

# 2012-2013 ANNUAL REPORT

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## CHAPTER 1: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

It is an immense honour and opportunity for me as Mayor of Molemole Municipality to present to you the third annual Report (2012/2013) of our term of office. Our mandate is guided by objects of local government as clearly articulated by section 152 of the Constitution of the Republic of South Africa. We are in this section required to concentrate on five key areas including good governance, service provision, socio-economic development, provision of clean environment and public participation. The report is an exposition of our efforts in achieving our expectations based on these imperatives.

In response to the needs of our communities and the quest for excellence in achievement of our mandates as required by legislation, a thorough stakeholder consultation was conducted in the form of four imbizos in strategic centres of our municipal area, where priority needs from communities were collated and carefully crafted into our strategic document, i.e. the Integrated Development Plan(IDP). The IDP set out priorities and targets for the attainment of desired objective, of creating a better life for our communities.

We seriously take into consideration values of good governance despite our failure to adhere to annual report submission deadline and the subsequent disclaimer audit outcome. It is our outmost desire to always overcome the capacity constraints that impedes compliance to important legislative requirements. We remain committed to ensuring that we turn the tide in pursuit of favourable audit opinions as set out by "operation clean audit of 2014".

To that effect, we have established Operation Clean Audit Steering Committee, constituted by all Senior Managers and external stakeholders like COGHSTA, Treasury (provincial), and Capricorn District Municipality. Let me also indicate that as at the end of the financial year, the Municipal Manager remained suspended, which created administrative constraints in the

effective administration of the institution.

In marking the second year of our term of office we have completed amongst others, the tarring of Matipane-Madikana road, Morebeng Internal Streets and upgrading of Mogwadi stormwater. We also completed the construction of Sekwena Arts and Craft Centre and construction of Dipateng pre-school.

Lack of reliable water sources, impacts negatively on provision of water by Capricorn District Municipality. Hence with our continued collaboration with Capricorn District Municipality the quest for solution to this challenge will in the ultimate end, be attained. A solution to effective sanitation model has to be sought, as most of the VIP toilets constructed by our District Municipality are full and there is no maintenance mechanism in place.

We do take cognisance, of the decline in our population in the year under review as a result of mining and rapid industrial development in other growth points within our province like Lephalale, Musina and Tubatse. Emigration patterns are largely influenced by this factor, as more job opportunities are created in those economic development zones.

These developments require us to determine our economic potential, in attracting investment which will ultimately create jobs and retain skills. To that effect, we have packaged an investment opportunity brochure and DVD, through which we expose investment opportunities in the municipal area, to potential investors.

In partnership with COGHSTA we have enrolled 1100 participants into Community Works Programme. We will continue to lobby for more opportunities as this helps to reduce the level of poverty and unemployment within the municipality. In the course of implementation of our own projects, 250 jobs were created during the period under review.

We have made positive strides in the right direction, to ensure sustainable municipal governance principles which reflects our passion for community needs. We have partnered with sector departments on programmes such as Library week, Arrive Alive and Establishment of Molemole AIDS Council.

Five students from needy families, were enrolled in various institutions of higher learning, through our Mayoral bursary fund. Five unemployed Agriculture graduates from within our municipality were enrolled into an internship programme, whereby they are placed in various commercial farms in order to acquire practical farming skills.

We believe and are committed to honour our programme of action for 2013/2014 financial year as outlined in our Service Delivery and Budget Implementation Plan. I am making an appeal to all councillors, officials and the community at large to join me in an effort to build the municipality as a common responsibility we all share.

KOPANO KE MAATLA GO AGA SECHABA SE SE KAONE

Kind regards HER WORSHIP HON.MAYOR PAULINA MAKGATO MOLEMOLE MUNICIPALITY.

COMPONENT B: EXECUTIVE SUMMARY

#### **MUNICIPAL MANAGER'S OVERVIEW**

Municipal councils are obliged by section 127 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) to table and adopt an annual report at the end of every financial year within a prescribed period.

It is with humility and honour that I present the Annual Report for the 2012/13 Financial Year. This report seeks to demonstrate a fair presentation of the organization-wide performance for the year under review but also to enable all key stakeholders such as Council, Traditional and Community Leaders, Administration, members of the community and business to partake in reviewing municipal performance. In moving towards improved governance, the Council of Molemole adopted various cross-cutting policies geared at ensuring that the necessary controls remain in place and enable a conducive climate for accelerated service delivery characterized by principles of good governance that will eventually improve the quality of lives of our communities.

A number of policies tailor-made to suit our locality were crafted and successfully adopted by Council including but not limited to ICT Change Management, Disaster Recovery, Continuity Management, ICT User Account Management, Bereavement, Laptop Allowance, Petty Cash, Virement, Staff Retention and Contingent Liability Manual.

Interestingly, and as part of institutional development and transformation, Organizational Process Re-engineering is being undertaken and is on course in terms of implementation phase. The thrust of this initiative is to overhaul the processes of the municipality for accelerated delivery of objectives, an exercise which should have been implemented years ago as a stepping stone towards developing a credible HR Strategy for the municipality.

In our quest for organisational renewal, it became necessary and essential that the Municipality identify programmes that have not been implemented but have the potential to enhance institutional performance. The re-engineering project is prioritized as part of organizational development and transformation, regrettably the project has taken longer than anticipated to conclude. However, it is hoped that in the long term it will have the desired impact on the effectiveness and efficiency of the municipality. Through this process, the Municipal Council adopted a new compensation system based on task grades.

The new compensation system recognizes employees' years of service but it also enables the municipality, small and remote as it is to attract, retain scarce skills in order to optimize proper placement of personnel to meet key objectives and respond to changes in the external environment. The re-engineering process further proposed and recommended an organizational structure that will enable effective attainment of institutional strategic objectives. Other initiatives include new post titles per the needs of the

municipality, well researched Workplace Skills Plan (WSP), job descriptions for all established posts, training for job evaluation committee and moderation committee and skills audit for the entire personnel.

Our Integrated Development Plan (IDP) document has clearly set out objectives and targets for the realization of six (6) objects of local government. This principal strategic planning instrument also lay the basis for performance monitoring, measurement and evaluation. However, it goes further to guide and inform all planning, budgeting, management and decision-making processes in the municipality. It enabled the achievements of 90% of the targets set for this Financial Year.

Through forward planning the municipality achieved milestones such as successfully completing five (5) mega community projects in the financial year namely:

- 1. Sekwena Arts &Crafts: intended at enabling local Youth to showcase their artistry in a way reducing unemployment but also discouraging them from engaging in social ills like substance abuse and teenage pregnancy;
- 2. Dipateng Pre-school: for early childhood learning;
- 3. Upgrading of Mogwadi CBD Storm-Water System;
- 4. Morebeng Internal Streets and Storm-Water and
- 5. Madikane-Matipana Gravel to Tar Road: to enable smooth transportation of goods and services within the municipality but also in the region in order to enhance our local economy.

Although some of the projects experienced isolated setbacks and challenges, the screws are being tightened to ensure that adequate monitoring and evaluation is done by highly competent employees who have some sense of selflessness, servitude, ethos of Ubuntu and who understand the plight of our communities.

Various service delivery oriented studies conducted during the financial year under review, such as the Infrastructure Master plan are to be merged with inputs sought during IDP consultation process and will be taken to the next level in the coming financial year to reprioritize our targets and specifically strive to attain some of the needs identified by some of this lengthy and comprehensive study which covered every single household within the borders of Molemole jurisdiction. Alternative and additional funding sources are to be explored in order to fully address such community needs, including but not limited to water and sanitation. Shortage of underground water, infrastructure theft, equipment breakdown and maintenance of ageing infrastructure remain a major challenge requiring long-term well researched integrated solution and a lasting or sustainable funding model because the repercussions have made it somewhat difficult to deliver basic services, such as water to satisfactory levels.

Council together with Management of the institution established various committees including Ethics, Rules & Integrity, Mayoral Events Management, Employment Equity, training and development, bereavement, Operation Clean Audit, ICT Steering, Risk and security committee. Without exception, these essential committees should be strengthened and consolidated such that they can effectively execute their core mandates for a more efficient service delivery machine within our locality.

The municipality is steadfast in its resolve towards growing local economy through establishment of a new state of the art shopping mall along R521 road, a filling station and truck-in centre. The area remains a strategic gateway to Africa through one of the busiest border post in the Southern Region Beitbridge & Groblers bridge border posts linking South Africa, Zimbabwe and Botswana.

Although delivery of basic services and revenue generation still remain a challenge, the municipality embarked on a mission to convert conventional metres to prepaid metres in Mogwadi town, a project which is being extended to Morebeng town. Dispute resolution committee has been set-up and has been addressing areas of disputes to unblock non-payment of municipal services. The rationale behind this committee was to put in place a more integrated service delivery machine within our locality which will not only address disputes but also anticipate service delivery related priorities outside of normal public participation forums and to enable more effective follow-ups to promises being made during consultation. The need still remains to re-convene the committee in order to enhance the cross-pollination of ideas that existed and the versatility of solutions that involved active home-grown citizen representative participation system.

Functional council structures like Municipal Public Accounts (MPAC) and Risk & Audit Committees continue to play a very instrumental part in their oversight role, assisting both Council and its executive arm to fulfil its corporate governance responsibilities and being alert to high priority areas that might make it difficult for the municipality to attain its prime objectives.

Human Resources Management and Development initiatives have yielded acceptable results in that the municipality managed to fill a total of twenty five (25) vacancies and out of the said number, six (6) were filled by internal candidates. Development initiatives, particularly skills enhancement programmes were extended to more than sixty two (62) employees in order to enhance their competency levels, eventually contributing towards improved performance of the municipality. Turnover rate remains a worrying factor in the municipality but with the reengineering project on course, this may be a thing of the past. Beyond training programmes provided to employees but in keeping with the National Treasury's regulation of the minimum competency levels (National Treasury Regulation No. R493-gazetted on 15 June 2007), a total of eight (8) employees are enrolled for Municipal Finance Management Programme (MFMP) in order to address gaps in competency levels of those officials in Finance and SCM.

Regarding debts, the increase in bad debts is attributed to the decline in affordability levels, residents rates boycott, increased unemployment, high rate of poverty and social grant dependency and low revenue base which impacts on the financial viability of the municipality. The low revenue collection rate compromised funding for planned projects and inherently restricted the institution from exploring reprieve mechanisms such as debt write off, etc.

It will be very ungrateful not to appreciate the relentless support we have been getting over the years and in the financial year under reporting from our partners, particularly Capricorn District Municipality, COGHSTA and Provincial Treasury. They have been our pillars of strength during the most turbulent times. "Wherever we are and whatever we do, we should ensure that our actions contribute to the attainment of a free and just society, the upliftment of all our people and the development of a South Africa that belongs to all who live in it. The interests of our people should take precedence over our desires as individuals".

M.H Madibana

**Acting Municipal Manager** 

# CHAPTER 1: SERVICE DELIVERY OVERVIEW

|         | tion Detai | ls     |        |         |        |        |         |        |        |
|---------|------------|--------|--------|---------|--------|--------|---------|--------|--------|
| Age     | 2010/11    |        |        | 2011/12 |        |        | 2012/13 |        |        |
|         | Male       | Female | Total  | Male    | Female | Total  | Male    | Female | Total  |
| 0-4     | 5 880      | 6 779  | 12 659 | 5 880   | 6 779  | 12 659 | 5 880   | 6 779  | 12 659 |
| 5-9     | 6001       | 7 177  | 13 178 | 6001    | 7 177  | 13 178 | 6001    | 7 177  | 13 178 |
| 10-19   | 7 134      | 6 604  | 13 738 | 7 134   | 6 604  | 13 738 | 7 134   | 6 604  | 13 738 |
| 20-29   | 2 774      | 3 215  | 5 989  | 2 774   | 3 215  | 5 989  | 2 774   | 3 215  | 5 989  |
| 30-39   | 1 570      | 2 737  | 4 307  | 1 570   | 2 737  | 4 307  | 1 570   | 2 737  | 4 307  |
| 40-49   | 1 436      | 2 036  | 3 499  | 1 436   | 2 036  | 3 499  | 1 436   | 2 036  | 3 499  |
| 50-59   | 981        | 1 394  | 2 375  | 981     | 1 394  | 2 375  | 981     | 1 394  | 2 375  |
| 60-69   | 762        | 1 615  | 2 375  | 762     | 1 615  | 2 375  | 762     | 1 615  | 2 375  |
| 70+     | 493        | 1 074  | 1 567  | 493     | 1 074  | 1 567  | 493     | 1 074  | 1 567  |
| Source: | Statistics | SA     | •      | •       | •      | •      | •       | •      | T1.2.2 |

| Year      | Housing Backlog as proportion of current demand | Unemplo<br>yment<br>rate | Proportion of households with no income | Proportion of population in low-skilled employment | HIV/AIDS prevalence                   | Illiterate people older than 14 years |
|-----------|---|--------------------------|---|--|---------------------------------------|---------------------------------------|
| 2009/10   | 850   | -                        | -                                       | -  | 8% of the population tested positive  | 6.9% of the population                |
| 2010/2011 | 850   | -                        | -                                       | -  | 11% of the population tested positive | 6.9% of the population                |
| 2011/12   | 1350  | -                        | -                                       | -  | 11% of the population tested positive | 6.9% of the population                |
| 2012/2013 | -   | -                        | -                                       | -  | 11% of the population tested positive | 6.9% of the population                |

| Major Natural Resource                                | Relevance to Community                          |
|---|---|
| Granite   | Crusher stone mining(contributing to local GDP) |
| Sand mining   | Construction activities                         |
| Dimension stones(Iron, Gold, Copper, Nickel, Lithium) | Economic opportunity potential                  |
| Iron Ore  | Economic opportunity potential                  |
| Wetland(Morebeng)                                     | Used as water catchment during drought          |
| Machaka Nature Reserve and Tropic of Capricorn needle | Tourism potential                               |
| T1.2.7  | · · · · · · · · · · · · · · · · · · ·           |

#### **COMMENT ON BACKGROUND DATA:**

Though diversity of 20 mineral deposits exists in the municipality, their size is so small that it renders them uneconomical or unsuitable for exploration. Mining in the municipality has been static, registering gross value-added of less than R50m for the past ten years. Mining activities in the municipality have over the years mainly been in the form of quarries which produced granite.

Visible mining activities over the years are dimension stones (granite) and crusher stone. The value of granite and its potential to stimulate the economy is miniature. The crusher stone has potential for growth in supplying various national, provincial and local government infrastructure projects in the municipality and beyond.

The other mining activity which has the potential is sand. Currently, the bricks for building inexpensive houses are sourced from outside the municipality as a result of lack of high magnitude for sand exploration in the municipality. There is a need for local entrepreneurs to apply for mining permits for building sand and building bricks.

There is a potential for the exploration of Iron Ore minerals in the Zandrivierspoot area. Currently, there are two companies, Sekoko Resources and Sishen Iron Ore Company (trading as Polokwane Iron Ore Company, a partnership between Kumba Resources and AcelorMittal) which are evaluating economic potential of these iron ore mineral deposits. It is estimated that production will start in 2019.

Machaka Game Reserve is a 1100ha game reserve set in the beautiful mountains and offers visitors great game drives, nature trails. quad bike and rock climbing adventures. Institutional framework for operationalisation of the resource impedes development and operation of the facility to its full potential.

Tropic of Capricorn needle marks the furthest point south at which the sun can be seen directly overhead at noon. This provides an opportunity for tourism development in the area. Its proximity to Machaka Nature Reserve is an added advantage.

A wetland in Morebeng is another important natural resource which serves as a water source during drought after catchment water can be diverted for storage.

Every municipality must give priority to the basic needs of their communities and at the same time making provision for the development of the local community whilst ensuring that municipal basic services are accessible and equitable.

We have been able to provide water and electricity to our communities though the District Municipality is still a water service authority. As a local municipality we only deal with Operation and Maintenance. The municipality is only responsible for both Morebeng and Nthabiseng Townships in terms of electricity. We are busy replacing our aging infrastructure in the two towns.

The tiring of the two roads namely Matipane-Madikana and Ramokgopa Eisleben are complete on their first phase. The challenges we are facing from water is the unreliable source as the municipality totally depend on ground water.

On indigents the municipality is having an indigent register and provide free basic water and electricity to our indigents.

T 1.3.

#### 1.2. FINANCIAL HEALTH OVERVIEW

#### FINANCIAL OVERVIEW

The municipality draws its mandate from the Municipal Finance management Act (MFMA) (Act 56 of 2003) based on chapter 13 of the constitution. The specific mandate is the implementation of the financial plan and the actual execution and reporting on the financial aspects of the overall Service Delivery Budget and Implementation Plan of the municipality. The municipality is comfortably liquid and have not experienced any cash-flow problem. The municipality has successfully closed its books on time and submitted its annual financial statements in accordance with section 126 of the MFMA.

The Municipality will continue to:

- Communicate performance achievements throughout all levels in the organization when it is adhering to the timely submission of section 71 reports, a section of the Municipal Finance Management Act (Act 56 of 2003) and annual reporting according to section 126 of the same act.
- Maintain integrity when it ensures compliance with all the Municipal Supply Chain Regulations as dictated by the Preferential Procurement Policy Frame Act (Act No. 5 of 200) as amended and all the relevant Regulations and Practice notes.
- Report its activities objectively and transparently when it periodically report to the Co-operative Governance Human Settlement and Traditional Affairs (CoGHSTA) and Treasury as the primary stakeholders in the public sector.
- Keep the public informed when it publishes its results as a major and important portion of the annual report of the municipality.

The Municipality is recruiting relevantly skilled and experienced staff, recruiting and continue training interns for continuity purposes. This is coupled with improving the information technology environment when the Municipality acquired latest reporting and asset tracking technology.

It remains a belief of the Municipality that whole clean administration in government is an achievable goal.

| Details                  | Original Budget                       | Adjustment Budget | Actual      |
|--------------------------|---------------------------------------|-------------------|-------------|
| Income                   | 82,848,00                             | 83,549,732        | 76,725,721  |
| Grants                   | 71, 198,00                            | 72,586,00         | 68,128,00   |
| Taxes, Levies & Tariffs  | 52,777,917                            | 53,593,425        | 53,398,80   |
| Other                    | 21,841,847                            | 18,740,136        | 7,559,908   |
| Sub Total                | 157,467,764                           | 155,883,293       | 137,683,809 |
| Less Expenditure         | 104,155,053                           | 100,098,745       | 106,591,868 |
| Net Total                | 53,312,709                            | 55,784,548        | 31,091,941  |
| *Note: surplus/(deficit) | · · · · · · · · · · · · · · · · · · · | · · · ·           | T1.4.2      |

| Operating Ratios               |     |  |
|--------------------------------|-----|--|
| Detail                         | %   |  |
| Employee Cost                  | 47% |  |
| Repairs & Maintenance          | 2%  |  |
| Finance Charges & Depreciation | 0%  |  |
| T1.4.3                         |     |  |

| Total Capital Expenditure 2010/11, 2011/12 & 2012/13 R`000 |         |         |         |  |  |
|--|---------|---------|---------|--|--|
| Detail   |         |         |         |  |  |
|  | 2010/11 | 2011/12 | 2012/13 |  |  |
| Original budget  | 17,145  | 35,944  | 53,011  |  |  |
| Adjustment budget  | 22,163  | 33,046  | 55,668  |  |  |
| Actual   | 16,784  | 13,721  | 39,982  |  |  |
|  |         |         |         |  |  |
| T1.4.4   | ·       | ·       | •       |  |  |

#### 1.3. ORGANISATIONAL DEVELOPMENT OVERVIEW

#### ORGANISATIONAL DEVELOPMENT PERFORMANCE

Council approved an organisational structure provided for 204 funded posts from which 163 posts are filled and 41 funded vacant posts filled translating to 88% post occupancy rate.

The municipality adopted and implemented a workplace skills programme with 62 employees and 1 unemployed learnership programmes benefiting 5 unemployed learners.

A total of 19 appointments were made of which resulted in 5 promotions of employed personnel.

T1.5.1

#### 1.4. AUDITOR GENERAL REPORT

**AUDITOR GENERAL REPORT 11/12** 

<u>Delete Directive note once comment's completed</u> – State the type of opinion given (disclaimer; adverse opinion; qualified opinion; unqualified opinion with 'other matters'; and an unqualified opinion) and briefly explain the issues leading to that opinion. In terms of a disclaimer you must state that 'the accounts of this municipality were too deficient in essential detail for the Auditor General to form an opinion as the financial viability or rectitude of this municipality'. If opinion is unqualified, briefly explain the key steps taken to accomplish and maintain (where appropriate) this important achievement.

T 1.6.1

# 1.5. STATUTORY ANNUAL REPORT PROCESS

| No. | Activity  | Timeframe              |
|-----|---|------------------------|
| 1   | Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period. |                        |
| 2   | Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).   | July                   |
| 3   | Finalise 4 <sup>th</sup> quarter Report for previous financial year   |                        |
| 4   | Submit draft Annual Report to Internal Audit and Auditor-General  |                        |
| 5   | Municipal entities submit draft annual reports to MM  |                        |
| 6   | Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant)   |                        |
| 8   | Mayor tables the unaudited Annual Report  |                        |
| 9   | Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General.  | August                 |
| 10  | Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase   |                        |
| 11  | Auditor General assesses draft Annual Report including consolidated Annual Financial Statements and Performance data  | September -<br>October |
| 12  | Municipalities receive and start to address the Auditor General's comments  |                        |
| 13  | Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor-General's Report   | November               |
| 14  | Audited Annual Report is made public and representation is invited  |                        |
| 15  | Oversight Committee assesses Annual Report  |                        |

| 16    | Council adopts Oversight report  |         |  |
|-------|--|---------|--|
| 17    | Oversight report is made public  |         |  |
| 18    | Oversight report is submitted to relevant provincial councils  |         |  |
| 19    | Commencement of draft Budget/ IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input. | January |  |
| T1.7. | 1  |         |  |

## COMMENT ON THE ANNUAL REPORT PROCESS:

The deadlines are important as they make the processes easy and consultation of all stakeholders is done. The municipality is able to reflect on the successes, failures and challenges of the previous financial year. This then prepares planners to come up with clear strategies to improve on where we did not do well as a municipality.

The importance of alignment is that there is common understanding and approach towards service delivery of the municipality as outlined in the IDP which is the strategic document of the municipality. The IDP sets broader objectives; narrows the objectives to the departmental level and performance monitoring monitors the indicators of our objective areas.

T1.7.1.1

#### CHAPTER 2 - GOVERNANCE

#### 2. INTRODUCTION TO GOVERNANCE

#### COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

#### INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

#### POLITICAL GOVERNANCE 2.1

Our municipality has twenty seven (27) councillors. We have an Executive Committee which is comprised of five (5) councillors and chaired by the Mayor. The portfolios that we have are Corporate Services, Community Services, Finance Department and Local Economic Development and Infrastructure. Council remains the highest decision making body. Decisions are taken through council resolutions. The Portfolio Committees recommends to EXCO and then EXCO requests approval from Council.

The municipality has an Audit Committee which is chaired by an outside independent person. The committee gives technical advices on financial matters. We are also having an internal audit committee which is chaired by our internal auditor. There are relevant policies developed to deal with issues of internal control. Performance Assessments are done guarterly to all our Senior Managers. Recommendations to both financial matters and performance assessment are done through audit committee resolutions.

Municipal Public Accounts Committee has been established. Members of MPAC are not serving in either of the council sub committees. The MPAC is the custodian of the Annual Report. They get expression on the annual report and also head community or public participation on the annual report.

T2.1.

Decisions are taken through council resolutions. The portfolio committee discusses issues before they can recommend to EXCO. The executive after some careful considerations then recommend to council for approval. The resolutions are then signed by the Municipal Speaker and kept in the Council resolutions register. The resolutions are then distributed to relevant departments for implementation.

T2 1 3

#### 2.2 ADMINISTRATIVE GOVERNANCE.

#### INTRODUCTION TO ADMINISTRATIVE GOVERNANCE.

ROLES OF THE MUNICIPAL MANAGER.

The municipal manager is the head of administration of the municipality and is amongst other issues responsible for the policy direction of the municipal council and also accountable for:

- The formation and development of an economical, effective, efficient and accountable administration.
- carry out the task of implementing the municipality's integrated development plan in accordance with chapter 5 of the Municipal Systems Act 32 of 2000.
- Manage the Performance Management System of the municipality in accordance with chapter 6 of Municipal Systems Act 32 of 2000.
- Responsible for the community needs and make sure that the community participates in the affairs of the municipality.
- Manage the provision of services to the local communities in an equitable and sustainable manner.
- The appointment of staff other than those referred to in section 56.
- Maintenance of discipline of staff.
- Manage communication channels between the municipality's administration and its political structures and political office bearers.
- Carry out decisions of the political structures and political office bearers of the municipality.
- Responsible for all income and expenditure of the municipality, all assets and the

Discharge of all liabilities of the municipality.

Proper and diligent compliance with the Municipal Finance Management Act.

#### **ROLES OF EXECUTIVE DIRECTORS**

- These are the managers appointed by the Municipal Council after consultation with the Municipal Manager.
- They are responsible to carry out the mandates of their respective departments.
- They are also responsible to manage the budgets and personnel within their departments.
- Coordination of their Portfolio committees before executive and council could decide on particular matters.
- Manage the performance of their respective departments.

# HOW THE MUNICIPAL MANAGER AND EXECUTIVE DIRECTORS WORK TOGETHER CORPARATELY IN THEIR THEMATIC AND SERVICE GROUP ROLES TO MAKE THE GREATEST IMPACT ON SERVICE DELIVERY

All executive directors account to the municipal manager as head of administration. Meetings of Senior Management are the ones which maps the way forward in terms of administrative duties of the municipality. The senior Executives are responsible to convene their Departmental Middle Management Committee Meetings so as to communicate decisions of Senior Management Committee Meetings and the direction that we need to take as an institution guided by our Integrated Development Plan.

There are quarterly extended management committee meetings whereby the municipal manager reflects on the status of the municipality and the direction that we are taking. The meeting involves Senior Managers, Middle Managers and those positions which are seen as key even though they don't fall in either of the above categories. Staff General Meetings are convened Mid-Yearly.

TOP ADMINISTRATIVE STRUCTURE

Function

**MUNICIPAL MANAGER** 

Mr T.D Nkoana

Municipal Manager

**SENIOR MANAGER:** 

Mr E.K Moloko

Chief Financial Officer.

**SENIOR MANAGER:** 

Mr. M.H Madibana

Corporate Services

**SENIOR MANAGER:** 

Mr. N.N Keetse

Local Economic Development and

Planning.

**SENIOR MANAGER:** 

Mr. D.M Masipa

**Technical Services** 

**SENIOR MANAGER:** 

Ms. M.P Moabelo

Community Services

T2.2.2

#### COMPONENT B: INTERGOVERNMENTAL RELATIONS.

#### INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTER GOVERNMENTAL RELATIONS:

Molemole views cooperative governance and intergovernmental Relations (IGR) in a very serious light as enshrined in section 41 of the Constitution. Taken together both the formal and informal components of the IGR system shapes the incentives for good governance and integrated service delivery. Keeping the relationship with other spheres of government as harmonious as possible remains a key factor in driving service delivery priorities in a more integrated manner hence our municipality continues to actively partake in both District and Provincial IGR forums not only to share common local government service delivery bottlenecks but also share best practices.

Sharing of limited resources including expertise between Molemole and some sector departments continues to accelerate service delivery within our local communities and the contributions made by other departments on how we run processes as a municipality changes the phase of the municipality. The role that COGHSTA, Provincial Treasury to list but a few departments play in our municipality is enormous and without their intervention from time to time on policy, IT, Training interventions, Finance management related interventions and other governance related issues, it will be difficult to completely do without them hence this unbreakable intergovernmental relations grows from strength to strength year after year.

T 2.3.0

#### INTERGOVERNMENTAL RELATIONS

#### NATIONAL INTER GOVERNMENTAL STRUCTURES.

It is mainly SALGA initiated forums such as National IGR, Premier's IGR forums which from time to time enable various municipalities to interchange or share best practice models on a whole range of issues geared at accelerating service delivery for a better life. To a limited extent, institute for Local Government Management also does once in a while initiate meetings between municipalities. It goes without saying greater involvement of National and Provincial sector departments is still necessary in the development of IDP's and the involvement thereof should be of more senior representatives within this IDP processes.

T2.3.1

#### PROVINCIAL INTER GOVERNMENTAL STRUCTURE.

Our municipality participates in IGR meetings (Provincial and District) beyond Mayoral Imbizo's where the District Municipality is a key stakeholder; other stakeholders in all Imbizo's are departments such as Home Affairs, Safety Security and Liaison, SAPS, GCIS, COGHSTA and Health. CFO's forum, debt forum, other meetings such as those involving Department of Public Works and National Department of Home Affairs in matters of mutual interest on lease agreements enable a more improved communication method amongst affected stakeholders and may lead to easier resolutions to existing challenges. The role played by both COGHSTA and Provincial Treasury has never been underestimated when it comes to policy interventions in our municipality.

T.3.2

#### RELATIONSHIP WITH MUNICIPAL ENTITIES

The municipality in its decision making is not only guided by the provisions of Chapter 3 of the Constitution of the Republic but also the provisions of chapter 4 of the Municipal Systems Act 32 of 2000 which requires of us to develop a conducive culture of community participation. Through various public participation initiatives channelled through Mayoral Imbizo's and Ward participatory systems of local governance which ensures that governance is taken right down to community level and that all citizens in the local municipality are represented in the decision-making cycle. This increases resident's sense of belonging, accountability and empowerment and rightfully involves them in directly participating in issues affecting their municipality and ultimately their lives.

Ward Councillors and Ward Committee members play a pivotal role in the communication process between the communities they represent ant the council, reporting back regularly through Ward meetings and assisting the community to identify needs and priority areas of development which are fed into the municipality's planning process.

The Municipality is in a better position to acquire inputs or views of all relevant stakeholders i.e. CBO's, NGO's, Farmers including but not limited to development and transformation priorities. In crafting some of the policies directly affecting local community, there will be consultative forums to source as more inputs as possible. These are ward committees responsible for each and every single ward and councillors to ensure that most decisions affecting local communities have been discussed with them through these local structures and their concerns are easily channelled for interventions.

#### DISTRICT INTER GOVERNMENTAL STRUCTURES

Beyond the above mentioned section, section 40 of the constitution on co-operative government also requires of all spheres of government despite their distinctiveness work interdependently. That they should not only assist each other but learn from each other to avoid competition and improve service delivery through a more integrated approach. As a result of these approaches, the Municipality participates in IGR structures including the following: MTAS, Premier's IGR and EXCO Lekgotla, District IGR and Mayoral Magoshi Forum. IGR Forums and committees ensured that sector-based projects are not only reflected in the IDP but are also aligned with Service Delivery imperatives of our local communities.

T2.3.4

#### COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

#### **OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION:**

Municipality uses the media to inform the community of any information.

Municipality has established a ward committee wherein each and every ward committee member has to communicate to the community with regards to the services that are expected from the municipality and also revert back to the municipality with the feedback thereof.

Municipality also give feedback to communities through Imbizos, outreach programs and open council. Invitations to the meetings are through flyers, radio, web-sites and through Traditional Authority offices.

T 2.4.0

#### 2.4 PUBLIC MEETINGS

## COMMUNICATION, PARTICIPATION AND FORUMS.

Public communication is done through public participation, council outreach such as Mayoral on progress, looking at goals set in the IDP of that Financial year. This is why it is essential that the community at large gets involved in IDP consultations, as this is where concerns are voiced and taken on by the municipality. The municipality uses the media to inform the community of these public participations. Institutions to these meetings are also advertised on the Municipal website at the municipal offices as well as Traditional Authority offices.

T2.4.1

#### WARD COMMITTEES.

Ward Committees serve as advisory body to the ward councillor. Take community issues to the council through ward councillor. Convene community feedback meetings in consultation with the Ward Councillor.

T2.4.2

| PUBLIC MEETINGS 2012/2013       |  |   |  |  |   |  |
|---------------------------------|--|---|--|--|---|--|
| Nature and purpose of meeting   | Date of Events                                 | Number of participating Municipal Councillors | Number of participating Municipal administrators | Number of<br>Community<br>members<br>attending | Date and manner of feedback given to community          |  |
| Mayoral<br>Imbizos              | (a) 10 November 2012,<br>Mphakane Sportsground | 09  | 30   | 402  | IDP/Budget<br>adoption at Ga-<br>Phaha on<br>29/05/2013 |  |
|                                 | (b) 17 November<br>2012, Mohodi Sportsground   | 08  | 07   | 560  |   |  |
| IDP<br>consultative<br>meetings | (a)18 April 2013, Dipateng<br>Community Hall   | 05  | 13   | 418  |   |  |
|                                 | (b) 19 April 2013,Maponto<br>Community Hall    | 06  | 20   | 156  |   |  |
|                                 | (c) 23 April 2013,Ramokgopa<br>Tribal Hall     | 08  | 16   | 234  |   |  |
| Council<br>Outreach<br>Meeting  |  |   |  |  |   |  |

| Open Council<br>Meetings | (a) 24 January 2013,<br>Manthata Tribal Hall | 21 | 10 | 410 |  |
|--------------------------|--|----|----|-----|--|
|                          | (b)29 May 2013,Ga-Phasha<br>Pre School       | 23 | 20 | 801 |  |

## COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD.

- The turnout/audience at the events exceeded expected targets by bigger margins.
- Stakeholders who participated in the above public meetings include in the main, Traditional Leaders, Ward Committees, CDW's, Sector Departments, NGO's, CBO's, and the community members from various constituencies.
- Feedback on most issues raised was responded to immediately by the Political and Administrative leadership while some issues were referred to their relevant departments for further attention.
- In the period under review, there were no community protests, petitions or unrests directed at the municipality.

# 2.5 IDP PARTICIPATION AND ALIGNMENT

| IDP Participation and Alignment Criteria*                                      | Yes/No |
|--|--------|
|  |        |
| Does the municipality have impact, outcome, input, output indicators?          | Yes    |
| Does the IDP have priorities, objectives, KPIs, development strategies?        | Yes    |
| Does the IDP have multi-year targets?  | Yes    |
| Are the above aligned and can they calculate into a score?                     | No     |
| Does the budget align directly to the KPIs in the strategic plan?              | No     |
| Do the IDP KPIs align to the Section 57 Managers                               | Yes    |
| Do the IDP KPIs lead to functional area KPIs as per the SDBIP?                 | Yes    |
| Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes              | Yes    |
|  |        |
| Were the indicators communicated to the public?                                | Yes    |
| Were the four quarter aligned reports submitted within stipulated time frames? | Yes    |
| * Section 26 Municipal Systems Act 2000  |        |
|  | T2.5.1 |

## COMPONENT D: CORPORATE GOVERNANCE.

#### OVERVIEW OF CORPORATE GOVERNANCE:

Through a well-established Office of the Municipal Manager in collaboration with Corporative Services department, it is ensured that a high level of accountability, sound administration, transparency, responsibility and fairness amongst majority of employees are instilled for improved performance of the municipality in all aspects. Continuation to instil employees the need to convert and align their duties with the values of the municipality so that they on their own could spontaneously want to work without being pushed remain a priority. Section 45 and 46 of Code of Conduct of Municipal employees of the Local government Laws Amendments Act, 51 of 2002, gives direction of how municipal employees should conduct themselves during and after working hours.

Efforts of putting in place integrated governance processes that will not only ensure but enforce compliance with applicable prescripts amongst employees are probed timeously so that aspects of organisational efficiency, effectiveness and world-class administration do not remain a pipedream but are converted into reality through full and effective utilization of available but limited material and human resources.

Objects of local government as stipulated in Chapter 7 of the Constitution of the republic of South Africa of 1996 (Act 108 of 1996), including critical sections such as Section 15, 16 and 18 of the Municipal Systems Act of 2000 (Act 32 of 2000) serves as supreme guides to the overall governance framework of the municipality. The role of oversight including but not limited to Audit Committees continue to play a major role in ensuring alignment of municipal plans into more integrated realistic targets enabling each responsible stakeholder accountable through applicable forums from SDBIP perspective as encapsulated in the IDP document of the municipality enables a more focused approach to predetermine targets.

All efforts being geared at assisting all employees identify with the values of the values of the municipality and getting each of them to maximize their performance therefore improving overall performance to enable this institution to become an employer of choice.

T2.6.0

#### 2.6 RISK MANAGEMENT.

During the 2012/2013 Financial Year Molemole had a functional Risk Management unit and the Risk Management Committee which is chaired by an external independent person. The following policies were approved and implemented with regard to the effective and efficient operation of the unit. Risk Management Policy, Risk Management Strategy and Risk Management Plan. The municipality also maintained a risk register during the year.

The following risks were identified as top five (5) risks for the municipality:

- Ineffective Asset Management System. 1.
- 2. None compliance with Supply Chain Management Policy and regulations.
- Inadequate inventory Management. 3.
- Substandard Buildings. 4.
- Inadequate Planning. 5.

T2.6.

#### 2.7 ANTI-CORRUPTION AND FRAUD.

# FRAUD AND ANTI-CORRUPTION STRATEGY

The municipality does not tolerate any corrupt or fraudulent activities whether internal or external to the organisation, and will vigorously pursue and prosecute any party, by legal means available, which engage in such practices or attempt to do so.

In an effort to fight Fraud and Corruption the municipality has approved and implemented the Fraud Prevention Policy, Fraud Prevention Strategy and the Fraud Prevention Plan. The municipality has also kept the Fraud Risk register to ensure the Fraud risks are controlled effectively.

The municipality also uses the review by the internal audit unit and the Office of the Auditor General on the control environment to the municipality to detect any corrupt and fraudulent activities. The oversight by the MPAC and the Audit Committee also add value in the fight against fraud and corruption. The Anti-Fraud hotline by the Capricorn District Municipality and Premier's fraud hotline are other measures that the municipality utilised i their fight against Fraud and Corruption.

T2.7.1

#### 2.8 SUPPLY CHAIN MANAGEMENT:

Section 217(1) of the Constitution of South Africa requires that every organ of the state and all public institutions and related structures shall contract for goods and services in accordance with a system which is:

- 4 Fair
- Equitable
- Transparent
- Competitive and Cost effective

The above principles are ushered and are made alive through a range of legislation and supply chain management is governed and enforced in compliance with the constitutional principles through the procurement policy framework Act (Act 5 of 2005) as amended and the appropriate SCM regulations and related public practise notes.

Procurement is governed by an approved policy that has been formed through the above framework and is slowly in the process of in-keeping with the recent legislation and other pieces of legislation(s) that discourages fraud, corruption and money laundering and other anti-social behaviours related to financial impropriety and tax evasion.

Preferential treatment is practiced by the organ of the state in order to protect and assist in the protection or advancement of persons or categories of persons disadvantage by unfair discrimination.

#### **COMMENT ON BY-LAWS:**

There is a total of thirteen (13) Council adopted by-laws in the Municipality. Efforts to communicate the said by-laws was carried out by the previous Council but the need still remains to educate, communicate and create awareness to community members on

existing by-laws so as to improve compliance and enforcement. Through by-laws, the municipality must in future regulate other critical areas that currently remain unregulated so as to curb/ alleviate unfavourable practices and to protect the interests of residents, business, environment and the state. There are by-laws that are currently at implementation phase and communication was channelled to the affected stakeholders like by-laws on straying domestic animals.

T2.9.1.1

## 2.9 WEBSITES

| Municipal website: content and currency of material   |        |                      |
|---|--------|----------------------|
| Documents published on the municipality`s /entity`s website   | Yes/No | Publishing date      |
| Current annual and adjustment budgets and all budget related documents  | Yes    | Monthly              |
| All current budget related policies   | Yes    | 1 <sup>st</sup> July |
| The previous annual report (2012/13)  | Yes    |                      |
| The annual report (2012/13) published / to be published   | Yes    |                      |
| All current performance agreements required in terms of section 57 (1) (b) of the MSA and resulting score cards   | Yes    | On appointment       |
| All service delivery agreements (2012/13)   |        |                      |
| All long term borrowing contracts (2013/14)   |        |                      |
| All supply chain management contracts above a prescribed value (give value) for (2012/13)   | No     |                      |
| An information statement containin a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during (2012/13) | Yes    |                      |
| Contracts agreed in 2013/14 to which subsection (1) of section 33 apply, subject to subsection (3) of that section  | No     |                      |
| PPP agreements referred to in section 120 made in (2012/13)   |        |                      |
| All quartely reports tabled in the council in terms of section 52 (d) during (2012/13)  |        |                      |
|   |        |                      |

Note: MFMA S75 sets out the information that a municipality must include in its website as detailed above. Municipalities are of course encouraged touse their websites more extensively than this to keep their community and stakeholders abreast of service developments delivery arrangements and municipal T2.10.1

#### COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:

Molemole municipaity conforms to section 21 of the Municipal Systems Act, 2000 (Act 32 of 2000 as amended) and section 75 of the Municipal Finance Management Act, 2003 (Act 56 of 2003), whose main objective it is to notify the community about municipal events or any statutory matter which is of public interest.

During the financial year the municipal website was used to publicise notices on mayoral outreach programmes, section 71 reports, Quarterly reports, all budget related reports in the spirit of openness, accountability and transparency as espoused in section 195 of the Constitution of 1996, (Act 108 of 1996).

Although we believe a lot is being publicised in terms of MFMA (2003), we still believe a lot needs to be done to ensure full compliance to section 75 of the Act, especially on issues relating to supply chain contracts above R 100 000.00 and most importantly on contracts that have a bearing on the subsequent financial years (section 33 of the MFMA). In the coming financial years the municipality is planning to upgrade its website to be a hub of information for our residents. This will include an interactive system to enable our residents to share their service delivery experiences with the Mayor of the municipality. Customer satisfaction surveys will be conducted online to take advantage of its speed of response as well as lower drop out rate usually experienced with manual surveys. Residents will also be able to download important information on government-wide policies and other service delivery programmes. Social media platforms like Facebook and Twitter will be introduced to heighten our interaction with communities! T2.10.1.1

### 2.10. PUBLIC SATISFACTION SURVEY ON MUNICIPAL SERVICES

### PUBLIC SATISFCATION LEVELS

The municipality is working with the presidency and premier's office to deal with submitted complaints through the presidential and premier's hotlines. We are pleased to state that the municipality has managed to resolve 55 complains on both the presidential and premier's hotlines.

We appluad residents for highlighting service shortcomings and once more makes a clarion call to our communities to continue working with the municipality.

We also have the suggestion book in all our service points wherein residents can make walk in suggestion book and / or box provided at all our entrances.

As stated above the municipality is in the process of using its website to increase interaction with the communities on service delivery concerns. Once again, our residents are encourgated to report any misconduct by our field workers to Mayor, Ward Councillor or even the Municipal

Manager. Working together as a team we can ensure we reduce abuse of municipal resources for personal gain and restore confidence in the administration of the municipality in particular, and democratic governance in general. T2.11.1

### COMMENT ON SATISFACTION LEVELS:

Although the municipality did not commission any customer surveys in the year under review we are hoping to appropriate budget allocations in the subsequent financial years. Conducting a primary survey cannot be overemphasized as its findings can give us unique statistical information related to conditions around the municipality. Total complaints received in the 2012/13 financial year is 55 and they were all resolved

Funds are planned for allocation during 2013 / 2014 to conduct a community satisfaction survey to re-evaluate progress made. T2.11.2.2

# CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

# 3. INTRODUCTION

The report presents the performance achievements for 2012/13 financial year.

# 3.1. CORPORATE SERVICES DEPARTMENT

# 3.1.1. Administration

| Description                                    | Achievements   | Challenges   | Interventions  |
|--|--|--|--|
| Telephone Management system at Morebeng        | VOIP lines installed at three municipal offices at Morebeng.               | There is no network link<br>between Morebeng and<br>Mogwadi which makes it<br>impossible to link the<br>systems between the two<br>offices | Requested a dataline from<br>SITA to link Morebeng offices<br>with Mogwadi head office |
| Network and Internet<br>Connection at Morebeng | Wireless link network installed at Morebeng municipal offices and Library. | Network not yet functional at Morebeng due to unavailability of data line  | Requested a dataline from SITA to link Morebeng offices with Mogwadi head office       |

# 3.1.2. Human Resources Management

| Description        | Achievements   | Challenges  | Interventions  |
|--------------------|--|---|--|
| Vacancies          | Started a process of filling critical vacant positions for Divisional Heads: Internal Audit, Human Resources Management, Project Management Unit and Information Technology. | None  | None   |
| Local Labour Forum | One meeting was held on 17 <sup>th</sup> September 2013  | None  | None   |
| Training Committee | One meeting was held on 09<br>September 2013   | None  | None   |
| Termination        | Three resignations during the quarter for: DH internal Audit Intern: Internal Audit and Registry Clerk   | Shortage of staff for vacated office will derail municipal activities | Recruitment to fill the posts in process and to be finalized during the 2 <sup>nd</sup> quarter. |

# 3.1.3. Council Support and Legal Services

| Description     | Achievements   | Challenges | Interventions |
|-----------------|--|------------|---------------|
| Council Meeting | Held one ordinary Council<br>Meeting on the 30 <sup>th</sup> August 2013 | None       | None          |

# 3.2. COMMUNITY SERVICES DEPARTMENT

# 3.2.1. Public & Social Amenities

| Description                   | Achievements                                       | Challenges                   | Interventions  |
|-------------------------------|--|------------------------------|--|
| Establishment of Mogwadi Park | None   | Insufficient capacity        | Request has been submitted to SCM for outsourcing of project specifications and scaled drawings. |
| Mogwadi Beautification Plan   | Landscaping designs and                            | Delays in advertising of the | The tender bid will be   |
|                               | specifications have been drafted.                  | tender bid.                  | advertised in the 2 <sup>nd</sup> quarter.   |
| Eisleben Cross Taxi Rank      | None   | Insufficient capacity        | Request has been submitted to SCM for outsourcing of project specifications and scaled drawings. |
| Refurbishment of Ramokgopa    | Specifications for upgrading of                    | Delays in advertising of the | Delays in advertising of the   |
| Stadium                       | electrification at the facility have been drafted. | tender bid                   | tender bid   |
| Construction of Passenger     | Specifications have been drafted                   | Delays in advertising of the | Delays in advertising of the   |
| Shelters                      |  | tender bid                   | tender bid   |

# 3.2.2. Waste & Environmental Management

| Description                                  | Achievements                     | Challenges                                | Interventions  |
|--|----------------------------------|---|--|
| Fencing of Morebeng dumping site             | Specifications have been drafted | Delays in advertisement of the tender bid | The tender bid will be advertised in the 2nd quarter             |
| Purchasing of crane truck with cherry picker | Specifications have been drafted | Delays in advertising of the tender bid.  | The tender bid will be advertised in the 2 <sup>nd</sup> quarter |
| 6m3 bulk refuse containers                   | Specifications have been drafted | Delays in advertising of the tender bid.  | The tender bid will be advertised in the 2 <sup>nd</sup> quarter |

# 3.2.3. Traffic & Licensing

| Description                    | Achievements                     | Challenges                   | Interventions                             |
|--------------------------------|----------------------------------|------------------------------|---|
| Mobile Office at Sekgosese     | Specifications have been drafted | Delays in advertising of the | The tender bid will be                    |
| Driving Licesne Testing Centre |                                  | tender bid                   | advertised in the 2 <sup>nd</sup> quarter |
| (DLTC)                         |                                  |                              |   |

### 3.3. TECHNICAL SERVICES DEPARTMENT

### 3.3.1. Electrical & Mechanical

### **Achievements:**

• Advertised for the appointment of a service provider for Refurbishment of Morebeng LV and MV overhead lines and replacement of poles and services connections at Mogwadi Ext 3.

# **Challenges:**

- Struggling with specifications for Solar High mast lights as we are trying to benchmark with other municipalities with the same project.
- Breakdowns on our maintenance machineries and fleet.
- Electricity backlog in the villages.

### Interventions:

- Research on solar high mast lights and accessibility for maintenance purposes.
- To have an in-house mechanic to attend to our minor mechanical breakdowns
- Facilitation for more funds allocation from DOE.
- Liaison with CDM to provide more funds to address electrification backlog.

### 3.3.2. Roads & Storm water

### **Achievements:**

- Advertisement for the Procurement of the new Grader
- Advertisement for the Construction of change rooms and store rooms.

# **Challenges:**

None.

### Interventions:

None.

### 3.4. LOCAL ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

# 3.4.1. Local Economic Development

### **Achievements:**

- Drafted service level agreement for the Capacity building for 5 unemployed Agriculture graduates
- Drafted the concept document for the project of hosting Agricultural Indaba
- Consultative process with stakeholders for the Establishment of a packhouse is in progress
- Developed Specifications for Rehabilitation and commercialization of Mogwadi poultry farm
- Reviewing the Memorandum of Understanding for capacitating 30 SMME's is ongoing.
- Drafted terms of reference for implementation of Career skills expo in Molemole Municipality
- Drafted Terms of reference for the agreements to formalize partnership with 6 major investors in the areas of agriculture, mining, tourism and manufacturing.

# **Challenges:**

- Lack of funds from COGTA to execute the project of creating 1000 job opportunities through Community Works Programmes.
- Lack of Personnel to execute projects within the department.

# Interventions:

- COGTA should allocate more funds for the Community Works Programme
- The municipality should appoint adequate personnel in the department

# 3.5. Planning

# **Achievements:**

• 100% Geographic Information System data updated

# **Challenges:**

• No challenges encountered

# Interventions:

• No interventions required

# 3.4. BUDGET AND TREASURY

### 3.4.1. CFO's Office

### **Achievements:**

- Submission of AFS on time besides impossible time frame of receipt of final 2012/13 audited report.
- Overall expenditure transaction cycle (from commitments, through ordering to payment) is now automated on Venus.
- Alternative Funding Strategy is complete and submitted for comment by management and Portfolio committee.
- Improved MFMA Section 71 Reports Integrity/credibility (July, August & Sept 2013).
- Overall liquidity of Municipality improved significantly.
- Collection rate improved by 3 digit points.
- Successfully and timely audit response and minimal limitation of scope exceptions.
- Finance Portfolio of evidence in all departments is submitted timorously.

# **Challenges:**

- a) Unfulfilled need for formal training on Venus data extraction on Assets, Income function.
- b) Continual keeping of manual Asset Register and non-automatic integration with Venus system.
- c) Inability to change the archaic Fin. Acc. Software (Venus) which is contingent on finalization of SCOA Regulation.
- d) Continual lack of automatic integration between the accounting software (Venus) and AFS.

### Interventions:

- a) Budget is available although capacity (consultants) of supplier to avail training service remains.
- b) Further Formal Training on other Venus arranged and budgeted.
- c) Have performance Information ready to be published on the website but capacity of PMS staff to consolidate remains.
- d) CFO and resident accountant reviews and sign all clearing and control accounts monthly.

# 3.4.2. Budgets & Reporting

### **Achievements:**

- July, August and September MFMA Section 71 Reports compiled and submitted to various stakeholders.
- July, August and September grant registers compiled
- July, August and September Budget Statements maintained and submitted to Senior managers to monitor their budgets
- July, August and September bank reconciliations performed.
- July, August and September investment registers compiled

# **Challenges:**

e) Section 71 reports performed manually, which takes time.

### Interventions:

e) To get a software that will assist us in downloading section 71 reports systematically.

# 3.4.3. Revenue & Income Managements

### **Achievements:**

- Revenue generated from electricity as a source of income has increased due to implementation of prepaid electricity meters plan.
- Receivables from exchange and non-exchange transactions are now separated and fully aged on categories for compliance with Grap 19 and 23 respectively.
- Meter readings data/information is being collected accurately and reliable statements are being issued to municipal rate payers.
- Proper linking of income is being performed accurately for completeness of Cash and cash equivalent and compliance with accounting standard (GRAP 104)
- Plans advanced to keep performance Information kept as portfolio of evidence in CFO's office.
- Indigent Register is now fully compiled with and kept in compliance with an approved municipal indigent policy.

- Municipal accounts are being issued to municipal rate payers on monthly basis
- Proper reporting is being maintained properly to up-date CDM water account and monitoring of the commission received from sale of water transactions.

# **Challenges:**

- a) Collection rate has improved to 33.42 % but lower than disirerable due to historical culture of non-payment.
- b) Community by-in on payment of property rates has not yet being finalised for improvement of revenue generation.
- c) Some household locked their premises at the time of meter readings or data collection for billing purpose.

### Interventions:

- a) On-line vending solution implementation is in process which will reduce our debts by 50% and increase our revenue by 50%.
- b) Notices and reminders will be issued continuously on monthly basis as an ongoing standard procedure.

### 3.4.4. Asset

### **Achievements**

- 1. The Fixed Assets Register is updated monthly in line with the GRAP standards.
- 2. Structured assets votes in the Venus system
- 3. Integrated assets register with the structured assets votes

# **Challenges**

- 1. The Fixed Assets Register still on excel spread sheet
- 2. Dilapidated community Assets (impaired community assets)

### Intervention

1. Feasibility study to be undertaken to determine the budget for uploading the register on Venus System.

- 2. The Fixed Assets Register to be uploaded on the Venus system
- 3. Mini project to be undertaken in the second quarter to identify impaired community assets for repairs.

### 3.5. MUNICIPAL MANAGERS OFFICE

### 3.5.1. Good Governance

### **Achievements:**

- Performed an audit on Billing and Meter readings
- Performed an audit on Cash and bank

| Challenges  | Interventions  |
|---|--|
| Lack of communication between Audit Committee and Council | The audit committee to report quarterly to the Council |
| Capacity of internal audit unit                           | To be improved in the next financial year              |

# 3.5.2. PMU

### **Achievements:**

- Morebeng Internal Street & Stormwater phase 2 had been completed earlier than expected within budgeted costs and is of good quality.
- Consultant for phase 2 had been long appointed to ensure speedy execution of the project.

| Challenges Interventions |
|--------------------------|
|--------------------------|

| Only one PMU technician in the PMU is responsible for the | The post for PMU manager had been advertised. |
|---|---|
| execution and implementation of all projects whereby at   |   |
| times this impact negatively on projects.                 |   |
|   |   |

# 3.5.3. Communication

# **Achievements:**

- Municipal news articles reaching a wider audience through print media
- Improved relations with print media and radio.

| Challenges  | Interventions  |
|---|--|
| Delays in the process of advertising and appointment of     | Early advertising for all due publication for the current year |
| service providers, which often leads to delayed delivery of | and service providers have already been secured.               |
| publications  |  |

# 3.5.4. Mayor's Office

# **Achievements**

- Re-establishment of AIDS Council meetings
- Two stakeholder meetings with Magoshi
- Two meetings with Molemole SAYC

| Challenges  | Intervention |
|---|--------------|
| Insufficient funds to implement special focus programme | None         |
|   |              |

| No special focus personnel to perform duties of special focus on daily basis | None   |
|--|--|
| Technical Aids committee not functional                                      | Reported the matter to the Mayor and office of Municipal Manager |

# 3.6. The financial performance report of the municipality for financial year 2012/2013:

# **3.6.1. REVENUE**

The adjusted budget for 2012/2013 amounts to R155,883,293.00 and Actual revenue collected as at 30 June 2013 Amounts to R122,711,990.00(79%) compared to the proportional percentage of 100%. The 79% revenue recognized is based on accrual based accounting concept. Collection levels for own revenue from service charges is considerably low. From July 2012 to June 2013, The Municipality billed R18,812,703.30 and only collected R4,328,882.34 which translates to 23% collection rate, R101,505,829.94 received from grants and subsidies, R4,890,020.60 from licenses and permits, R126,825.00 from traffic fines, other revenue amounts to R660,997. The Municipality is highly depending on grants with the percentage of 64% against the total collection of R122,711,990.00.

| Description | Total Annual<br>Budget | Twelve Months budget | Twelve<br>months Actual | Twelve months % expenditure | Variance from twelve months budget | Reasons for variance |
|-------------|------------------------|----------------------|-------------------------|-----------------------------|------------------------------------|----------------------|
|             | R                      | R                    | R                       | %                           | R                                  |                      |

| Description  | Total Annual<br>Budget | Twelve Months budget | Twelve months Actual | Twelve months % expenditure | Variance from twelve months budget | Reasons for variance |
|--|------------------------|----------------------|----------------------|-----------------------------|------------------------------------|----------------------|
| Revenue By source  |                        |                      |                      |                             |                                    |                      |
| Property rates   | 5,599,749              | 5,599,749            | 8,741,081            | 156                         | -3,141,332                         | Under budgeted       |
| Service Charges-<br>electricity revenue<br>including selling of<br>prepaid electricity | 5,661,800              | 5,661,800            | 4,610,504            | 81                          | 1,051,296                          | None                 |
| Service charges-<br>water revenue  | 3,931,157              | 3,931,157            | 2,415,192            | 61                          | 1,515,974                          | None                 |
| Service charges-<br>sanitation revenue   | 73,183                 | 73,183               | 68,579               | 4,604                       | None                               |                      |
| Service charges-<br>refuse revenue   | 946,972                | 946,972              | 1,412,046            | 149                         | -465,074                           | Under budgeted       |
| Rental of facilities and equipment   | 126,227                | 126,227              | 130,269              | 103                         | -4,042                             | Under budgeted       |
| Interest earned-<br>external investments   | 800,000                | 800,000              | 530,728              | 66                          | 269,272                            | None                 |

| Description                                  | Total Annual<br>Budget | Twelve Months budget | Twelve months Actual | Twelve months % expenditure | Variance from twelve months budget | Reasons for variance                                    |
|--|------------------------|----------------------|----------------------|-----------------------------|------------------------------------|---|
| Interest earned-<br>outstanding debtors      | 2,000,000              | 2,000,000            | 2,555,268            | 128                         | -555,268                           | Under budgeted  |
| Fines  | 500,000                | 500,000              | 126,825              | 25                          | 373,175                            | Not all issued fines recognized                         |
| License and permits                          | 4,000,000              | 4,000,000            | 4,890,021            | 122                         | -890,021                           | Under budgeted  |
| Transfers recognized-<br>operational         | 83,549,732             | 83,549,732           | 74,204,830           | 89                          | 9,344,902                          | Revenue recognition not yet done on some of the grants. |
| Transfers recognized-<br>capital             | 38,385,494             | 38,385,494           | 24,601,000           | 64                          | 13,784,494                         | Revenue recognition not yet done on some of the grants. |
| Other revenue                                | 10,308,979             | 10,308,979           | 687,719              | 7                           | 9,921,260                          | Non payment by ratepayers                               |
| Total revenue (including capital transfers ) | 155,883,293            | 155,883,293          | 122,711,990          | 79                          | 33,171,303                         | Non payment by ratepayers                               |

# 3.7. OPERATING EXPENDITURE

The adjusted budget for 2012/2013 amounts to **R100**, **098,745**. Actual expenditure as at 30 June 2013 amounts to R77, 184,783. On average 100% of the allocated budget should be spent by the end of 2012 /2013 financial year, The Municipality has only spent 77% on operating expenditure inclusive of staff benefits.

# Actual expenditure is as follows:

### SUMMARY OF EXPENDITURE PER BUDGET CATEGORY AS AT 30 JUNE 2013

| Description                      | Total Annual<br>Budget | Twelve Monthly<br>Actual | Twelve Months<br>Actual | Twelve Months % Expenditure | Variance from twelvemonths budget | Reason for variance            |
|----------------------------------|------------------------|--------------------------|-------------------------|-----------------------------|-----------------------------------|--------------------------------|
| Salaries And                     |                        |                          |                         |                             |                                   | Not all vacant and             |
| Allowances(including councilors) | 53,206,466             | 53,206,466               | 48,549,031              | 91                          | 4,657,435                         | funded posts are being filled. |
| Electric Purchases               | 6,624,844              | 6,624,844                | 6,051,755               | 91                          | 573,089                           | None                           |
| General Expenses                 | 34,862,961             | 34,862,961               | 24,797,401              | 71                          | 65,560                            | None                           |
| Repairs and maintenance          | 6,810,318              | 6,810,318                | 3,060,120               | 45                          | 3,750,198                         | None                           |
| Interdepartmental<br>Charges     | 619,000                | 619,000                  | 778,231                 | 126                         | -159,231                          | Under budgeted                 |

| Description  | Total Annual<br>Budget | Twelve Monthly<br>Actual | Twelve Months<br>Actual | Twelve Months % Expenditure | Variance from twelvemonths budget | Reason for variance      |
|--------------|------------------------|--------------------------|-------------------------|-----------------------------|-----------------------------------|--------------------------|
| Depreciation |                        |                          |                         |                             |                                   |                          |
|              | 4,600,000              | 4,600,000                | 0                       | 0                           | 4,600,000                         | Depreciation not updated |
| GRAND TOTAL  | 100,098,745            | 100,098,745              | 77,184,783              | 77                          | 22,913,962                        |                          |

# Capital expenditure

| Description                      | Total Annual<br>Budget | Twelve Months<br>Budget | Twelve Months<br>Actual | Twelve Months % expenditure | Variance from twelve months budget | Reason for variance                                   |
|----------------------------------|------------------------|-------------------------|-------------------------|-----------------------------|------------------------------------|---|
| Assets from Own<br>Funds         | 18,346,468             | 18,346,468              | 10,032,696              | 55                          | 8,313,772                          | Projects rolled over<br>to the next financial<br>year |
| Assets From Grants And Subsidies | 37,321,636             | 37,321,636              | 26,103,567              | 70                          | 11,218,069                         | Retention amounts not yet capitalized                 |
| TOTAL CAPITAL<br>EXPENDITURE     | 55,668,104             | 55,668,104              | 36,136,263              | 60                          | 19,531,841                         |   |

Municipality | CHAPTER 3 - SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I) 54

Payments in respect of Capital Projects funded internally up to 30 June 2013 amounts to R10, 032,696

00 against twelve months budget of R18, 346,468.

Payments in respect of capital projects funded by grants up to 30 June 2013 amounts to R26,103,567.00 against twelve months budget of R37,321,636.00

Total payments of capital projects is R36,136,263.00 as at 30 June 2013 against twelve months budget of R55,668,104.00

### **DEBTORS**

# Comprehensive analysis of services debtors

The net outstanding service debtors as at 30 June 2013 amounts to Rand is made up as follows:

| Current Debt | Amount    |
|--------------|-----------|
| 30 Days      | 1,591,888 |
| 60 Days      | 1,448,856 |

| 90 Days   | 1,451,771  |
|-----------|------------|
| 120+ Days | 48,202,717 |

| <u>Plus</u> Journals | 0          |
|----------------------|------------|
| Sub Total            | 52,695,232 |
| Less: Credit Amounts | 0          |
| Total                | 52,695,232 |

The outstanding amount of R52, 695,232 is divided as follows:

| Category   | Amount     |
|------------|------------|
| Government | 29,067,620 |
| Business   | 17,892,412 |
| Households | 5,375,200  |
| Total      | 52,695,232 |

# 3.1. **BASIC SERVICES** WATER The municipality is a water service provider under Capricorn District Municipality as a Water Service Authority. The municipality was responsible for operations and maintenance of infrastructure, as well as water supply. Molemole relies solely on bore holes or Municipality | CHAPTER 3 - SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I) 57

ground water for its water supply for both primary and agricultural use. 25% of Municipal households have access to water through water infrastructure while 47% have of households have access to water through stand pipes and 28% of households are supplied through water tankers as they do not have water sources and reticulation. The District Municipality has in 2012/13 FY extended water reticulation and bulk water supply to villages in Mohodi, Maponto, Mokomene and Eisleben.

There is generally a major decline in the number of households without water supply. There is however a common challenge of water shortages especially in the villages as boreholes are running dry. Contingency plans have been put in place and seems to be functioning well. Statistics South Africa (Non- Financial Census, 2008) confirmed that 19 595 households received free basic water.

### **SANITATION**

The municipality is responsible for supplying sanitation services in Morebeng and Mogwadi, while the District Municipality is responsible for sanitation provision in the rural areas. The District Municipality managed to construct 300 VIP toilets in 2012/13 through MIG funding. The local municipality is only responsible for operations and maintenance on sanitation infrastructure in Mogwadi and Morebeng. There is no sewer reticulation in the villages/rural areas, hence there is construction of VIP toilets.

### **ELECTRICITY**

The Municipality holds the electrification license for Mogwadi and Morebeng towns and all villages are serviced by ESKOM. Our strategic objective is to provide, operate and maintain effective electricity services in order to improve the lives of our people. We are also working together with other sector department to address electricity backlogs i.e Capricorn District Municipality (CDM), Department of Energy (DoE) and ESKOM.

Our main strategic objective is to provide, operate and maintain effective electricity services in order to improve the lives of our people. We are also working together with other sector department to address electricity backlogs i.e Capricorn District Municipality (CDM), Department of Energy (DoE) and Eskom. In 2012 we have managed through CDM to provide electrification project to Rheiland, Schoenveld and Ga-Mokganya village. In the year under review we also managed to apply for additional funding from DoE. Like any other Municipalities our major challenge we are facing is the lack of funding. We therefore through IDP and other sector department strive to provide electricity services to our communities. Molemole Municipality is responsible to provide electricity only in Mogwadi and Morebeng towns; however Eskom is responsible to provide electricity in all villages within the municipal jurisdiction.

### ROADS.

The municipality is responsible for upgaring, oparations and maintanance of roads and stormwater infrustructure. Our strategic objective for roads and stormwater is to improve/upgrade conditions of municipal roads and adequate maintenance of roads to enable economic growth. The maintenance of gravel road is done through continues grading and re-graveling, the upgrading of gravel to tar is done through Municipal Infrustructure Grant (MIG) as the municipality is unable to fund capital projects internally.

The municipality is having a road network of 629 Km, which is consists of National Road (N1), Provinvial Roads and Municipal roads. Only municipal roads is the responsibility of the local municipality for upgrading, operations and maintenace. The municipality managed to upgrade 4 km of roads in the 2012/13 FY

# **HOUSING**

Housing is the core competency of COGHSTA. The municipality is only assisting in providing lists of beneficiaries for RDP houses. However we are still faced with a huge backlog for the provision of RDP houses.

### WASTE MANAGEMENT

Refuse removal services are only rendered at the two townships which are Mogwadi and Morebeng. Collection is done on a week.ly basis as per the schedule that is well known by the community members. The municipality has permitted Landfill Site at Mogwadi. In Morebeng we only have a disposal site that does not comply with the minimum requirements of the disposal facilities. Due to financial constraints we are unable to render refuse removal services in our rural areas.

| Households                                 |         |         |         |         |
|--|---------|---------|---------|---------|
| Description                                | 2010/11 | 2011/12 | 2012/13 | 2013/14 |
|  | Actual  | Actual  | Actual  | Actual  |
|  | No.     | No.     | No.     | No.     |
| Water: (above min level)                   | -       | 1376    | 1389    | -       |
| Piped water inside dwelling                | -       | -       | -       | -       |
|  | -       | -       | -       | -       |
| Piped water inside yard (but not dwelling) | -       | 15067   | 15080   | -       |
| Using public tap (stand pipes)             | -       | 6513    | 6539    | -       |

| Other water supply (within 200m)   | - |       |       | - |
|--|---|-------|-------|---|
| ,  | - | 51%   | 53%   | - |
| Minimum service level and above percentage                               |   |       |       |   |
|  |   |       |       |   |
| Water; (below min level) Using public tap (more than 200m from dwelling) |   | 15120 | 16235 |   |
| Other water supply (more than 200m from dwelling)                        |   | 15067 | 16166 |   |
| No water supply  |   | 5756  | 6214  |   |
| Below minimum service level sub-total                                    |   |       |       |   |
|  |   | 49 %  | 47 %  |   |
| Below minimum service level percentage                                   |   |       |       |   |
| Total number of households*  |   |       |       |   |

| Employees; Wa | ter Services |         |           |                                 |                                   |
|---------------|--------------|---------|-----------|---------------------------------|-----------------------------------|
| Job Level     | 2011/12      | 2012/13 |           |                                 |                                   |
|               | Employees    | Posts   | Employees | Vacancies fulltime equivalence) | Vacancies (as a % of total posts) |
|               | No.          | No.     | No.       | No.                             | %                                 |
| 0-3           | -2           | 1       | -1        | -1                              | -50%                              |
| 4-6           | -            | 0       | -         | -                               | -                                 |
| 7-9           | -12          | 1       | -12       | -2                              | -10%                              |
| 10-12         | -            | 5       | -         | -                               | -                                 |
| 13-15         | -            | 17      | -         | -                               | -                                 |
| 16-18         | -            | 7       | -         | -                               | -                                 |
| 19-20         | -            | 0       | -         | -                               | -                                 |
| Total         | -14          | 31      | -13       | -3                              | -10%                              |

| - | - | - | - |
|---|---|---|---|
|   |   |   |   |

| Details                                       | 2011/12 | 2012/13         |                                   |                |                    |  |
|---|---------|-----------------|-----------------------------------|----------------|--------------------|--|
|   | Actual  | Original Budget | Original Budget Adjustment Budget |                | Variance to Budget |  |
| Total operational revenue (excluding tariffs) |         |                 |                                   |                |                    |  |
| Expenditure;                                  |         | R813 434 000    | R 50 000                          | R 999 533,77   | R 763 806.23       |  |
| Employees                                     |         |                 |                                   |                |                    |  |
| Repairs and Maintenance                       |         | R 466 887,79    | R 64 054.00                       | R 4 346 313.82 | R 386 619.18       |  |
| Other   |         | R 168 000       | R 0                               | R 181 920.94   | R 1 498 079.06     |  |
| Total operational expenditure                 |         | R 8 468 879.00  | R 764 054                         | R 4 528 234.76 | R 4 704 698.24     |  |
| Net operational (service) expenditure         |         | R 334 539       | R 264 054                         | R 3 528 700.99 | R 3 528 700.99     |  |

# 3.2 WASTE WATER (SANITATION) PROVISION.

| Sanitation Service Delivery Levels |         |         |         |            |
|------------------------------------|---------|---------|---------|------------|
| Households                         |         |         |         |            |
| Description                        | 2009/10 | 2010/11 | 2011/12 | 2012/13    |
|                                    | Outcome | Outcome | Outcome | Actual No. |
|                                    | No.     | No.     | No.     |            |

| Sanitation/sewerage; (above minimum level)  | 2  | 121         | 2121         |
|---|----|-------------|--------------|
| Flush toilet (connected to sewerage)  | 4  | 55          | 455          |
| Flush toilet (with septic tank)   | 1  | 11          | 111          |
| Chemical toilet   | 5  | 857         | 6157         |
| Pit toilet (ventilated)   |    |             |              |
| Other toilet provisions (above min. service level)  | 1- | 4433        | 14729        |
| Minimum service level and above sub-total Minimum service level and above percentage          | 2: | 2.97 %      | 24 %         |
| Sanitation/sewerage; (below minimum level)  |    |             |              |
| Bucket toilet Other toilet provisions (below min service level)                               |    | lone<br>667 | None<br>5367 |
| No toilet provisions  | 2  | 922         | 2629         |
|   | 8. | 589         | 8289         |
| Below Minimum service level sub-total Below Minimum service level percentage Total Households |    |             |              |

# COMMENT ON SANITATION SERVICES PERFORMANCE OVERALL:

The Capricorn District Municiplaity as the Water Services Authority managed to construct 300 VIP toilets in the Molemole Local Municipality villages. As the Water Services Provider we are only responsible for maintaing the existing sanitation ifrastructure in Mogwadi and Morebeng towns, there is no sanitation infrastructure in the villages hence there is construction of VIP toilets.

# 3.3ELECTRICITY

| Electricity Service Delivery Levels (complete the outer year Households   | 310)       |            |            |            |
|---|------------|------------|------------|------------|
| Description   | 2009/10    | 2010/11    | 2011/12    | 2012/13    |
|   | Actual No. | Actual No. | Actual No. | Actual No. |
| Energy: (above minimum level)   | -          | -          | -          | 30485      |
| Electricity (at least min. service level)   | -          | -          | -          | -          |
| Electricity – prepaid (min. service level)  | -          | -          | -          | -          |
| Minimum service level and above sub- total Minimum service level and above percentage   |            |            |            |            |
| Energy: (below minimum level) Electricity (< min. service level) Electricity – prepaid ( <min. level)<="" service="" td=""><td>-</td><td>-</td><td>-</td><td>1081</td></min.> | -          | -          | -          | 1081       |
| Other energy sources  | -          | -          | -          | -          |
| Below minimum service level sub-total   | -          | -          | -          | -          |
| Below minimum service level percentage  | -          | -          | -          | -          |
| Total number of households  |            |            |            |            |
| T3.3.3  |            |            |            |            |

| Households – Electricity service delivery levels below the minimum (Complete outer years) Households |            |            |            |                           |                           |            |  |
|--|------------|------------|------------|---------------------------|---------------------------|------------|--|
|  | 2009/10    | 2010/11    | 2011/12    | 2012/13                   |                           |            |  |
|  | Actual No. | Actual No. | Actual No. | Original<br>Budget<br>No. | Adjusted<br>Budget<br>No. | Actual No. |  |
| Formal settlements   | -          | -          | -          | -                         | -                         |            |  |

| Total households                                     | - | - | - | - | - | 1081 |
|--|---|---|---|---|---|------|
| Households below minimum service level               |   |   |   |   |   |      |
| Proportion of households below minimum service level |   |   |   |   |   |      |
| Informal settlements                                 | - | - | - | - | - | -    |
| Total households                                     | - | - | - | - | - | -    |
| Households below minimum service level               |   |   |   |   |   |      |
| Proportion of households below minimum service level |   |   |   |   |   |      |
|  |   |   |   |   |   |      |
| T3.3.4   |   |   |   |   |   |      |

| Employees; Electricity Services |           |         |           |                                  |                                   |  |  |  |
|---------------------------------|-----------|---------|-----------|----------------------------------|-----------------------------------|--|--|--|
| Job Level                       | 2011/12   | 2012/13 |           |                                  |                                   |  |  |  |
|                                 | Employees | Posts   | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |  |  |  |
|                                 | No.       | No.     | No.       | No.                              | %                                 |  |  |  |
| 0-3                             | -         | 1       | 1         | -0                               | -0                                |  |  |  |

| 4-6                     | - | - | - | -  | -  |
|-------------------------|---|---|---|----|----|
| 7-9                     | - | 2 | 2 | -0 | -0 |
| 10-12                   | - |   |   | -  | -  |
| 13-15                   | - |   |   | -  | -  |
| 16-18<br>19-20<br>Total | - | 1 | 1 | -0 | -0 |
| 19-20                   | - |   |   | -  | -  |
| Total                   | - | 4 | 4 | -0 | -0 |

| Details                                       | 2012/13 | 2012/13            |                      |              |                    |
|---|---------|--------------------|----------------------|--------------|--------------------|
|   | Actual  | Original<br>Budget | Adjustment<br>Budget | Actual       | Variance to Budget |
| Total operational revenue (excluding tariffs) | -       | 6,661 800          | 1,000,000            | 4,838,333.86 | 823,466.14         |
| Expenditure                                   | -       | -                  | -                    | -            | -                  |
| Employees                                     | -       | 1,634,368          | 30,000               | 1,409,156.02 | 255,211.98         |
| Repairs and Maintenance                       | -       | 550,000            | 100,000              | 489,470.00   | 160,530.00         |
| Other   | -       | 35 000             | 50,000               | 265,435.79   | 350,435.79         |
| Total Operational Expenditure                 | -       | 2,219,368          | 180,000              | 2,164,061.80 | 766,177,77         |
| Net Operational (service) expenditure         | -       | 4,442,432          | 820,000              | 2,674,272.06 | 57,288.37          |

| Capital Expenditure 2012/13; Electricity Services R`000 |                         |            |             |                 |                     |  |  |
|---|-------------------------|------------|-------------|-----------------|---------------------|--|--|
| Capital Projects  | apital Projects 2012/13 |            |             |                 |                     |  |  |
|   | Budget                  | Adjustment | Actual      | Variance from   | Total project value |  |  |
|   |                         | Budget     | Expenditure | original budget | . ,                 |  |  |
| Total All   | 600,000                 | -          | 205,987.68  | 394,012.32      |                     |  |  |

|                                 | 4,000,000 | (3,860,000) | 119,700.00 | 20,300.00 |  |
|---------------------------------|-----------|-------------|------------|-----------|--|
| Project A<br>Electrical Network | 12,000    | -           | -          | 12,000    |  |
|                                 |           |             |            |           |  |

# COMMENT ON ELECTRICITY SERVICES PERFORMANCE OVERALL:

The Municipality had no capital project budget for the year under review and no 5 year plan due to the fact that there was no electrification project within the IDP of the municipality and also unavailability of funds.

T3.3.9

# 3.4

| Description   | Actual<br>No. | Actual<br>No. | Actual<br>No. | Original Budget<br>No. | Adjusted<br>Budget<br>No. | Actual<br>No. |
|---|---------------|---------------|---------------|------------------------|---------------------------|---------------|
|   | 4             | 4             | 4             | -                      |                           | 4             |
| Informal settlements  | -             | -             | -             | -                      | -                         | -             |
| Total households Households below minimum service level Proportion of household below minimum service level | -             | -             | -             | -                      | -                         | -             |

| Employees; so | lid waste managemer | nt services |           |                                       |                                   |  |  |  |  |  |
|---------------|---------------------|-------------|-----------|---------------------------------------|-----------------------------------|--|--|--|--|--|
| Job Level     | 2011/12             |             | 2012/13   |                                       |                                   |  |  |  |  |  |
|               | Employee<br>No.     | Posts       | Employees | Vacancies<br>(fulltime<br>equivalent) | Vacancies (as a % of total posts) |  |  |  |  |  |
|               |                     | No.         | No.       | No.                                   | %                                 |  |  |  |  |  |
| 0-3           |                     |             | -         | -0                                    | -0                                |  |  |  |  |  |

| 1  | - | 1  | -0 | -0 |  |
|----|---|----|----|----|--|
| -  | - | -  | -0 | -0 |  |
| -  | - | -  | -  | -  |  |
| 2  | - | 2  | -0 | -0 |  |
| 12 | - | 12 | -0 | -0 |  |
| -  | - | -  | -  | -  |  |
| 15 | - | 15 | -0 | -0 |  |
|    | - |    |    |    |  |

### 5 HOUSING

### INTRODUCTION TO HOUSING:

Housing is the core competency of COGHSTA. The municipality, through ward councillors, only assists in providing lists of legible beneficiaries for low cost housing. Normalisation process which started in 2012 is in its final stage as title deeds will soon be given to all legible beneficiaries. The Municipality was allocated 250 low cost house units for 2012. We are still waiting for COGSTA to build those houses. We have submitted waiting list of 1300 beneficiaries to COGSTA for consideration.

### 3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

### INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

Molemole Municipality is providing its debts collection and credit policy for indigent debtors in any manner that is consistent with its rates and tariffs policies and any national policy on indigents as regulated by section 97(1)(c) of the local government Municipal System Act 2000.

Molemole Municipality believes that everyone has a right to access health care services, sufficient food, water and social security, If they are unable to support themselves and their dependents as stipulated by section 27 of the South African Constitution Act 1996(Act 108 of 1996).

# Free basic services to low income households Number of households

|         | Total | Househ | Households earnings less than R2 700 per month |         |                 |       |                  |       |            |          |  |
|---------|-------|--------|--|---------|-----------------|-------|------------------|-------|------------|----------|--|
|         |       |        | Free basi                                      | c water | Free sanitation | basic | Free electricity | basic | Free basic | c refuse |  |
|         |       | Total  | Access   | %       | Access          | %     | Access           | %     | Access     | %        |  |
| 2010/11 | 5982  | 266    | 266  | 4%      | 266             | 4%    | 266              | 4%    | 266        | 4%       |  |
| 2011/12 | 6143  | 266    | 266  | 4%      | 266             | 4%    | 266              | 4%    | 266        | 4%       |  |
| 2012/13 | 5756  | 266    | 266  | 4%      | 266             | 4%    | 266              | 4%    | 266        | 4%       |  |
| T3.6.3  |       |        |  |         |                 |       |                  |       |            |          |  |

# COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT

Free basic water and electricity is being provided to low income earnings who applied at the Municipality. For the household to qualify according to the approved policy of Molemole Municipality the total household income must be R2,500.00 or less per month subject to periodic adjustments by Council .The total expenditure for both water and electricity is R2,677,320.00 an only 50 households benefitted for the financial year under review.

T3.6.6

# COMPONENT B: ROADS & STORMWATER:

This component includes: roads; transport; and waste water (storm water drainage)

# 3.7 ROADS

# INTRODUCTION

The municipality is responsible for oparations and maintanance of roads and stormwater infrustructure. The strategie for roads and stormwater is to improve/upgrade conditions of municipal roads and adequate maintenance of roads to enable economic growth. The maintenance of gravel road is done through continues grading and re-graveling, the upgrading of gravel to tar is done through Municipal Infrustructure Grant (MIG).

### T3.7.1

| Gravel road infrastructure Kilometers |                    |                              |                              |                                |  |  |  |  |  |  |
|---------------------------------------|--------------------|------------------------------|------------------------------|--------------------------------|--|--|--|--|--|--|
|                                       | Total gravel roads | New gravel roads constructed | Gravel roads upgraded to tar | Gravel roads graded/maintained |  |  |  |  |  |  |
| 2009/10                               | 629.6 km           | -                            | 6.0 km                       | 629.6 km                       |  |  |  |  |  |  |
| 2010/11                               | 623.6 km           | -                            | 5.1 km                       | 623.6 km                       |  |  |  |  |  |  |
| 2011/12                               | 618.5 km           | -                            | -                            | 618.5 km                       |  |  |  |  |  |  |
| 2012/13                               | 613.2 km           | -                            | 5.3 km                       | 613.2 km                       |  |  |  |  |  |  |
| T3.7.2                                | 010.2 Kill         |                              | O.O KIII                     | 010.2 Km                       |  |  |  |  |  |  |

| Asphalted Road I | Asphalted Road Infrastructure |                   |                                     |   |                          |  |  |  |  |  |  |
|------------------|-------------------------------|-------------------|-------------------------------------|---|--------------------------|--|--|--|--|--|--|
|                  | Total Asphalted roads         | New asphalt roads | Existing asphalt roads re-asphalted |   | Asphalt roads maintained |  |  |  |  |  |  |
| 2009/10          | 4.5 km                        | 4.5 km            | -                                   | - | -                        |  |  |  |  |  |  |
| 2010/11          | 6.2 km                        | 6.2km             | -                                   | - | -                        |  |  |  |  |  |  |

| 2011/12 | -      | -      | - | - | - |
|---------|--------|--------|---|---|---|
| 2012/13 | 5.3 km | 5.3 km | - | - | - |
| T3.7.3  |        |        |   |   |   |

| Road service policy objectives | Outline service | ne 2010/11         |             | 2011/12                   |                          |           | 2012/13                             | 2013/14                   |                        |
|--------------------------------|-----------------|--------------------|-------------|---------------------------|--------------------------|-----------|-------------------------------------|---------------------------|------------------------|
|                                | targets         | Target             | Actual      | Target                    |                          | Actual    | Target                              |                           |                        |
| Service indicators             |                 | *Previo<br>us year | (iv)        | *Previou<br>s year<br>(v) | *Current<br>year<br>(vi) | (vii)     | *Current<br>year<br>(viii)          | *Curre<br>nt year<br>(ix) | *follow<br>ing<br>year |
| <u>(i)</u>                     | (ii)            | (iii)              |             |                           | 11                       |           |                                     |                           | (x)                    |
| Service objectives: To im      | iprove and m    | iaintain roa       | ids to enab | le economic               | growth and               | transport | ation system                        | <b>].</b>                 |                        |
|                                | -               | -                  | -           | -                         | -                        | -         | 275 km<br>to<br>graded<br>quarterly | -                         | -                      |

| Employees: roads services & Stormwater |           |         |           |                                  |                                   |  |  |  |  |
|--|-----------|---------|-----------|----------------------------------|-----------------------------------|--|--|--|--|
| Job level                              | 2011/12   | 2012/13 | 2012/13   |                                  |                                   |  |  |  |  |
|  | Employees | Posts   | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |  |  |  |  |
|  | No.       | No.     | No.       | No.                              | %                                 |  |  |  |  |
| 0-3                                    | -         | -       | -         | -0                               | -0                                |  |  |  |  |

| 4-6   | - | - | - | -0 | -0 |
|-------|---|---|---|----|----|
| 7-9   | 1 | 1 | 1 | -0 | -0 |
| 10-12 | 5 | 5 | 5 | -0 | -0 |
| 13-15 | - | - | - | -0 | -0 |
| 16-18 | 3 | 3 | 3 | -0 | -0 |
| 19-20 | - | - | - | -0 | -0 |
| Total | 9 | 9 | 9 | -0 | -0 |

| Financial performance 2012/13 Road services & Storm water (Replace the existing one) R`000 |         |                 |                   |        |                 |    |  |  |  |
|--|---------|-----------------|-------------------|--------|-----------------|----|--|--|--|
| Details  | 2011/12 | 2012/13         |                   |        |                 |    |  |  |  |
|  | Actual  | Original budget | Adjustment budget | Actual | Variance budget | to |  |  |  |

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| Total operational revenue (excluding tariffs) | - | -     | -     | -     | -      |
|---|---|-------|-------|-------|--------|
| Expenditure:                                  | - | -     | -     | -     | -      |
| Employees                                     | - | 1,697 | -     | 1,809 | -0.112 |
| Total operational revenue (excluding tariffs) | - | 1,830 | 1,815 | 0,674 | 1,141  |
| Other:  | - | 2,038 | 1,693 | 2,455 | -0,762 |
| Total operational revenue (excluding tariffs) |   | 5,565 | 3,508 | 1,812 | 0,270  |

Net expenditure to be consistent with summary table T51.2 in chapter 5. Variances are calculated by dividing the difference between the actual and original budget by the actual

T3.7.8

| Capital expenditure 2012/13: Road Services & Storm Water R`000 |         |            |        |          |                      |  |  |  |
|--|---------|------------|--------|----------|----------------------|--|--|--|
| Capital Projects   | 2012/13 | 2012/13    |        |          |                      |  |  |  |
|  | Budget  | Adjustment | Actual | Variance | from   Total project |  |  |  |

|   |        | Budget | Expenditure | original budget | value  |
|---|--------|--------|-------------|-----------------|--------|
| Total all                               |        |        |             |                 |        |
| Construction of change rooms            | 0,400  | -      | 0,197       | 0,203           | 0,197  |
| Purchase of new grader                  | 0      | 1,982  | 1,739       | 0,243           | 1,739  |
| Compactor roller                        | 0,100  | 0,050  | 0,125       | 0,025           | 0,125  |
| Morebeng Internal Street & Stormwater   | 10,000 | 0.000  | 9,999       | 0.000           | 10,000 |
| Makgato Internal Street & Stormwater    | 12,500 | 0.000  | 12,499      | 0.000           | 12,500 |
| Sefoloko Low level Bridge               | 0,844  | 0.000  | 0.000       | 0.000           | 0,844  |
| Madikana Matipane gravel to tar phase 2 | 13,553 | 0.000  | 12,743      | 0.000           | 13,553 |
| Upgrading of Mogwadi CBD stormwater     | 1,180  | 0.000  | 0,986       | 0.000           | 1,180  |

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate) T3.7.9

# 3.8 TRANSPORT.

INTRODUCTION TO TRANSPORT:

The Municipality is having three taxi ranks, three taxi associations and five bus operators that are providing services for public bus operators

### COMPONENT C: PLANNING AND DEVELOPMENT:

This component includes: planning and Local Economic Development.

### 3.10 LOCAL ECONOMIC DEVELOPMENT AND PLANNING

### INTRODUCTION TO PLANNING

The two major service delivery priorities achieved were:

Demarcation of sites at Ga-Chewe RDP Township.

Demarcation of sites at Sekonye, RDP Township along N1 Makhado and Mokomene.

An analysis of the regional and local context of Molemole Local Municipality has revealed a Municipality as mentioned earlier that is characterised by a fragmented spatial structure comprising of small, low density, spatially segregated settlements with limited economic and social opportunities which have created unviable and unsustainable settlements.

The potential for mining activities, vegetable and livestock farming provide opportunities for backward and forward linkages which will open up job opportunities and more economic opportunities in other sectors such as agro-processing, beneficiation projects, etc. This scenario is likely to help the municipality to have balance of economic growth in primary, secondary and tertiary sector. The LED

strategy provides an indication of LED programmes, projects, stakeholders and the institutional requirements to implement the LED strategy.

The dominant economic sectors (mining, tourism and subsistence farming) characterizing Molemole local municipality should be protected and exploited via appropriate spatial allocation. Similarly, there is a need for the diversification of the economy by focusing on all economic sectors (e.g. tourism), and not just the primary sector (e.g. mining). Such an approach would render Molemole local municipality less vulnerable to external pressures.

| Overview of neighborhoods within Molemole Municipality |            |  |  |  |  |
|--|------------|--|--|--|--|
| Settlements Type                                       | Population |  |  |  |  |
| Towns  |            |  |  |  |  |
| Morebeng   | 1004       |  |  |  |  |
| Mogwadi  | 4045       |  |  |  |  |
|  |            |  |  |  |  |
| Sub-Total  | 5049       |  |  |  |  |
| Townships  |            |  |  |  |  |
| Nthabiseng   | 2679       |  |  |  |  |
| Capricorn Park   | 1366       |  |  |  |  |
|  |            |  |  |  |  |
| Sub-total  | 4045       |  |  |  |  |
| Rural Settlements                                      |            |  |  |  |  |
| Madikana   | 3668       |  |  |  |  |
| Mohodi   | 13125      |  |  |  |  |
| Ga-Maponto   | 4530       |  |  |  |  |
| Molemole NU  | 6545       |  |  |  |  |
| Westphalia   | 1026       |  |  |  |  |
| Ga Moleele   | 596        |  |  |  |  |
| Moshasha   | 77         |  |  |  |  |
| Schellenburg   | 352        |  |  |  |  |
| Koekoek  | 421        |  |  |  |  |

| Ga-Mokwele           | 174   |
|----------------------|-------|
| Ga-Mabotha           | 113   |
| Shashe               | 382   |
| Ga-Poopedi           | 343   |
| Tshitale             | 654   |
| Manthata             | 450   |
| Ga-Mokgehle          | 555   |
| Brussels/Ga Tibu     | 803   |
| Schoonveld           | 577   |
| Sakoleng             | 584   |
| Ga-Sako              | 520   |
| Ga-Phasha            | 1896  |
| Sekakene             | 3744  |
| Mangata              | 1508  |
| Mphakane             | 20438 |
| Sefene               | 3949  |
| Ramatjowe            | 2403  |
| Matseke              | 6150  |
| Ramokgopa            | 14859 |
| Makgalong            | 373   |
| Ga-Makgato           | 3160  |
| Eisleben             | 4840  |
| Ga-Kgara             | 407   |
| Sub-total            | 99222 |
| Informal Settlements |       |
| Not applicable       | 0     |
| Sub-total            | 0     |

Total 108316

# COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL:

There were no capital projects on the period under review. T3.10.7

# 3.11 LOCAL ECONOMIC DEVELOPMENT

| Economic Activity by Sector: R`000  |         |         |          |
|-------------------------------------|---------|---------|----------|
| Sector                              | 2010/11 | 2011/12 | 2012/13  |
| Agric, forestry and fishing         | 12%     | 14%     | 16%      |
| Mining and quarrying                | 2%      | 3%      | 3%       |
| Manufacturing                       | 4%      | 6%      | 8%       |
| Wholesale and retail trade          | 12%     | 14%     | 15%      |
| Finance, property, etc.             | 24%     | 23%     | 24%      |
| Govt, community and social services | 21%     | 22%     | 24%      |
| Infrastructure services             | 11%     | 13%     | 14%      |
| Total                               |         |         |          |
| T3.11.2                             |         | •       | <u> </u> |

COMMENT ON LOCAL JOB OPPORTUNITIES:

The success of agriculture will depend mainly on the ability of various institutions such as Department of Agriculture, Limpopo Economic Development Agency (LEDA) and Capricorn District Municipality, that support emerging business are operating in Molemole local municipality, to encourage local people in rural areas to form economic entities and enterprises that are viable so that they will be able to shake off poverty and have a stable income later.

Nevertheless, there are opportunities to beneficiate some of the local produce through agro-processing. However, there is a need to conduct a detail feasibility to see which produce are going to be viable. Nevertheless key in this regard would be potatoes since they are produced in abundance locally.

Furthermore, the ability of support institutions to learn when working with various communities and also the business entities, either cooperatives or private entities, within Molemole local municipality is critical. Some of the critical lessons that have been learned, such as recognising the format and limitation of cooperative governance issues during the incorporation of entities as cooperatives should also be addressed.

The Municipality has potential for vegetable and livestock commercial farming which needs to be supported by relevant authorities with appropriate interventions and strategies; Machaka Game Reserve, Motumo trading Post and Capricorn Observation Point present tourism opportunities whose tourism impact need to optimised through provision of other initiatives and facilities and marketing.

| <b>Employees: Local E</b> | conomic Developme | nt and Planning Ser | vices |
|---------------------------|-------------------|---------------------|-------|
|                           |                   |                     |       |

Job level 2011/12 2012/13

|       | Employees No. | Posts<br>No. | Employees No. | Vacancies<br>(fulltime<br>equivalents)<br>No. | Vacancies (as a % of total posts) % |
|-------|---------------|--------------|---------------|---|-------------------------------------|
| 0-3   | 03            | 03           | 03            |   | 0                                   |
| 4-6   | -             | -            | -             | -   | -                                   |
| 7-9   | 01            | 01           | 01            |   | 0                                   |
| 10-12 | -             | -            | -             | -   | -                                   |
| 13-15 | -             | -            | -             | -   | -                                   |
| 16-18 | -             | -            | -             | -   | -                                   |
| 19-20 | -             | -            | -             | -   | -                                   |
| Total | 04            | 04           | 04            |   | 0                                   |

| Details                                       | 2011/12       | 2012/13         |                   |                  |                 |    |
|---|---------------|-----------------|-------------------|------------------|-----------------|----|
|   | Actual        | Original budget | Adjustment budget | Actual           | Variance budget | to |
| Total operational revenue (excluding tariffs) | R1 893.26     | R125 000        | R25 000           | R3 348.40        | R100 000        |    |
| Expenditure:                                  | -             | -               | -                 | -                | -               |    |
| Other Employees                               | R2 574 254.85 | R9 359 094      | R8 412 273        | R8 260<br>180.60 | R946 821        |    |
| Repairs & Maintenance                         | -             | -               | -                 | -                | -               |    |
| Other   | -             | -               | -                 | -                | -               |    |
| Total operational expenditure                 | R2 709 341.05 | R3 979 787      | R3 469 787        | R2 506<br>371.62 | R510 000        |    |

| Capital Projects                     | 2012/13   |                      |                    |                               |                     |
|--------------------------------------|-----------|----------------------|--------------------|-------------------------------|---------------------|
|                                      | Budget    | Adjustment<br>Budget | Actual Expenditure | Variance from original budget | Total project value |
| Total all                            |           |                      |                    |                               |                     |
| Project A Mohodi<br>Arts and Crafts. | R 500 000 | R 600 000            | R 800 000          |                               | R 800 000           |
| Geographic<br>Information<br>System  | R 500 000 |                      | R401 758.08        |                               | R500 000            |
| Repegging of sites                   | R0        | R215 000             | R21 560            |                               |                     |

### COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL:

The municipality was able to introduce and implement the following:

Unemployed graduates programme

Formed partnerships with farmers to capacitate the youth in agriculture

Promotion of entrepreneurship, Cooperatives and SMME's development

Development of investment promotion material;

Projects due for implementation by developers,

Development of shopping complex

Development of Solar plant treatment

Establishment of organic fertilizer and compost treatment plant

Prospecting for Wayland Iron Ore Mine

Prospecting of Kumba Iron Ore Mine

Construction of Photovoltanic Plant for electricity generation and associated structures

### COMPONENT D: COMMUNITY & SOCIAL SERVICES:

INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

T3.52.0

3.52 LIBRARIES; COMMUNITY FACILITIES; OTHER

# INTRODUCTION TO LIBRARIES; COMMUNITY FACILITIES

The municipality has two libraries, one at Mogwadi and another one at Morebeng. We also assist four mobile libraries which operate in some of our villages. Library services are core competencies of the Department of Sports, Arts and Culture. The department has seconded two some personnel to assist in our two libraries.

We have two cemeteries, one at Mogwadi and another one at Morebeng towns. We fenced both cemeteries during the financial year under review. Our Technical Technical Services department is assist by grading roads that lead to cemeteries in our villages. We have built three community halls/pre-schools at Makgato, Pasha and Sako villages.

T3.52.1

SERVICE STATISTICS FOR LIBRARIES; COMMUNITY FACILITIES;

T3.52.2

| Service /                            | Outline service   | 2010/11                    |        | 2011/12                  |                          |        | 2012/13   |
|--------------------------------------|---|----------------------------|--------|--------------------------|--------------------------|--------|---|
| Objectives /                         | targets   | Target                     | Actual | Target                   |                          | Actual | Target  |
| Service                              | (ii)  | *Previous<br>year<br>(iii) | (iv)   | *Previous<br>year<br>(v) | *Current<br>year<br>(vi) | (vii)  | *Current year (viii)  |
| Mogwadi and<br>Morebeng<br>libraries | To provide service to youth by encouraging them to read | 9000                       | 5689   |                          | 10500                    | 7819   | Fully constructed pre-<br>schools/community<br>halls at Molemole. |

| Employees: Libraries & Community Facilities, other |         |         |
|--|---------|---------|
| Job level  | 2012/13 | 2012/13 |

|       | Employees No. | Posts<br>No. | Employees No. | Vacancies<br>(fulltime<br>equivalents)<br>No. | Vacancies (as a % of total posts) |
|-------|---------------|--------------|---------------|---|-----------------------------------|
| 0-3   | -             | -            | -             | -   | -                                 |
| 4-6   | -             | -            | -             | -   | -                                 |
| 7-9   | 02            | 02           | 02            | -0  | -0                                |
| 10-12 | -             | -            | -             | -   | -                                 |
| 13-15 | -             | -            | -             | -   | -                                 |
| 16-18 | -             | -            | -             | -   | -                                 |
| 19-20 | -             | -            | -             | -   | -                                 |
| Total | 02            | 02           | 02            | -0  | -0                                |

| Financial performance 2012/13: Libraries, R`000 | Community Faci | lities, other   |                   |                   |                 |    |
|---|----------------|-----------------|-------------------|-------------------|-----------------|----|
| Details   | 2011/12        | 2012/13         |                   |                   |                 |    |
|   | Actual         | Original budget | Adjustment budget | Actual            | Variance budget | to |
| Total operational revenue (excluding tariffs)   | R831 573.82    | R6 260 472      | R6 706 272        | R 3 946<br>904.41 | R445 800        |    |
| Expenditure:                                    |                |                 |                   |                   |                 |    |
| Employees                                       | R7 830 918.79  | R11 787 038     | R10 502 038       | R8 748<br>031.27  | R1 285 000      |    |
| Repairs & Maintenance                           | R202 114.42    | R1 500 000      | R1 050 000        | R106<br>297.15    | R450 000        |    |
| Other   | R718 751.38    | R395 000        | R410 000          | R237<br>238.99    | R15 000         |    |
| Total operational expenditure                   | R8 751 784.59  | R13 682 038     | R11 962 038       | R9 091<br>567.41  | R1 720 000      |    |

Capital expenditure 2012/13:, Community facilities R`000

| Capital Projects                     | 2012/13    |                      |                    |                               |                     |
|--------------------------------------|------------|----------------------|--------------------|-------------------------------|---------------------|
|                                      | Budget     | Adjustment<br>Budget | Actual Expenditure | Variance from original budget | Total project value |
| Total all                            |            |                      | _                  |                               |                     |
| Project A Phasha<br>Pre-School       | R0         | R230 930             | R120 999.99        | -                             | R120 999.99         |
| Project B Sako<br>Pre-School         | R0         | R137 930             | R 0                | -                             | R0                  |
| Project C Makgato<br>Pre-School      | R0         | R429 725             | R114 719.77        | R114 719.77 -                 |                     |
| Project D<br>Dipateng Pre-<br>School | R2 200 000 | -                    | R1 762 005.31      | -                             | R1 762 005.31       |
| Brussels E Pre-<br>School            | R2 200 000 | -                    | R1 619 688.49      | -                             | R1 619 688.49       |
| Project F Mogwadi<br>graveyard       | R150 000   | R300 000             | R103 553.61        | R150 000                      | R103 553.61         |
| Project G<br>Morebeng<br>graveyard   | R150 000   | R302 771             | R176 487.20        | R152 771                      | R176 487.20         |
| Mogwadi H<br>Community hall          | R0         | R197 229             | R173 008           | -                             | R173 008            |
| Mogwadi I Taxi<br>Rank               | R0         | R160 000             | R158 319           | -                             | R158 319            |

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate) T3.52.6

# COMMENT ON THE PERFORMANCE OF LIBRARIES & COMMUNITY FACILITIES

### **OVERALL:**

The municipality intends to build more community halls/crèches as per approved IDP .The two libraries are well maintained. The library policy is in place and is reviewed on a yearly basis.

T3.52.7

### 3.55 CEMETORIES

### INTRODUCTION TO CEMETORIES

The Municipality services and maintains two cemeteries at Mogwadi and Morebeng. The two cemeteries were fenced in the financial year under review. Currently the municipality does not have any crematoriums.

T3.55.1

### SERVICE STATISTICS FOR CEMETORIES

The municipality services and maintains two cemeteries at Mogwadi and Morebeng. The two cemeteries were fenced in the 2011/2012 financial year. Currently the municipality does not have any crematoriums.

T3.55.2

### COMMENT ON THE PERFORMANCE OF CEMETORIES

To ensure compliance with relevant environmental legislation, the 2 cemeteries at Mogwadi and Morebeng have been refurbished. The Waste and Environmental Management also provides for services of digging of graves as required by residents. The municipality does not have provision for crematorium services.

T3.55.7

# 3.56 CHILD AND AGED CARE; SOCIAL PROGRAMMES

# INTRODUCTION TO CHILD AND AGED CARE; SOCIAL PROGRAMMES

The Municipality does not offer child care services but only assist by building community halls which are coupled with pre schools. The Molemole Local Aids Council Technical Committee was inaugurated sometime in September 2012.

T3.56.1

### SERVICE STATISTICS FOR CHILD CARE

The function is a key competency for the Department of Health and Social Welfare. Capricorn District Municipality is assisting with the programmes that deal with child care. We are having HIV infected children within our municipality. These centres are financially assisted by the Department of Health.

T3.56.2

### COMPONENT E: SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

#### INTRODUCTION TO SPORT AND RECREATION

Sports and Recreation are key competencies of the Department of Sports, Arts and Culture. However, the municipality has the responsibility of coordinating sports within its community.

The availability of the Ramokgopa Stadium in Molemole East (what about Mohodi Sports Centre, Tennis Court and swimming pool in Mogwadi. Is it not important to give an expression about their status and future plans even though not functional at present) accords both the youth and the community opportunity to engage in sporting and other activities. The municipality envisage to establish a park (where) in the 2012/2013 financial year.

T3.68.0

### COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

The non functionality of the Molemole Sports and Recreation Council is impacting negatively on the general performance of this unit. There is a need for proper coordination between the Municipality and sporting federations. The Municipality has participated in almost all Provincial games during the year under review.

T3.68.

# COMPONENT F: CORPORATE POLICY OFFICES AND OTHER SERVICES:

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services.

### INTRODUCTION TO CORPORATE POLICY OFFICES, Etc

# SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

T3.69.2

| Employees: The Executive Job level | 2011/12       | 2012/13      | 2012/13       |   |                                     |  |  |  |  |
|------------------------------------|---------------|--------------|---------------|---|-------------------------------------|--|--|--|--|
| Job Level                          | Employees No. | Posts<br>No. | Employees No. | Vacancies<br>(fulltime<br>equivalents)<br>No. | Vacancies (as a % of total posts) % |  |  |  |  |
| 0-3                                | 27            | 27           | 27            | 0   | 0                                   |  |  |  |  |
| 4-6                                | -             | -            | -             | -   | -                                   |  |  |  |  |
| 7-9                                | -             | -            | -             | -   | -                                   |  |  |  |  |
| 10-12                              | -             | -            | -             | -   | -                                   |  |  |  |  |
| 13-15                              | -             | -            | -             | -   | -                                   |  |  |  |  |
| 16-18                              | -             | -            | -             | -   | -                                   |  |  |  |  |
| 19-20                              | -             | -            | -             | -   | -                                   |  |  |  |  |
| Total                              | 27            | 27           | 27            | -0  | -0                                  |  |  |  |  |

| Debt recovery                         |                                     |   |                   |  |   |                  |   |   |
|---------------------------------------|-------------------------------------|---|-------------------|--|---|------------------|---|---|
| Details of the                        | 2010/11                             |   | 2011/12           |  |   | 2012/13          |   |   |
| types of account raised and recovered | Actual for account s billed in year | Proportion of accounts value billed that were collected in the year % | Billed in<br>year | Actual<br>for<br>accounts<br>billed in<br>year | Proportion of accounts value billed that were collected % | Billed in year   | Estimated outturn for accounts billed in year | Estimated proportion of accounts billed that were collected % |
| Property<br>Rates                     | -                                   | -   | 24,273,965<br>.95 | 1,029,33<br>6.47                               | 0.04  | 9,524,734        | 5,599,749.00                                  | 0.59  |
| Electricity – B                       | -                                   | -   | 75,596.16         | 66,448.0<br>0                                  | 0.88  | 167,290.4<br>2   | -   | -   |
| Electricity - C                       | -                                   | -   | 3,932,853.<br>06  | 1,961,73<br>2.92                               | 0.50  | 2,770,083<br>.46 | 6,661,800.00                                  | 2.40  |
| Water – B                             | -                                   | -   | -                 | 3,150.34                                       |   | -                | -   | -   |
| Water – C                             | -                                   | -   | 2,361,901.<br>66  | 686,981.<br>89                                 | 0.29  | 2,304,479<br>.36 | -   | -   |
| Sanitation                            | -                                   | -   | 298,963.51        | 86,281.1<br>1                                  | 0.29  | 267,662.8<br>5   | -   | -   |
| Refuse                                | -                                   | -   | -                 | -  | -   | -                | -   | -   |
| Other                                 |                                     |   | 5,338,716.        | 1,069,45                                       |   | 2,887,032        |   |   |

|                               |           |                  | 69            | 0.14        | 0.20             | .92              | 668,900.00 | 0.23                         |
|-------------------------------|-----------|------------------|---------------|-------------|------------------|------------------|------------|------------------------------|
| B-Basic, C-Cor<br>behind them | sumption. | See chapter 6 fo | r the Auditor | General`s r | ating of the qua | ality of the fir |            | ts and the systems<br>3.70.2 |

| <b>Employees: Financial Servi</b> | ces           |              |               |   |                                     |  |  |  |  |
|-----------------------------------|---------------|--------------|---------------|---|-------------------------------------|--|--|--|--|
| Job level                         | 2011/12       | 2012/13      |               |   |                                     |  |  |  |  |
| Job Level                         | Employees No. | Posts<br>No. | Employees No. | Vacancies<br>(fulltime<br>equivalents)<br>No. | Vacancies (as a % of total posts) % |  |  |  |  |
| 0-3                               | 04            | 04           | 04            | 0   | 0                                   |  |  |  |  |
| 4-6                               | 05            | 05           | 05            | 0   | 0                                   |  |  |  |  |
| 7-9                               | 03            | 03           | 03            | 0   | 0                                   |  |  |  |  |
| 10-12                             |               |              |               | 0   | 0                                   |  |  |  |  |
| 13-15                             | 09            | 09           | 09            | 01  | 1%                                  |  |  |  |  |
| 16-18                             |               |              |               | 0   | 0                                   |  |  |  |  |
| 19-20                             |               |              |               | 0   | 0                                   |  |  |  |  |
| Total                             | 21            | 21           | 21            | 0   | 1%                                  |  |  |  |  |

| Details                                       | 2011/12            | 2012/13         |                   |                   |                      |
|---|--------------------|-----------------|-------------------|-------------------|----------------------|
|   | Actual             | Original budget | Adjustment budget | Actual            | Variance t<br>budget |
| Total operational revenue (excluding tariffs) | R180 462<br>768.74 | R99 251 658     | R94 181 871       | R91 164<br>316.42 | R5 069779            |
| Expenditure:                                  |                    |                 |                   |                   |                      |
| Other Employees                               | R5 713 575.77      | R7 475 634      | R6 638 070        | R6 484<br>906.52  | R837 564             |
| Repairs & Maintenance                         |                    |                 |                   |                   |                      |
| Other   |                    |                 |                   |                   |                      |
| Total operational expenditure                 | R8 889 165.90      | R27 192 017     | R27 118 844       | R44 996<br>681.23 | R73 173              |

| Capital expenditure 2012/13: Financial Services R`000 |         |                      |                    |                               |             |         |  |  |  |  |
|---|---------|----------------------|--------------------|-------------------------------|-------------|---------|--|--|--|--|
| Capital Projects                                      | 2012/13 |                      |                    |                               |             |         |  |  |  |  |
|   | Budget  | Adjustment<br>Budget | Actual Expenditure | Variance from original budget | Total value | project |  |  |  |  |
| Total all   |         |                      |                    |                               |             |         |  |  |  |  |
| Unbundling of roads and storm water                   | R0      | R265 100             | R265 100           |                               | R265 100    |         |  |  |  |  |

# COMMENT ON THE PERFORMANCE OF FINANCIAL SERVICES OVERALL

The municipality is responsible to implement the service delivery and budget implementation plan (SDBIP) of the municipality. This is done with the going concern and sustainable liquidity and cash flow as its main driver.

The municipality has not experienced any threat to its immediate cash flow or working capital diminishing threats in the medium term. Division of Revenue Act (DoRA) remains the sole source of working capitac and this municipality is currently developing a strategy to acquire funding to acquire assets that may be used to maximise exchange transactions between the municipality and its clients.

T3.70.7

#### 3.71 HUMAN RESOURCE SERVICES

#### INTRODUCTION TO HUMAN RESOURCE SERVICES

The division has successfully facilitated implementation of various employee benefits, labour relations & discipline, Wellness, Occupational Health & Safety, Training & Development and Organisational Development functions. The Human Resources Division has during the year under review implemented phase one of installation of electronic clocking system, filled 42 posts including 4 positions of senior managers, successfully reviewed the 2012/2013 organisational structure, engaged in Wellness, Occupational Health & Safety campaigns and took steps to ensure that municipal offices meet safety compliance. We have rolled several training interventions leading to 60% implementation of the planned trainings as per the approved workplace skills plans.

T3.71.1

#### SERVICE STATISTICS FOR HUMAN RESOURCE SERVICEST3.71.2

| Service /  | Outline | 2010/1 | 1   | 2012/ | 13            | 2013/14         |
|------------|---------|--------|-----|-------|---------------|-----------------|
| Objectives | service | Targ   | Act | Targe | t             |                 |
|            | targets | et     | ual |       |               |                 |
|            |         | *Prev  |     | *Cur  | *Current year | *following year |
|            |         | ious   |     | rent  |               |                 |

|                                    | (ii)                       | year<br>(iii) | (iv) | year<br>(viii | (ix)  | (x)                          |
|------------------------------------|----------------------------|---------------|------|---------------|---|------------------------------|
| Service indicators (i)             |                            |               |      |               |   |                              |
| Council<br>Approved HR<br>strategy | Develop<br>HRD<br>Strategy |               |      |               | Development of Human Resource<br>Development strategy | Employee Self Service System |

| <b>Employees: Human Resource</b> | Services         |              |               |   |                                     |
|----------------------------------|------------------|--------------|---------------|---|-------------------------------------|
| Job level                        | 2011/12          | 2012/13      |               |   |                                     |
| Job Level                        | Employees<br>No. | Posts<br>No. | Employees No. | Vacancies<br>(fulltime<br>equivalents)<br>No. | Vacancies (as a % of total posts) % |
| 0-3                              | 01               | 01           | 01            | -   | -                                   |
| 4-6                              |                  |              |               | -   | -                                   |
| 7-9                              | 02               | 02           | 02            | -   | -                                   |
| 10-12                            |                  |              |               | -   | -                                   |
| 13-15                            | 01               | 01           | 01            | -   | -                                   |
| 16-18                            |                  |              |               | -   | -                                   |
| 19-20                            |                  |              |               | -   | -                                   |
| Total                            | 4                | 4            | 4             | -   | -                                   |

| Financial performance 2012/13: Human Re R`000 | esource Services |         |
|---|------------------|---------|
| Details                                       | 2011/12          | 2012/13 |

|   | Actual         | Original budget | Adjustment budget | Actual            | Variance to budget |
|---|----------------|-----------------|-------------------|-------------------|--------------------|
| Total operational revenue (excluding tariffs) | R140 490.76    | R1 450 000      | R2 074 000        | R347<br>921.54    | R624 000           |
| Expenditure:                                  |                |                 |                   |                   |                    |
| Other Employees                               | R5 760 226.79  | R9 359 094      | R8 412 273        | R8 260<br>180.60  | R946 821           |
| Repairs & Maintenance                         | R140 901       | R328 000        | R475 318          | R139<br>871.90    | R147 318           |
| Other   |                |                 |                   |                   |                    |
| Total operational expenditure                 | R22 915 949.25 | R21 575 469     | R19 578 266       | R16 813<br>958.97 | R1 997 23          |

# 3.72 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

# INTRODUCTION TO INFORMATION AND COMMUNICATIONS TECHNOLOGY (ICT) SERVICES

Our IT unit has been beefed up with the introduction of Manager: Information and Communications Technology services which we are hoping to fill in the 2013/14 financial year. The main cue for the incumbent in this position is to address the persistent governance related challenges that the municipality has been facing over the past years. The incumbent will also be supervising all ICT related projects commissioned by the municipality and provide onsite support to users.

# SERVICE STATISTICS FOR ICT SERVICES

| Service /                    | Outline   | 201                                | 0/11       |                              | 2011/12                      | 2      | 2012/13  |                           | 2013/14             |
|------------------------------|---|------------------------------------|------------|------------------------------|------------------------------|--------|--|---------------------------|---------------------|
| Objectiv<br>es               | service<br>targets  | Targ<br>et                         | Actu<br>al | Tai                          | rget                         | Actual |  | Targe                     | et                  |
| Service<br>indicator         | (ii)  | *Pre<br>viou<br>s<br>year<br>(iii) | (iv)       | *Previ<br>ous<br>year<br>(v) | *Curr<br>ent<br>year<br>(vi) | (vii)  | *Current<br>year<br>(viii)   | *Curre<br>nt year<br>(ix) | *following year (x) |
| Service ob                   | jective In  | stallatio                          | n of net   | work syst                    | tem                          |        |  |                           |                     |
| Disaster<br>Recovery<br>Plan | Installat<br>ion of<br>ICT<br>offsite<br>Data<br>Disaste<br>r<br>Recove<br>ry |                                    |            |                              |                              |        | All required equipment has been procured. SLA with SITA has been finalized for configuration and |                           |                     |

| Access<br>Control<br>System   | Installat ion of Electro   |  |  | n The Access control system has   |                             |
|-------------------------------|--|--|--|---|-----------------------------|
| Cystem                        | nic<br>access<br>control<br>system                                   |  |  | been<br>successfully<br>implemented   |                             |
| Wireless<br>network<br>system | Installat<br>ion of<br>wireles<br>s<br>network<br>at<br>Morebe<br>ng |  |  | Wireless network installed at Morebeng municipal offices, library and traffic station | Upgrade data line to 1 Meg. |

| employees: ICT Services |         |              |               |  |                                     |  |  |  |  |
|-------------------------|---------|--------------|---------------|--|-------------------------------------|--|--|--|--|
| Job Level               | 2011/12 | 2012/13      | 2012/13       |  |                                     |  |  |  |  |
|                         | No.     | Posts<br>No. | Employees No. | Vacancies<br>fulltime<br>equivalence)<br>No. | Vacancies (as a % of total posts) % |  |  |  |  |
| 0-3                     | -       | -            | -             | -  | -                                   |  |  |  |  |
| 4-6                     | -       | -            | -             | -  | -                                   |  |  |  |  |
| 7-9                     | 01      |              | -             | -  | -                                   |  |  |  |  |
| 10-12                   | 01      | 01           | -             | -  | -                                   |  |  |  |  |
| 13-15                   |         |              | -             | -  | -                                   |  |  |  |  |

| 16-18 |    |    | - | - | - |
|-------|----|----|---|---|---|
| 19-20 |    |    | - | - | - |
| Total | 02 | 01 | - | - | - |
|       |    |    |   |   |   |

| Financial performance 2012/13: ICT Services   |              |                 |                   |           |                    |  |  |
|---|--------------|-----------------|-------------------|-----------|--------------------|--|--|
|   | ·            |                 |                   |           | R`000              |  |  |
| Details                                       | 2011/12      |                 | 20                | 12/13     |                    |  |  |
|   | Actual       | Original budget | Adjustment budget | Actual    | Variance to budget |  |  |
| Total operational revenue (excluding tariffs) | R 0          | R 0             | R 0               | R 0       | R 0                |  |  |
| Expenditure:                                  | R 82,092.86  | R110 000        | R 0               | R 70,000  | R 40,000           |  |  |
| Other Employees                               |              |                 |                   |           |                    |  |  |
| Repairs & Maintenance                         | R 53,824.39  | R 126,000       |                   | R 253,243 | R 199,418          |  |  |
| Other   |              |                 |                   |           |                    |  |  |
| Total operational expenditure                 | R 135,917.25 | R 236,000       |                   | 323,243   |                    |  |  |
| Net operational (service) expenditure         |              |                 |                   |           |                    |  |  |

|                    | Capital expenditure 2012/13: ICT Services |                      |                    |                               |                     |  |  |  |  |  |
|--------------------|---|----------------------|--------------------|-------------------------------|---------------------|--|--|--|--|--|
|                    | R`000                                     |                      |                    |                               |                     |  |  |  |  |  |
| Capital Projects   | ets 2012/13                               |                      |                    |                               |                     |  |  |  |  |  |
|                    | Budget                                    | Adjustment<br>Budget | Actual Expenditure | Variance from original budget | Total project value |  |  |  |  |  |
| Total              | R 1,200 000                               |                      | R 1,102,000        | R 98,000                      | R 102,000           |  |  |  |  |  |
| Network connection |   |                      |                    |                               |                     |  |  |  |  |  |

#### COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:

The municipality is relatively satisfied with the quality of ICT services and support given to officials in all our offices. During the year under review the municipality has managed to roll-out wireless network connection at three of Morebeng municipal offices. An application has been made to SITA for leasing of a data line to ensure all our offices are linked to municipal domain. For far too long our branch offices has not been having access to network and emails, which made it a challenge to communicate and share information about service delivery imperatives. We have also procured Disaster Recovery equipment which is currently being configured at our Off-site backup location scheduled for full operation in the next financial year. In the previous financial we have committed ourselves to an objective of making sure that all our service points have full internet and network connectivity and data integrity by the 2013-2014 financial year and score a clean audit on ICT services. We can proudly report that this is well on track and we are set to realize that goal. We have launched our ICT Steering committee and are on course to fill the vacant position for Manager: Information Technology to monitor and evaluate all ICT related projects and compile a strategic ICT Governance Framework that will guide our approach to overall ICT in the municipality.

As per our commitment in the previous report, we have installed a functional Voice over Internet Protocol (VOIP) telephone management system in all three of our Morebeng branch sites. Our internal controls are now in place costs incurred on calls made for private business.

### COMPONENT G: ORGANISATIONAL PERFOMANCE SCORECARD:

This component includes: Annual Performance Scorecard Report for the current year.

### CHAPTER 4 - ORGANISATIONAL DEVELOPMENT PERFORMANCE

# (PERFORMANCE REPORT PART II)

### INTRODUCTION

The municipality's organisational development function focus largely on the creation of employment opportunities particularly to the designated groups as per Employment Equity Act, further the function provides opportunities for internal and external human resources capacity development in the form of skills programmes, trainings, learner-ships and bursaries. The function caters for key areas such as recruitment and skills development.

T4.0.1

### COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

## 4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

| Employees                          |               |              |           |           |           |  |  |  |  |
|------------------------------------|---------------|--------------|-----------|-----------|-----------|--|--|--|--|
| Description                        | 11/12         |              | 12/13     |           |           |  |  |  |  |
|                                    | No. Employees | No. Approved | No. of    | No. of    | % of      |  |  |  |  |
|                                    |               | posts        | employees | vacancies | vacancies |  |  |  |  |
| Water & Sanitation                 | 24            | 24           | 24        | -         | -         |  |  |  |  |
| Electricity                        | 03            | 03           | 03        | -         | -         |  |  |  |  |
| Waste Management                   | 10            | 10           | 10        | -         | -         |  |  |  |  |
| Waste Water (Storm water Drainage) | 02            | 02           | 02        | -         | -         |  |  |  |  |
| Roads & Storm Water                | 13            | 13           | 13        | -         | -         |  |  |  |  |

| Local Economic Development        | 01 01 01 |    | 01 | - | - |
|-----------------------------------|----------|----|----|---|---|
| Planning (Strategic & Regulatory) | 02       | 02 | 02 | - | - |
| Community & social services       | 05       | 05 | 05 | - | - |
| Environmental protection          | 01       | 01 | 01 | - | - |
| Totals                            | 61       | 61 | 61 |   |   |

| Vacancy Rate: 12/13                                     | Vacancy Rate: 12/13        |  |               |  |  |  |  |
|---|----------------------------|--|---------------|--|--|--|--|
| Designation   | *Total approved posts  No. | *Variances (Total time that vacancies exist using fulltime equivalents)  No. | proportion of |  |  |  |  |
| Municipal Manager                                       | 0                          | 0  | 0             |  |  |  |  |
| CFO   | 0                          | 0  | 0             |  |  |  |  |
| Other S57 Managers (excluding Finance Posts)            | 4                          | 0  | 0             |  |  |  |  |
| Other S57 Managers (Finance posts)                      | 0                          | 0  | 0             |  |  |  |  |
| Municipal Police  | 0                          | 0  | 0             |  |  |  |  |
| Fire Fighters   | 0                          | 0  | 0             |  |  |  |  |
| Senior Management: Levels 0-3 (excluding Finance Posts) | 9                          | 0  | 0             |  |  |  |  |
| Senior Management: Levels 0-3 (Finance Posts)           | 4                          | 0  | 0             |  |  |  |  |

| Highly skilled supervision: Levels 9-12 (excluding Finance posts) | 6  | 0 | 0 |
|---|----|---|---|
| Highly skilled supervision: Levels 9-12 (Finance posts)           | 0  | 0 | 0 |
| Total   | 23 | 0 | 0 |

| Turn-over Rate |  |   |                 |  |  |  |  |  |
|----------------|--|---|-----------------|--|--|--|--|--|
| Details        | Total Appointments as of beginning of financial year No. | Terminations during the financial year  No. | Turn-over Rate* |  |  |  |  |  |
| 2011/12        | 145  | 16  | 35%             |  |  |  |  |  |
| 2012/13        | 153  | 14  | 6%              |  |  |  |  |  |

# **COMMENT ON VACANCIES AND TURNOVER:**

The municipality has improved significantly in the year under review in reducing the turnaround time for filling of funded vacancies. A total of twenty five (25) appointments including six (6) internal appointments, appointment of three (3) Senior managers were made during the financial year under review.

T4.1.4

# COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

### INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The municipality has adopted an organisational structure, policies and procedures to ensure efficient operation as envisaged by section 67 of the Municipal Systems Act of 2000.

The municipality has established a sound administration that is fairly representative with a workforce profile that depicts shortcomings in as far as representation of people with disabilities and women mostly at supervisory, middle management and senior management levels of the workforce.

T4.2.0

### 4.2 POLICIES

|   | HR Policies & Plans                         |           |          |  |
|---|---|-----------|----------|--|
|   | Name of Policy                              | Completed | Reviewed | Date adopted by council or comment on failure to adopt                       |
|   |   | %         | %        |  |
| 1 | Affirmative Action                          | No        | No       |  |
| 2 | Attraction & Retention                      | Yes       | Yes      | 29 May 2013  |
| 3 | Code of conduct for employees               | No        | No       |  |
| 4 | Delegations, Authorisation & responsibility | Yes       | Yes      | 31 May 2008  |
| 5 | Disciplinary Code & Procedures              | Yes       | Yes      | Adopted by the South African Local<br>Bargaining Council on 21 April<br>2010 |
| 6 | Essential Services                          | No        | No       |  |
| 7 | Employee Assistance/ wellness               | No        | Yes      |  |
| 8 | Employment Equity                           | No        | No       |  |
| 9 | Exit Management                             | No        | No       |  |

| 10 | Grievance Procedures                               | Yes | Yes | Adopted by the South African Local<br>Bargaining Council on 21 April<br>2010 |
|----|--|-----|-----|--|
| 11 | HIV/AIDS   | Yes | Yes | 14 August 2009   |
| 12 | Human Resource & Development                       | No  | No  |  |
| 13 | Information Technology                             | Yes | Yes | 30 April 2012  |
| 14 | Job Evaluation                                     | No  | No  |  |
| 15 | Leave  | No  | No  |  |
| 16 | Occupational Health & Safety                       | Yes | Yes | 29 May 2009  |
| 17 | Official Housing                                   | No  | No  |  |
| 18 | Subsistence; Travel & Transport to attend Funerals | Yes | Yes | 30 May 2012  |
| 19 | Official working hours and overtime                | No  | No  |  |
| 20 | Organisational rights                              | No  | No  |  |
| 21 | Payroll Deductions                                 | No  | No  |  |
| 22 | Performance Management & Development               | No  | No  |  |
| 23 | Recruitment, selection & Appointments              | Yes | Yes | 29 May 2009  |
| 24 | Remuneration Scales                                | No  | No  |  |
| 25 | Resettlement                                       | No  | No  |  |
| 26 | Sexual Harassment                                  | Yes | Yes | 29 May 2009  |
| 27 | Skills development                                 | Yes | Yes | 29 May 2009  |
| 28 | Smoking  | No  | No  |  |
| 29 | Special skills                                     | No  | No  |  |
| 30 | Work Organisation                                  | No  | No  |  |
| 31 | Uniforms & protect clothing                        | No  | No  |  |
| 32 | Cell-phone   | Yes | Yes | 28 April 2011  |
| 33 | Customer Care                                      | Yes | Yes | 31 May 2009  |
| 34 | Mayoral Bursary                                    | Yes | Yes | 31 May 2009  |
| 35 | Staff Provisioning & Recruitment                   | Yes | Yes | 29 May 2009  |
| 36 | Employee Bursary                                   | Yes | Yes | 29 May 2007  |

### COMMENT ON WORKFORCE POLICY DEVELOPMENT:

The municipality follows an all-inclusive approach when it comes to policy development. Our draft policies are circulated to all officials for inputs and comments before they are taken to the Local Labour Forum for further engagement and inputs sourcing. The final draft will then be circulated again to the employees for their final comments. Only after they have ratified the final draft can we take it to Council for approval. This process has worked well for the municipality as it ensures compliance to policy prescripts as everyone owns up to the provisions of our policies.

T4.2.1.1

#### 4.3 INJURIES, SICKNESS AND SUSPENSIONS

| Number and cost of injuries on d<br>Type of injury | uty<br>Injury leave taken | Employees             | Proportion                       | Average                              | Total          |
|--|---------------------------|-----------------------|----------------------------------|--------------------------------------|----------------|
| Type of injury                                     | Days                      | using injury<br>leave | employees<br>using sick<br>leave | injury leave<br>per employee<br>Days | estimated cost |
| Required basic medical attention                   | 0                         | 0                     | 0                                | 0                                    | 0              |
| only Temporary total disablement                   | 0                         | 0                     | 0                                | 0                                    | 0              |
| Permanent disablement                              | 0                         | 0                     | 0                                | 0                                    | 0              |
|  | U                         | 0                     | -                                | _                                    | U              |
| Fatal  | 0                         | 0                     | 0                                | 0                                    | 0              |
| Total  |                           |                       |                                  |                                      |                |

14.3.1

| Number and period of sus                                   | spensions                    |                    |  |                |
|--|------------------------------|--------------------|--|----------------|
| Position   | Nature of alleged misconduct | Date of suspension | Details of disciplinary action taken or status of case and reasons why not finalized | Date finalized |
| Management<br>Representative                               | None                         | None               | None   | None           |
| Chief Financial Officer                                    | None                         | None               | None   | None           |
| Senior Manager<br>Community Services                       | None                         | None               | None   | None           |
| Senior Manager Local<br>Economic Development<br>& Planning | None                         | None               | None   | None           |
| Senior Manager<br>Technical Services                       | None                         | None               | None   | None           |

| Disciplinary action taken on cases of financial misconduct |   |   |                |  |  |  |  |  |  |  |
|--|---|---|----------------|--|--|--|--|--|--|--|
| Position   | Nature of alleged misconduct and rand value of any loss to the municipality |   | Date finalized |  |  |  |  |  |  |  |
| Not Applicable   | -   | - | -              |  |  |  |  |  |  |  |
| T4.3.6   |   |   |                |  |  |  |  |  |  |  |

# COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

### INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

There is a noticeable improvement in the sense that our WSP prioritises scarce and critical skills. The implementation is focussed specifically on the planned interventions.

Challenges: unavailability of provincially accredited providers.

Lack of memorandum of understanding between municipality and local FET colleges, which could be utilised in training some of the planned interventions.

T4.5.0

#### SKILLS DEVELOPMENT AND TRAINING 4.5

| Skills Matr | Skills Matrix |                               |                               |                               |            |  |                               |            |                               |                               |         |                               |                               |            |
|-------------|---------------|-------------------------------|-------------------------------|-------------------------------|------------|--|-------------------------------|------------|-------------------------------|-------------------------------|---------|-------------------------------|-------------------------------|------------|
| Managem     | Gend          | Employe                       | Numbe                         | er of skill                   | led em     | ployees                                | require                       | d and ac   | tual as                       | at 30 Jui                     | ne 2013 |                               |                               |            |
| ent         | er            | es in post as at 30 June 2013 |                               |                               |            |  |                               |            |                               |                               |         |                               |                               |            |
|             |               | No.                           | Learne                        | er-ships                      |            | Skills programme & other short courses |                               |            | Other forms of training       |                               |         | Total                         |                               |            |
|             |               |                               | Actu<br>al 30<br>June<br>2013 | Actu<br>al 30<br>June<br>2013 | Tar<br>get | Actu<br>al 30<br>June<br>2013          | Actu<br>al 30<br>June<br>2013 | Targ<br>et | Actu<br>al 30<br>June<br>2013 | Actu<br>al 30<br>June<br>2013 | Target  | Actua<br>I 30<br>June<br>2011 | Actua<br>I 30<br>June<br>2012 | Targe<br>t |
| MM &<br>S57 | Femal<br>e    | 1                             | 0                             | 0                             | -          | -                                      | -                             | -          | -                             | -                             | -       | -                             | -                             | -          |
|             | Male          | 5                             | 0                             | 0                             | -          | -                                      | -                             | -          | -                             | -                             | -       | -                             | -                             | -          |

| Councilor                      | Femal      | 20 | 0 | 0 |   | 14 | - | - | - | - | - | - | - | - |
|--------------------------------|------------|----|---|---|---|----|---|---|---|---|---|---|---|---|
| s, senior                      |            |    |   |   |   |    |   |   |   |   |   |   |   |   |
| officials & managers           | Male       | 27 | 0 | 0 |   | 14 | - | ı | ı | - | • | - | - | ı |
| Technicia<br>ns &              | Femal<br>e | 4  | 0 | 0 |   |    | - | - | - | - | - | - | - | - |
| associate<br>professio<br>nals | Male       | 5  | - | - | - | -  | - | • | 1 | - | • | - | - | • |
| Professio nals                 | Femal<br>e | -  | 0 | 0 |   | 9  | - | - | - | - | - | - | - | - |
|                                | Male       | -  | - | - | - | 3  | - | - | - | - | - | - | - | - |
| Sub Total                      | Femal<br>e | -  | - | - | - | -  | - | - | - | - | - | - | - | - |
|                                | Male       | -  | - | - | - | -  | - | - | - | - | - | - | - | - |
| Total                          |            |    |   |   |   |    |   |   |   |   |   |   |   |   |
| T4.5.1                         |            |    |   |   |   | -  | - | - | - | - |   |   | - | - |

| Description                       | Α  | В   | Consoli                       | Consolidated:  | Consolidate   | Consolidated:   |
|-----------------------------------|--|---|-------------------------------|--|---|---|
| Description                       | Total number of officials employed by municipality (Regulation 14 (4)(a) and (c) | Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c) | dated:<br>Total of<br>A and B | competency<br>assessment<br>completed for a<br>and B (regulation<br>14(4)(b) and (d) | d: Total number of officials whose performanc e agreements comply with regulation | Total Number of officials that meet prescribed competency levels (Regulation 14(4)(a) |
|                                   |  |   |                               |  | 16<br>(Regulation<br>14(4)(f)   |   |
| Financial officials               | -  | -   | -                             | -  | -   | 3   |
| Accounting officer                | -  | -   | -                             | -  | -   |   |
| Chief Financial Officer           | 1  | -   | 1                             | -  | -   | 1   |
| Senior Managers                   | 5  | -   | 5                             | -  | -   | 5   |
| Any other financial officials     | 6  | -   | 6                             | -  | -   | -   |
| Supply Chain Management officials | 4  | -   | 4                             | -  | -   | -   |
| Heads of SCM units                | 1  | -   | 1                             | -  | -   | 1   |
| SCM senior managers               | 0  | -   | 0                             | -  | -   |   |
| Total                             | 19   | -   | 19                            | -  | -   | 10  |

<sup>\*</sup>This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007) T4.5.2

| Management<br>Level           | Gender                                | Emplo<br>yees<br>as at | Original Budget and Actual Expenditure on skills development 2013/14 |        |   |        |                         |        |                    |        |  |
|-------------------------------|---------------------------------------|------------------------|--|--------|---|--------|-------------------------|--------|--------------------|--------|--|
|                               | the beginn ing of the financi al year |                        | Learnerships   |        | Skills programmes<br>& other short<br>courses |        | Other forms of training |        | Total              |        |  |
|                               |                                       | No.                    | Origina<br>I<br>Budget   | Actual | Original<br>Budget                            | Actual | Original<br>Budget      | Actual | Original<br>Budget | Actual |  |
| MM and S57                    | Female                                | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
|                               | Male                                  | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
| Legislators,                  | Female                                | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
| senior officials and managers | Male                                  | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
| Professionals                 | Female                                | 2                      | R200   | -      | -   | -      | -                       | -      | -                  | -      |  |
|                               | Male                                  | 3                      | 000  | -      | -   | -      | -                       | -      | -                  | -      |  |
| Technicians and               | Female                                | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
| associate<br>professionals    | Male                                  | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
| Clerks                        | Female                                | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
|                               | Male                                  | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |
| Service and sales workers     | Female                                | -                      | -  | -      | -   | -      | 1                       | -      | 1                  | -      |  |
|                               | Male                                  | -                      | -  | -      | -   | -      | -                       | -      | -                  | -      |  |

| Plant and machine     | Female | -      | - | - | - | - | - | - | - | - |   |
|-----------------------|--------|--------|---|---|---|---|---|---|---|---|---|
| operators assemblers  | and    | Male   | - | - | - | - | - | - | - | - | - |
| Elementary occupation |        | Female | - | - | - | - | - | - | - | - | - |
| •                     |        | Male   | - | - | - | - | - | - | - | - | - |
| Sub Total             |        | Female | - | - | - | - | - | - | - | - | - |
|                       |        | Male   | - | - | - | - | - | - | - | - | - |
|                       |        |        |   |   |   |   |   |   |   |   |   |
| T4.5.3                |        |        |   |   |   |   |   |   |   | • |   |

\_\_\_\_\_

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

Note that our budget is departmentally based. Each department has its own training and development budget as follows:

Corporate Services: R 97972
 Budget & Treasury: R 81 535
 Mayor's Office: R 13844

4. Community Services : R 148 5375. Technical Services : R 22 857

6. Municipal Employees Loan/Bursary: R 624 000

Minimum Competency Levels Training:

We also have three officials (divisional head:

T4.6.1

| Female Male Female | 0 0                |
|--------------------|--------------------|
| Female             |                    |
|                    | ^                  |
|                    | 0                  |
| Male               | 0                  |
| Female             | 0                  |
| Male               | 0                  |
| Female             | 0                  |
| Male               | 0                  |
| Female             | 0                  |
| Male               | 0                  |
| Female             | 0                  |
| Male               | 0                  |
|                    |                    |
|                    | Female Male Female |

Those with disability are shown in brackets `(x)` in the number of beneficiaries column as well as in the numbers at the right hand side

| Employees whose salary levels exceed the grade determined by Job Evaluation                       |  |  |   |   |  |  |  |  |  |
|---|--|--|---|---|--|--|--|--|--|
| Occupation Number of employees   Job evaluation level   Remuneration level   Reason for deviation |  |  |   |   |  |  |  |  |  |
|   |  |  |   |   |  |  |  |  |  |
| None  |  |  |   |   |  |  |  |  |  |
| T4.6.3  |  |  | · | • |  |  |  |  |  |

| Employees appointed to posts not approved |       |                     |               |   |  |  |  |  |  |  |
|---|-------|---------------------|---------------|---|--|--|--|--|--|--|
| Department                                | Level | Date of appointment | No. appointed | Reason for appointment when no established post exist |  |  |  |  |  |  |
| None                                      |       |                     |               |   |  |  |  |  |  |  |
| T4.6.4                                    |       |                     |               |   |  |  |  |  |  |  |

### **CHAPTER 5 - FINANCIAL PERFORMANCE**

### INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- Component A: Statement of Financial Performance
- Component B: Spending Against Capital Budget
- Component C: Other Financial Matters

### **5.1. STATEMENTS OF FINANCIAL PERFORMANCE**

| Financial Summary                              |         |                      |                    |        |                    |                 |  |  |  |
|--|---------|----------------------|--------------------|--------|--------------------|-----------------|--|--|--|
| Description                                    | 2011/12 | Current year 2012/13 |                    |        | 2013/14 Variance   |                 |  |  |  |
|  | Actual  | Original<br>Budget   | Adjusted<br>Budget | Actual | Original<br>Budget | Adjusted budget |  |  |  |
| Financial Performance                          |         |                      |                    |        |                    |                 |  |  |  |
| Property Rates                                 | -       | -                    | -                  | -      | %                  | %               |  |  |  |
| Service charges                                | -       | -                    | -                  | -      | %                  | %               |  |  |  |
| Investment revenue                             | -       | -                    | -                  | -      | %                  | %               |  |  |  |
| Transfers recognised – operational             | -       | -                    | -                  | -      | %                  | %               |  |  |  |
| Other own revenue                              | -       | -                    | -                  | -      | %                  | %               |  |  |  |
| Total revenue (excluding capital transfers and | -       | -                    | -                  | -      |                    |                 |  |  |  |
| contributions)                                 |         | -                    | -                  | -      | %                  | %               |  |  |  |
| Employees costs                                | -       | -                    | -                  | -      | %                  | %               |  |  |  |
| Remuneration of councillors                    |         | -                    | -                  | -      | %                  | %               |  |  |  |
| Depreciation & asset impairment                | _       | -                    | -                  | -      | %                  | %               |  |  |  |
| Finance charges                                |         | -                    | -                  | -      | %                  | %               |  |  |  |
| Materials and bulk purchases                   |         | _                    | -                  | -      | %                  | %               |  |  |  |

| Transfers and grants                             | - | - | -          | -          | % | % |
|--|---|---|------------|------------|---|---|
| Other expenditure                                |   | - | -          | -          | % | % |
| Total Expenditure                                | - |   |            |            | % | % |
| Surplus (deficit)                                |   | - | -          | -          |   |   |
| Transfers recognised – capital                   | _ | - | -          | -          | % | % |
| Contributions recognised – capital & contributed |   | - | -          | -          | % | % |
| assets   |   | - | -          | -          | % | % |
| Surplus (deficit) after capital transfers &      |   | - | -          | -          | % | % |
| contributions                                    |   |   |            |            | % | % |
| Share of surplus (deficit) of associates         |   |   |            |            |   |   |
| Surplus (deficit) for the year                   |   |   |            |            |   |   |
| Capital expenditure & funds sources              |   |   |            |            |   |   |
| Capital expenditure                              | - | - | -          | _          | - | - |
| Transfers recognised – capital                   | - | - | -          | -          | - | - |
| Public contributions & donations                 | - | - | -          | -          | - | - |
| Borrowing  | - | - | -          | -          | - | - |
| Internally generated funds                       | - | - | _          | -          | - | - |
| Total source of capital funds                    |   |   |            |            |   |   |
| Financial position                               |   |   |            |            |   |   |
| Total current assets                             | _ | _ | _          | _          | _ | _ |
| Total non- current assets                        | _ | _ | _          | _          | _ | _ |
| Total current liabilities                        | _ | _ | _          | _          | _ | _ |
| Total non-current liabilities                    | _ | _ | _          | _          | _ | _ |
| Community wealth/equity                          | _ | _ | _          | _          | _ | _ |
| Cash flows                                       |   |   |            |            |   |   |
| Net cash from (used) operating                   | _ | _ | _          | _          | _ | _ |
| Net cash from (used) investing                   | _ | _ | _          | _          | _ | _ |
| Net cash from (used) financing                   | _ | _ | _          | _          | _ | _ |
| Cash/cash equivalents at the year end            | _ | _ | _          | _          | _ | _ |
|  |   |   |            |            |   |   |
| Cash backing/surplus reconciliation              |   |   |            |            |   |   |
| Cash and investments available                   | _ | _ | _          | _          | _ | _ |
|  | I | 1 | ĺ          |            |   |   |
| Application of cash and investments              | _ | _ | l <b>-</b> | l <b>-</b> | _ | _ |

| Asset management                       |   |   |   |   |   |   |
|--|---|---|---|---|---|---|
| Asset register summary (WDV)           | - | - | - | - | - | - |
| Depreciation & asset impairment        | - | - | - | - | - | - |
| Renewal of existing assets             | - | - | - | - | - | - |
| Repairs and maintenance                | - |   | - | - | - | - |
| Free services                          |   |   |   |   |   |   |
| Cost of free basic services provided   | - | - | - | - | - | - |
| Revenue cost of free services provided | - | - | - | - | - | - |
| Households below minimum service level |   |   |   |   |   |   |
| Water                                  | - | - | - | - | - | - |
| Sanitation/sewerage                    | - | - | - | - | - | - |
| Energy                                 | - | - | - | - | - | - |
| Refuse                                 | - | - | - | - | - | - |
|  |   |   |   |   |   |   |
|  |   |   |   |   |   |   |

Variances are calculated by dividing the difference between actual & original /adjustments budget by the actual. Table is aligned to MBRR table 1

## COMMENT ON FINANCIAL PERFORMANCE:

## **5.2 GRANTS**

| Grant Performance  |                 |                         |                    |                               |                   |                            |
|--|-----------------|-------------------------|--------------------|-------------------------------|-------------------|----------------------------|
| R`000<br>Description   | 2011/12 2012/13 |                         |                    |                               | 2012/13 vari      | ance                       |
|  | Actual          | Budget                  | Adjustments budget | Actual                        | Original budget % | Adjustments<br>budget<br>% |
| Operating transfers and grants National Government:          |                 |                         |                    |                               |                   |                            |
| Equitable share  | R66 171 000     | R74 498 000             | R0                 | R74 498 000                   | 100%              |                            |
| Municipal systems improvement Other transfers/grants         | R789 999.96     | R800 000<br>R35 369 986 | R0<br>R37 385 494  | R547 660.62<br>R34 445 369.44 | 68%<br>97%        |                            |
| (Municipal Infrastructure Grand)                             |                 |                         |                    |                               |                   |                            |
| Provincial Government  |                 |                         |                    |                               |                   |                            |
| Health subsidy Housing Ambulance subsidy Sports & recreation |                 |                         |                    |                               |                   |                            |
| Other transfers/grants (EPWP)                                |                 | R0                      | R1 000 000         | R381 976.40                   | 38%               |                            |
| District municipality  |                 |                         |                    |                               |                   |                            |
| (Insert description)   |                 |                         |                    |                               |                   |                            |
| Other grant providers:                                       |                 |                         |                    |                               |                   |                            |
| (Insert description)   |                 |                         |                    |                               |                   |                            |
| Total operating transfers &                                  |                 |                         |                    |                               |                   |                            |

grants

Variances are calculated by dividing the difference between actual and original/adjustments budget by actual T5.2.1

#### COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:

### **5.3 ASSET MANAGEMENT**

### INTRODUCTION TO ASSET MANAGEMENT

| TREATMENT OF THE THREE LARGEST ASSETS |                                 |                            |        |  |  |  |
|---------------------------------------|---------------------------------|----------------------------|--------|--|--|--|
| Assets 1                              |                                 |                            |        |  |  |  |
| Name                                  | Matipana Ma                     | adikana Gravel to Tar- P   | hase 2 |  |  |  |
| Description                           | Road                            |                            |        |  |  |  |
| Asset Type                            | Tar road                        |                            |        |  |  |  |
| Key staff involved                    | Municipal Manager's office(PMU) |                            |        |  |  |  |
| Staff responsibilities                | Managemen                       | nt of construction of road |        |  |  |  |
| Asset Value                           | 2011/12                         | 2012/13                    |        |  |  |  |
|                                       | 0                               | 11 178 285.42              |        |  |  |  |
| Capital implications                  |                                 |                            |        |  |  |  |
| Future purpose of asset               | Road linkage                    |                            |        |  |  |  |
| Describe key issues                   |                                 |                            |        |  |  |  |
| Policies in place to manage asset     | Asset Manag                     | gement Policy              |        |  |  |  |

| Assets 1           |                                 |
|--------------------|---------------------------------|
| Name               | Makgato Internal Street         |
| Description        | Road                            |
| Asset Type         | Tar road                        |
| Key staff involved | Municipal Manager's office(PMU) |

| Staff responsibilities            | Management of construction of road |                 |  |  |  |  |
|-----------------------------------|------------------------------------|-----------------|--|--|--|--|
| Asset Value                       | 2011/12                            | 2011/12 2012/13 |  |  |  |  |
|                                   | 0                                  | 9 44 228.70     |  |  |  |  |
| Capital implications              |                                    |                 |  |  |  |  |
| Future purpose of asset           | Road linka                         | ge              |  |  |  |  |
| Describe key issues               |                                    |                 |  |  |  |  |
| Policies in place to manage asset | Asset Management Policy            |                 |  |  |  |  |

| Asset 3                           |                         |                             |  |  |
|-----------------------------------|-------------------------|-----------------------------|--|--|
| Name                              | Grader                  |                             |  |  |
| Description                       | Special mot             | Special motor vehicle       |  |  |
| Asset Type                        | Grader                  |                             |  |  |
| Key staff involved                | Technical D             | Technical Department(roads) |  |  |
| Staff responsibilities            | Grading of local roads  |                             |  |  |
| Asset Value                       | 2011/12                 | 2012/13                     |  |  |
|                                   | 0                       | 1 738 966.00                |  |  |
| Capital implications              |                         |                             |  |  |
| Future purpose of asset           | Road Re-graveling       |                             |  |  |
| Describe key issues               |                         |                             |  |  |
| Policies in place to manage asset | Asset management Policy |                             |  |  |
| T5.3.2                            |                         |                             |  |  |

### **COMMENT ON ASSET MANAGEMENT:**

The municipal assets are well recorded/ kept in a compliant asset register in accordance with GRAP standards. The register provide information in detail with regard to each specific asset.

T5.3.3

| Repair and maintenance expenditure 2012/13 R`000 |                 |                   |        |                 |
|--|-----------------|-------------------|--------|-----------------|
|  | Original budget | Adjustment budget | Actual | Budget variance |
| Repairs and maintenance expenditure              |                 |                   |        |                 |
| T5.3.4   |                 |                   | •      |                 |

| CHAPTER 6 - | AUDITOR | GENERAL | <b>AUDIT</b> | <b>FINDINGS</b> |
|-------------|---------|---------|--------------|-----------------|
|-------------|---------|---------|--------------|-----------------|

### COMPONENT A: AUDITOR GENERAL AUDIT FINDINGS

### INTRODUCTION

The municipality is still at audit execution stage due to the Auditor General (AG) not having completed the audit, as prescribed by section 126(4) of MFMA

### 6.1 AUDITOR GENERAL REPORTS 2011/2012

| Auditor-General Report on Financial Performance 2011/12   |  |
|---|--|
| Audit Report status*:   |  |
|   |  |
| Non-Compliance Issues   | Remedial Action Taken  |
|   |  |
|   |  |
|   |  |
|   |  |
| Note:* The report`s status is supplied by the Auditor – General matters specified; qualified; adverse; and disclaimed (at worse) T6.1.1 | and ranges from unqualified (at best); to unqualified with other |

| Auditor-General Report on Service Delivery Performance 2011/12 |  |
|--|--|
| Audit Report status*:  |  |
|  |  |

| Non-Compliance Issues  | Remedial Action Taken   |
|--|---|
|  |   |
|  |   |
|  |   |
| T6.1.2   |   |
|  |   |
| COMPONENT B: AUDITOR-GENERAL OPINION 2011/12   |   |
|  |   |
|  |   |
| 6.2 AUDITOR GENERAL REPORT 2011/12   |   |
| Auditor-General Report on Financial Performance 2011/12  |   |
| Audit Report status*:  |   |
| The state of the s |   |
| Non-Compliance Issues  | Remedial Action Taken   |
|  |   |
|  |   |
|  |   |
|  | I and ranges from unqualified (at best); to unqualified with other                                |
| Report but following the receipt of the Auditor-General Report on  | This table will be completed prior to the publication of the Annual Financial Performance 2011/12 |
| T6.2.1   |   |
|  |   |
| Auditor Consul Depart or comics delicer. Defenses as 2044/42   |   |
| Auditor-General Report on service delivery Performance 2011/12 Audit Report status*:   |   |
| , tage report states .   | <u> </u>  |
| Non-Compliance Issues  | Remedial Action Taken   |
|  |   |
|  |   |

Municipality | CHAPTER 6 - AUDITOR GENERAL AUDIT FINDINGS 120

| *This table will be completed prior to the publication eservice delivery performance 2011/12. T6.2.2 | of the Annual report but following the receipt of | the Auditor-General Report on |
|--|---|-------------------------------|
| AUDITOR GENERAL REPORT ON THE FINANCIAL  | . STATEMENTS 2011/12                              |                               |
| Delete Directive note once comment is complete -   | - Attach report                                   |                               |
| T6.2.3   |   |                               |
|  |   |                               |
| COMMENTS ON AUDITOR-GENERAL'S OPINION 2  | 2011/12:  |                               |
| Delete Directive note once comment's complete  | ed - Provide comments from the Municipal M        | anager / CFO on the Auditor   |
| General's opinion. Include comments on 2010/11 if it   | <del></del>                                       | anager / Or O on the Additor  |
| T6.2.4   |   |                               |
|  |   |                               |
|  |   |                               |
| COMMENTS ON MFMA SECTION 71 RESPONSIB both National and Provincial Treasury, COGHST and              | •           |                               |
| Signed (Chief financial Officer)   | Dated   | T6.2.5                        |
|  |   |                               |

### **APPENDICES**

## APPENDIX A - COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE:

| Council Members | Full<br>Time/Part<br>Time | Committee Allocated | *Ward and/ or Par<br>Represented | Percentage Council Meetings Attendance | Percentage apologies for non-attendance |
|-----------------|---------------------------|---------------------|----------------------------------|--|---|
|                 | FT/PT                     |                     |                                  | %                                      | %                                       |
|                 |                           |                     |                                  |  |   |
|                 |                           |                     |                                  |  |   |
|                 |                           |                     |                                  |  |   |
|                 |                           |                     |                                  |  |   |

Note:\* Councillors' appointed on a proportional basis do not have wards allocated to them

### APPENDIX B - FUNCTIONS OF MUNICIPALITY / ENTITY

| Municipal/Entity Functions                |   |  |  |  |
|---|---|--|--|--|
| Municipal Functions                       | Function applicable to Municipality (Yes/No)* | Function applicable to Entity (yes/no) |  |  |
| Constitution schedule 4, Part B functions |   |  |  |  |
| Air Pollution                             | NO  |  |  |  |
| Building Regulations                      | YES   |  |  |  |
| Child Care facilities                     | NO  |  |  |  |

| Electricity and gas reticulation   | YES |
|--|-----|
| Fire fighting services   | NO  |
| Local tourism  | NO  |
| Municipal airports   | NO  |
| Municipal planning   | YES |
| Municipal Health Services  | NO  |
| Municipal Public Transport   | NO  |
| Municipal Public works only in respect of the needs of municipalities in the | YES |
| discharge of their responsibilities to administer functions specifically     |     |
| assigned to them under this constitution or any other                        |     |
|  |     |
| Pontoons, ferries, jetties, piers and harbours, excluding the regulation of  | NO  |
| international and national shipping and matters related                      |     |
|  |     |
| Storm water management systems in built up areas                             | NO  |
| Trading regulations  | YES |
| Water and sanitation services limited to potable water supply systems and    | YES |
| domestic waste water and sewage disposal systems                             |     |
|  |     |
| Continued next page  |     |

| Municipal/Entity Functions                                    |   |       |  |  |
|---|---|-------|--|--|
| Municipal Functions   | Function Applicable to Function Municipality (Yes/No)* Applicable entity (Yes/No) | le to |  |  |
| Constitution schedule 5, Part B Functions:                    |   |       |  |  |
| Beaches and amusement facilities                              | NO  |       |  |  |
| Billboards and the display of advertisements in public places | YES   |       |  |  |
| Cemeteries, funeral parlours and crematoria                   | YES   |       |  |  |
| Cleansing   | NO  |       |  |  |
| Control of public nuisance                                    | NO  |       |  |  |
| Control of undertakings that sell liquor to the public        | NO  |       |  |  |

| NO  |    |
|-----|----|
| NO  |    |
| YES |    |
| NO  |    |
| YES |    |
| NO  |    |
| YES |    |
|     | NO |

## APPENDIX C - WARD REPORTING

|             |   | Functionality of V                   | Vard Committees   |  |   |
|-------------|---|--------------------------------------|---|--|---|
| Ward<br>No. | Name of ward<br>Councillor & elected<br>ward committee<br>members   | Committee<br>established<br>(Yes/No) | Number of ward committee meetings held during the year                              | Number of monthly reports submitted to Speakers office on time | Number of quarterly public ward meetings held during the year |
| 1.          | Cllr Mphelo M  Maila M  Satekge M  Letlalo R  Selamolela T  Motshetsheke M  Mamatlepa R  Mathebula S  Mohale J  Moloi C | YES                                  | 11 meetings  (12) 11  (12) 11  (12) 11  (12) 11  (12) 11  (13) 11  (12) 11  (12) 11 | 12 reports   | None  |

|    | Molokela G     |     | (12) 11     |            |                        |
|----|----------------|-----|-------------|------------|------------------------|
| 2. | Cllr Nkoana    | YES | 10 meetings | 12 reports | 01 ward public meeting |
|    | Padima M       |     | (12) 04     |            |                        |
|    | Molele C       |     | (12) 10     |            |                        |
|    | Rapholo R      |     | (12) 10     |            |                        |
|    | Rapetsoa R     |     | (12) 09     |            |                        |
|    | Matjipa L      |     | (12) 10     |            |                        |
|    | Ramaotswa D    |     | (12) 10     |            |                        |
|    | Hutama D       |     | (12) 10     |            |                        |
|    | Ratiba W       |     | (12) 10     |            |                        |
|    | Lekgate M      |     | (12) 10     |            |                        |
|    | Ramotlou M     |     | (12) 10     |            |                        |
| 3. | Cllr Seakamela | YES | 10 meetings | 12 reports | 01 Ward public meeting |
|    | Sefako S       |     | (12) 07     |            | ,                      |
|    | Sebetseba M    |     | (12) 10     |            |                        |

|    | Ramotlou C  |     | (12) 10     |            |                         |
|----|-------------|-----|-------------|------------|-------------------------|
|    | Chepape N   |     | (12) 07     |            |                         |
|    | Letswalo R  |     | (12) 10     |            |                         |
|    | Moholoa M   |     | (12) 08     |            |                         |
|    | Kobe S      |     | (12) 10     |            |                         |
|    | Makwala S   |     | (12) 10     |            |                         |
|    | Mashapa D   |     | (12) 09     | _          |                         |
|    | Sokana D    |     | (12) 09     |            |                         |
|    |             |     |             |            |                         |
|    |             |     |             |            |                         |
| 4. | Cllr Mapara | YES | 09 meetings | 12 reports | 04 Ward Public meetings |
|    | Ramathopa D |     | (12) 08     |            |                         |
|    | Matima J    |     | (12) 06     |            |                         |
|    | Mahuma D    |     | (12) 06     |            |                         |
|    | Nkoana P    |     | (12) 09     |            |                         |
|    | Makhura P   |     | (12) 06     |            |                         |
|    | Manabile M  |     | (12) 08     |            |                         |
|    | Mogale S    |     | (12) 06     |            |                         |

|    | Phosa S        |     | (12) 04     |            |      |
|----|----------------|-----|-------------|------------|------|
|    | Raphaswana T   | _   | (12) 03     | _          |      |
|    | Nkoana M       | -   | (12) 06     | _          |      |
|    |                |     |             |            |      |
|    |                |     |             |            |      |
| 5. | Cllr Ramalepe  | YES | 09 meetings | 12 reports | None |
|    | Makalapetlo G  |     | (12) 08     | -          |      |
|    | Mafemo M       | -   | (12) 09     | <u>-</u>   |      |
|    | Makalapetlo F  | -   | (12) 08     | _          |      |
|    | Mogale M       | _   | (12) 09     | _          |      |
|    | Mohale M       | _   | (12) 09     | _          |      |
|    | Makgobatlou J  | _   | (12) 09     | _          |      |
|    | Machabaphala S | _   | (12) 09     | _          |      |
|    | Ramarutha M    | -   | (12) 09     | _          |      |
|    | Machabaphala C | -   | (12) 08     |            |      |
|    | Mpati L        | -   | (12) 08     | -          |      |
|    |                |     |             |            |      |

| 6. | Clir Moseamo | YES | 12 meetings | 12 reports | 08 ward public meetings |
|----|--------------|-----|-------------|------------|-------------------------|
|    | Ramahlare G  |     | (12) 12     |            |                         |
|    | Serumula R   |     | (12) 11     |            |                         |
|    | Machaka S    |     | (12) 08     |            |                         |
|    | Sehowa N     |     | (12) 12     |            |                         |
|    | Monyai J     |     | (12) 07     |            |                         |
|    | Pheena P     |     | (12 12      |            |                         |
|    | Kwenaite M   |     | (12) 10     |            |                         |
|    | Mabitsi H    |     | (12) 12     |            |                         |
|    | Maapola M    |     | (12) 12     |            |                         |
|    | Phefadu M    |     | (12) 12     |            |                         |
| 7. | Clir Makgalo | YES | 08 meetings | 12 reports | 03 ward public meetings |
|    | Mongalo S    |     | (12) 08     |            |                         |
|    | Mohale W     |     | (12) 08     |            |                         |

|    | Sehlwana F    |     | (12) 07     |            |                         |
|----|---------------|-----|-------------|------------|-------------------------|
|    | Rammabi D     |     | (12) 06     |            |                         |
|    | Mabokachaba S |     | (12) 01     |            |                         |
|    | Masiela A     |     | (12) 07     |            |                         |
|    | Kgaabi E      |     | (12) 07     |            |                         |
|    | Mongalo A     |     | (12) 01     |            |                         |
|    | Tshewe R      |     | (12) 05     |            |                         |
|    | Mankwane G    |     | (12) 07     |            |                         |
|    |               | VE0 | 100         | 40         |                         |
| 8. | Cllr Malema Q | YES | 08 meetings | 12 reports | 03 ward public meetings |
|    |               |     |             |            |                         |
|    | Seshibe M     |     | (12) 08     |            |                         |
|    | Molele J      |     | (12) 06     |            |                         |
|    | Matsapola B   |     | (12) 08     |            |                         |
|    | Rangata A     |     | (12) 08     |            |                         |
|    | Molobisi A    |     | (12) 08     |            |                         |
|    | Machaka D     |     | (12) 08     |            |                         |
|    | Mokgawa M     |     | (12) 08     |            |                         |
|    |               |     |             |            |                         |

|    | Mpholo C       |     | (12) 03     |            |      |
|----|----------------|-----|-------------|------------|------|
|    | Chohledi M     |     | (12) 08     | -          |      |
|    | Rahlapane M    |     | (12) 02     | -          |      |
|    | Phihlela B     |     | (12) 05     |            |      |
| 9. | Clir Hlapa J   | YES | 11 meetings | 12 reports | None |
|    | Ramosweu J     |     |             |            |      |
|    |                |     | (12) 08     |            |      |
|    | Machabaphala M |     | (12) 11     | -          |      |
|    | Leshaba J      |     | (12) 11     | -          |      |
|    | Manthata J     |     | (12) 11     | -          |      |
|    | Machaka M      |     | (12) 06     | -          |      |
|    | Molokomme P    | _   | (12) 10     | -          |      |
|    | Mabitsela S    | _   | (12) 11     | -          |      |
|    | Fache M        | _   | (12) 09     | -          |      |
|    | Molamodi R     | 1   | (12) 07     | 1          |      |
|    | Monyela N      | 1   | (12) 00     | -          |      |
|    |                | 1   |             | -          |      |
|    |                | 1   |             | -          |      |

| 10. | Cllr Moyo T   | YES | 06 meetings | 12 reports | None |
|-----|---------------|-----|-------------|------------|------|
|     |               |     |             |            |      |
|     | Maphala S     |     | (12) 06     |            |      |
|     | Seanego M     |     | (12) 06     |            |      |
|     | Mabeba A      |     | (12) 06     |            |      |
|     | Mamabolo J    |     | (12) 06     |            |      |
|     | Mohlabeng L   |     | (12) 06     |            |      |
|     | Mmangweta N   |     | (12) 06     |            |      |
|     | Makgoatha S   |     | (12) 06     |            |      |
|     | Letswalo P    |     | (12) 06     |            |      |
|     | Makhura N     |     | (12) 01     |            |      |
|     | Mohale W      |     | (12) 05     |            |      |
|     |               |     |             |            |      |
|     |               |     |             |            |      |
| 11. | Cllr Mehala P | YES | 12 meetings | 12 reports | None |
|     |               |     |             |            |      |
|     | Masekela T    |     | (12) 08     |            |      |
|     | Manthata M    |     | (12) 12     |            |      |
|     |               |     |             |            |      |

|     | Seleka J        |     | (12) 12     |            |                         |
|-----|-----------------|-----|-------------|------------|-------------------------|
|     | Machaka J       | 1   | (12) 10     | _          |                         |
|     | Makhura V       |     | (12) 10     | _          |                         |
|     | Mohokare J      | _   | (12) 10     | _          |                         |
|     | Ramokgobedi S   | _   | (12) 12     | _          |                         |
|     | Mapiti E        | -   | (12) 12     | -          |                         |
|     | Maloba A        | -   | (12) 12     | -          |                         |
|     | Meso F          | -   | (12) 12     | -          |                         |
|     |                 | -   |             | -          |                         |
|     |                 | -   |             | -          |                         |
|     |                 |     |             |            |                         |
| 12. | Cllr Mahlophe A | YES | 12 meetings | 12 reports | 01 ward public meetings |
|     |                 |     |             |            |                         |
|     | Matlapeke I     |     | (12) 12     | -          |                         |
|     | Malebana T      | 1   | (12 12      | -          |                         |
|     | Leshabane B     | 1   | (12) 12     | -          |                         |
|     | Tauyatswala M   |     | (12) 12     | -          |                         |
|     | Mpaki F         |     | (12) 12     | _          |                         |

|     | Maitja M       |     | (12) 12     |            |      |
|-----|----------------|-----|-------------|------------|------|
|     | Kubedi D       |     | (12) 12     |            |      |
|     | Thobakgale D   |     | (12) 12     |            |      |
|     | Monyemoratho T |     | (12) 12     |            |      |
|     | Ralefeta L     |     | (12) 12     |            |      |
|     |                |     |             |            |      |
|     |                |     |             |            |      |
|     |                |     |             |            |      |
|     |                |     |             |            |      |
| 13. | Cllr Lehong D  | YES | 09 meetings | 12 reports | None |
|     |                |     |             |            |      |
|     |                |     |             |            |      |
|     |                |     |             |            |      |
|     |                |     |             |            |      |
|     | Matjee M       |     | (12) 9      |            |      |
|     | Ramaloko M     |     | (12) 7      |            |      |
|     | Maphakela D    |     | (12) 9      |            |      |
|     | Mahladisa J    |     |             |            |      |
|     | IVIAITIAUISA J |     | (12) 8      |            |      |

|     | Manaka N         |     | (12) 9      |            |      |
|-----|------------------|-----|-------------|------------|------|
|     | Morokolo J       |     | (12) 9      |            |      |
|     | Kgopane T        |     | (12) 8      |            |      |
|     | Masipa E         |     | (12) 9      |            |      |
|     | Ramaloko R       |     | (12) 8      |            |      |
|     | Mokondelela A    |     | (12) 9      |            |      |
|     |                  |     |             |            |      |
|     |                  |     |             |            |      |
|     |                  |     |             |            |      |
|     |                  |     |             |            |      |
|     |                  |     |             |            |      |
| 14. | Cllr Malebatja B | YES | 11 meetings | 12 reports | None |
|     |                  |     |             |            |      |
|     | Lamola S         |     | (12) 11     |            |      |
|     | Matsiya S        |     | (12) 11     |            |      |
|     |                  |     |             |            |      |
|     | Mokgehle C       |     | (12) 11     |            |      |
|     |                  |     |             |            |      |

| Kgare L   | (12) 11 |  |
|-----------|---------|--|
| Duba M    | (12) 11 |  |
| Semenya J | (12) 11 |  |
| Moloko N  | (12) 11 |  |
| Hlapa W   | (12) 11 |  |
| Makgato J | (12) 11 |  |
| Maleka W  | (12) 11 |  |
|           |         |  |

## APPENDIX D - RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2012/13

| Municipal Audit Committee Recommendations |                      |                 |        |  |  |  |  |  |  |  |
|---|----------------------|-----------------|--------|--|--|--|--|--|--|--|
| Date of Committee                         | Committee<br>2011/12 | recommendations | during | Recommendations adopted (enter Yes); not adopted (provide explanation) |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 | •      |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |
|   |                      |                 |        |  |  |  |  |  |  |  |

|  | TG |
|--|----|

## APPENDIX E - LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS:

| Long Term Contracts (20 Largest Contracts Entered into 2012/13) |  |                        |                         |                 |                |  |  |  |  |  |
|---|--|------------------------|-------------------------|-----------------|----------------|--|--|--|--|--|
|   |  |                        |                         |                 |                |  |  |  |  |  |
| Name of service provider (entity of municipal department)       | Description of services rendered by the service provider | Start date of contract | Expiry date of contract | Project Manager | Contract Value |  |  |  |  |  |
| Morebeng Internal Street<br>& Stormwater                        | Road construction project                                | 02/10/2012             | 30June 2014             | Nyoffu M.E      | R 10 000 000   |  |  |  |  |  |
| Makgato Internal Street & Stormwater                            | Road construction project                                | 25/09/2012             | 30 June 2014            | Nyoffu M.E      | R 12 500 000   |  |  |  |  |  |
|   |  |                        |                         |                 |                |  |  |  |  |  |
|   |  |                        |                         |                 |                |  |  |  |  |  |
|   |  |                        |                         |                 |                |  |  |  |  |  |
|   |  |                        |                         |                 |                |  |  |  |  |  |
|   |  |                        |                         |                 |                |  |  |  |  |  |
|   |  |                        |                         |                 |                |  |  |  |  |  |
|   |  |                        |                         |                 |                |  |  |  |  |  |

| ı |  |  | TILA |
|---|--|--|------|
|   |  |  | IH.1 |

|              | Public Private Partnerships Entered into 2012/13<br>R`0 |             |    |                     |                 |             |                 |               |  |  |  |  |
|--------------|---|-------------|----|---------------------|-----------------|-------------|-----------------|---------------|--|--|--|--|
| Name project | &   | Description | of | Name of Partner (s) | Initiation date | Expiry date | Project manager | Value 2011/12 |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     |                 |             |                 |               |  |  |  |  |
|              |   |             |    |                     | 1               |             |                 | TH 2          |  |  |  |  |

## APPENDIX F - DISCLOSURES OF FINANCIAL INTERESTS

| Disclosures of Financial Interests |                                   |                                    |  |  |  |  |  |  |  |  |
|------------------------------------|-----------------------------------|------------------------------------|--|--|--|--|--|--|--|--|
|                                    | Period 1 July 2012to 30 June 2013 |                                    |  |  |  |  |  |  |  |  |
| Position                           | Name                              | Description of financial interest* |  |  |  |  |  |  |  |  |
|                                    |                                   | (Nil/or details)                   |  |  |  |  |  |  |  |  |
| (Executive) Mayor                  |                                   |                                    |  |  |  |  |  |  |  |  |
| Member of                          |                                   |                                    |  |  |  |  |  |  |  |  |
| Mayco/Exco                         |                                   |                                    |  |  |  |  |  |  |  |  |
|                                    |                                   |                                    |  |  |  |  |  |  |  |  |
|                                    |                                   |                                    |  |  |  |  |  |  |  |  |
|                                    |                                   |                                    |  |  |  |  |  |  |  |  |

|                             | T   | T  |    |  |  |  |  |  |  |
|-----------------------------|---|--|----|--|--|--|--|--|--|
|                             | <u> </u>  |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
| 0                           |   |  |    |  |  |  |  |  |  |
| Councillor                  |   |  |    |  |  |  |  |  |  |
|                             | <u> </u>  |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             | _   |  |    |  |  |  |  |  |  |
|                             | +   |  |    |  |  |  |  |  |  |
| Municipal Manager           |   |  |    |  |  |  |  |  |  |
| wanisipai wanagei           |   |  |    |  |  |  |  |  |  |
| Chief Financial             |   |  |    |  |  |  |  |  |  |
| Officer                     |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
| Deputy MM and               |   |  |    |  |  |  |  |  |  |
| (Executive) Directors       |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
| Other S57 Officials         |   |  |    |  |  |  |  |  |  |
|                             |   | NOVE                                     |    |  |  |  |  |  |  |
|                             | MADIBANA MH   | NONE                                     |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |
| *Financial interests (- ) - |   | I and a new part of the areas MDDD CASAA | T. |  |  |  |  |  |  |
| "Financial interests to i   | *Financial interests to be disclosed even if they incurred for only part of the year. see MBRR SA34A TJ |  |    |  |  |  |  |  |  |
|                             |   |  |    |  |  |  |  |  |  |

### APPENDIX G: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

## APPENDIX G (i): REVENUE COLLECTION PERFORMANCE BY VOTE

|                     | Revenue collection performance by vote R`000 |                 |                     |              |                    |                       |  |  |  |  |  |
|---------------------|--|-----------------|---------------------|--------------|--------------------|-----------------------|--|--|--|--|--|
| Vote<br>Description | 2010/11                                      |                 | Current Year 2012/1 | 3            | 2012/13 Variance   |                       |  |  |  |  |  |
|                     | Actual                                       | Original Budget | Adjusted Budget     | Actual       | Original<br>Budget | Adjustments<br>Budget |  |  |  |  |  |
| Example -Vote 1     |  | 5,599,749.00    | -                   | 9,535,773.58 | 0.70               | 0.41                  |  |  |  |  |  |
| Example -Vote 2     | -  | _               | -                   | -            | -                  | _                     |  |  |  |  |  |
| Example -Vote 3     |  | 6,661,800.00    | 1,000,000.00        | 4,838,333.86 | (0.42)             | (0.58)                |  |  |  |  |  |
| Example -Vote 4     |  | _               | -                   | -            | -                  | -                     |  |  |  |  |  |
| Example -Vote 5     |  | _               | -                   | -            | -                  | -                     |  |  |  |  |  |
| Example -Vote 6     |  | 946,972.00      | -                   | -            | (1.00)             | -                     |  |  |  |  |  |
| Example -Vote 7     |  |                 |                     |              | -                  | -                     |  |  |  |  |  |
| Example -Vote 8     |  | 100,000.00      | -                   | 94,632.93    | (0.05)             | (0.06)                |  |  |  |  |  |
| Example -Vote 9     |  | 2,000,000.00    | -                   | 2,818,378.65 | 0.41               | 0.29                  |  |  |  |  |  |
| Example -Vote 10    |  | -               | -                   | -            |                    | -                     |  |  |  |  |  |
| Example -Vote 11    |  | 1,000,000.00    | 500,000.00          | 126,825.00   | (1.37)             | (10.83)               |  |  |  |  |  |

| Example -Vote 12 | 3,710,000.00  | 290,000.00          | 3,568,953.00  | (0.12) | (0.12)   |
|------------------|---------------|---------------------|---------------|--------|----------|
| Example -Vote 13 | -             | -                   | -             |        | -        |
| Example -Vote 14 | -             | -                   | _             |        | -        |
| Example -Vote 15 | 668,900.00    | 805,800.00          | 868,953.67    | (0.91) | (0.70)   |
| Example -Vote 16 | -             | -                   | _             |        | -        |
| Example -Vote 17 | -             | -                   | -             |        | -        |
| Total            | 20,687,421.00 | <u>2,595,800.00</u> | 21,851,850.69 |        | <u> </u> |

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3

# APPENDIX G (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

| Revenue Collection Performance by Source |         |                    |                      |        |                    |                      |  |  |  |
|--|---------|--------------------|----------------------|--------|--------------------|----------------------|--|--|--|
| Description                              | 2010/11 | 2011/12 2011/12    |                      |        |                    |                      |  |  |  |
|  | Actual  | Original<br>Budget | Adjustment<br>Budget | Actual | Original<br>Budget | Adjustment<br>Budget |  |  |  |
| Property Rates                           |         |                    |                      |        |                    |                      |  |  |  |
| Property Rates – penalties & collection  |         |                    |                      |        |                    |                      |  |  |  |
| charges                                  |         |                    |                      |        |                    |                      |  |  |  |
| Service charges – electricity revenue    |         |                    |                      |        |                    |                      |  |  |  |
| Service Charges – water revenue          |         |                    |                      |        |                    |                      |  |  |  |
| Service Charges – sanitation revenue     |         |                    |                      |        |                    |                      |  |  |  |
| Service Charges – refuse revenue         |         |                    |                      |        |                    |                      |  |  |  |
| Service Charges – other                  |         |                    |                      |        |                    |                      |  |  |  |
| Rentals of facilities and equipment      |         |                    |                      |        |                    |                      |  |  |  |
| Interest earned – outstanding debtors    |         |                    |                      |        |                    |                      |  |  |  |

| Dividends received Fines Licence and permits Agency services Transfers recognised – operational Other revenue Gains on disposal of PPE Environmental Protection |              |                             |   |                |                          |
|---|--------------|-----------------------------|---|----------------|--------------------------|
| Total Revenue (excluding capital transfers and contributions  |              |                             |   |                |                          |
| Variance are calculated by dividing the differ to MBF TK.2  | actual and o | riginal/adjustment<br>table | • | he actual. Thi | s table is aligned<br>A4 |

## APPENDIX H: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

| Conditional Grants: Excluding MIG R`0             |        |                      |        |                 |                      |  |  |  |
|---|--------|----------------------|--------|-----------------|----------------------|--|--|--|
| Details   | Budget | Adjustment<br>Budget | Actual | Variance Budget | Adjustment<br>Budget | Major conditions applied by donor (continue below if necessary |  |  |
| Neighbourhood<br>development<br>Partnership Grant |        |                      |        | %               | %                    |  |  |  |
|   |        |                      |        | %<br>%          | %<br>%               |  |  |  |

| Public Transport   |           |           |           | % | % |  |
|--------------------|-----------|-----------|-----------|---|---|--|
| Infrastructure and |           |           |           |   |   |  |
| Systems Grant      |           |           |           |   |   |  |
|                    |           |           |           | % | % |  |
|                    |           |           |           | % | % |  |
|                    |           |           |           | % | % |  |
| Other Specify:     |           |           |           | % | % |  |
| FMG                | 1,500,000 | 1,651,730 | 1,472,231 | % | % |  |
| MSIG               | 800,000   | 800,000   | 547,661   | % | % |  |
| EPWP               | 0         | 1,000,000 | 381,967   | % | % |  |
| Total              |           |           |           | % | % |  |

\*this includes neighbourhood development partnership grant, public transport infrastructure and systems Grant and any other grant excluding municipal infrastructure grant (MIG) which is dealt with in the main report, see T5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. TL

| COMMENT (            | ~ ~ .    |                        |                           |             | $\mathbf{r}$ |
|----------------------|----------|------------------------|---------------------------|-------------|--------------|
| 1 '1 NN/IN/IL NI I / | 11/1/1/1 | 10.11.11.11.10.10.10.1 | <b>⊢</b> ∨ <i>t</i> · i i | 11 111817 - | 11/11/2:     |
|                      |          |                        |                           |             |              |
|                      |          |                        |                           |             |              |

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### APPENDIX I: CAPITAL EXPENDITURE - NEW & UPGRADE/RENEWAL PROGRAMMES

## APPENDIX I (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

| Capital expenditure – New Assets programme* |         |          |            |             |                             |        |        |  |
|---|---------|----------|------------|-------------|-----------------------------|--------|--------|--|
| Description                                 | 2011/12 | 2011/12  |            |             | Planned capital expenditure |        |        |  |
|   | Actual  | Original | Adjustment | Actual      | FY + 1                      | FY + 2 | FY + 3 |  |
|   |         | Budget   | Budget     | Expenditure |                             |        |        |  |
| Capital expenditure by asset                |         |          |            |             |                             |        |        |  |

Municipality | APPENDICES 143

|                                     |           |           | 1         | 1         | 1 | 1 | , |
|-------------------------------------|-----------|-----------|-----------|-----------|---|---|---|
| class                               | -         | -         |           | -         | - | - | - |
| Infrastructure - Total              |           |           |           |           |   |   |   |
| Infrastructure: Road transport -    |           |           |           |           |   |   |   |
| Total                               |           |           |           |           |   |   |   |
| Roads, pavements & Bridges          |           |           |           |           |   |   |   |
| Storm water                         | 1354377   | 33953396  | 2015508   | 30566902  |   |   |   |
| Infrastructure: Electricity – Total | 100 101 1 | 0000000   | 20.0000   | 00000002  |   |   |   |
| Generation                          |           |           |           |           |   |   |   |
| Transmission & Reticulation         | 855216    | 600 000   |           | 308514    |   |   |   |
| Street Lighting                     | 033210    | 000 000   |           | 300314    |   |   |   |
| Infrastructure: Water – Total       |           |           |           |           |   |   |   |
| Dams & Reservoirs                   |           |           |           |           |   |   |   |
| Water Purification                  |           |           |           |           |   |   |   |
| Reticulation                        |           |           |           |           |   |   |   |
| Infrastructure: Sanitation – Total  |           |           |           |           |   |   |   |
| Reticulation                        |           |           |           |           |   |   |   |
| Sewerage Purification               |           |           |           |           |   |   |   |
| Infrastructure: Other – Total       |           |           |           |           |   |   |   |
| Waste Management                    |           |           |           |           |   |   |   |
| Transportation                      |           |           |           |           |   |   |   |
| Gas                                 |           |           |           |           |   |   |   |
| Other                               |           |           |           |           |   |   |   |
| Other                               |           |           |           |           |   |   |   |
| Community Total                     |           |           |           |           |   |   |   |
| Community – Total                   |           |           |           |           |   |   |   |
| Parks & Gardens                     |           |           |           |           |   |   |   |
| Sportsfields & Stadia               |           |           |           |           |   |   |   |
| Swimming pools                      |           |           |           |           |   |   |   |
| Community halls                     |           |           |           |           |   |   |   |
| Libraries                           | 5562936   | 5 300 000 | 1 355 814 | 4 803 338 |   |   |   |
| Recreational facilities             |           |           |           |           |   |   |   |
| Fire, safety & emergency            |           |           |           |           |   |   |   |
| Security and policing               |           |           |           |           |   |   |   |
| Buses                               |           |           |           |           |   |   |   |
| Clinics                             |           |           |           |           |   |   |   |
| Museums & Art Galleries             |           |           |           |           |   |   |   |

| Cemeteries<br>Social rental housing |  |  |  |  |
|-------------------------------------|--|--|--|--|
| Other                               |  |  |  |  |

Table continued next page

|  | Capital Expenditure – new assets programme* R`000 |                    |                                |                                   |                             |        |        |  |
|--|---|--------------------|--------------------------------|-----------------------------------|-----------------------------|--------|--------|--|
| Description  | 2011/12   | 2012/13            |                                |                                   | Planned Capital Expenditure |        |        |  |
|  | Actual  | Original budget    | Adjustment<br>Budget           | Actual Expenditure                | FY + 1                      | FY + 2 | FY + 3 |  |
| Capital expenditure by asset class Heritage assets total Buildings other   | -   | -                  |                                | -                                 | -                           | -      | -      |  |
| Investment properties – total Housing development Other  | -   | -                  |                                | -                                 | -                           | -      | -      |  |
| Other assets General vehicles Specialised vehicles Plant & Equipment   | -<br>554 404<br>158 865<br>407 859                | 750 000<br>381 732 | 1 982 421<br>50 000<br>158 000 | 1 738 966<br>163 674<br>1 098 952 | -                           | -      | -      |  |
| Computers – hardware/equipment Furniture & other office equipment Abattoirs Markets Civic land and buildings Other buildings | 314 262   | 90 000             |                                | 87 990                            |                             |        |        |  |
| Other Land<br>Surplus Assets – (investment or<br>inventory)  | 548 299.60<br>5658                                | 494 000            | 338 321<br>7328                | 515 739<br>7328                   | -                           | -      | -      |  |

| Air conditioners                     |         |         |         |            |     |   |   |
|--------------------------------------|---------|---------|---------|------------|-----|---|---|
|                                      | 34 000  | 34 000  |         | 34 000     |     |   |   |
| Lease                                |         |         |         |            |     |   |   |
|                                      | 448 457 | 460 000 | 338 321 | 473 859.81 | -   | - | - |
| Security measure                     |         |         |         |            |     |   |   |
| Agricultural Assets                  |         |         |         |            |     |   |   |
| List sub-class                       | -       | -       |         | -          | -   | - | - |
| Biological assets                    |         |         |         |            |     |   |   |
| List sub-class                       |         | -       |         | -          | -   | - | - |
| <u>Intangibles</u>                   | -       |         |         |            |     |   |   |
| Computers–software & programming     |         |         |         |            |     |   |   |
| Other (list sub-class)               |         |         |         |            |     |   |   |
|                                      |         |         |         |            |     |   |   |
| Total capital expenditure on renewal |         |         |         |            |     |   |   |
| of existing assets                   |         |         |         |            |     |   |   |
|                                      |         |         |         |            |     |   |   |
| Specialized vehicles                 |         |         |         |            |     |   |   |
| Refuse                               |         |         |         |            |     |   |   |
| Fire                                 |         |         |         |            |     |   |   |
| Conservancy                          |         |         |         |            |     |   |   |
| ambulances                           |         |         |         |            | TNA |   |   |

\*Note: information for this table may be sourced from MBRR (2012: Table SA34a)

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# APPENDIX I (ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME

| Сар   | Capital Expenditure – upgrade/Renewal programme* R`00 |                 |                      |                    |                             |        |        |  |
|---|---|-----------------|----------------------|--------------------|-----------------------------|--------|--------|--|
| Description                                       | 2010/11   | 2011/12         |                      |                    | Planned Capital Expenditure |        |        |  |
|   | Actual  | Original budget | Adjustment<br>Budget | Actual Expenditure | FY + 1                      | FY + 2 | FY + 3 |  |
| Capital expenditure by asset class                |   |                 |                      |                    |                             |        |        |  |
| Infrastructure -total                             | -   | -               |                      | -                  | -                           | -      | -      |  |
| Infrastructure: road transport-total              | -   | -               |                      | -                  | -                           | -      | -      |  |
| Roads, pavements & bridges                        |   |                 |                      |                    |                             |        |        |  |
| Storm water                                       |   |                 |                      |                    |                             |        |        |  |
| Infrastructure: electricity –Total                | -   | -               |                      | -                  | -                           | -      | -      |  |
| Generation  |   |                 |                      |                    |                             |        |        |  |
| Transmission & Reticulation                       |   |                 |                      |                    |                             |        |        |  |
| Street lighting                                   |   |                 |                      |                    |                             |        |        |  |
| Infrastructure: water – total                     | -   | -               |                      | -                  | -                           | -      | -      |  |
| Dams & Reservoirs                                 |   |                 |                      |                    |                             |        |        |  |
| Water purification                                |   |                 |                      |                    |                             |        |        |  |
| Reticulation                                      |   |                 |                      |                    |                             |        |        |  |
| Infrastructure: Sanitation – total                | -   | -               |                      | -                  | -                           | -      | -      |  |
| Reticulation                                      |   |                 |                      |                    |                             |        |        |  |
| Sewerage purification Infrastructure: other Total |   |                 |                      |                    |                             |        |        |  |
|   | -   | -               |                      | -                  | -                           | -      | -      |  |
| Waste management                                  |   |                 |                      |                    |                             |        |        |  |
| Transportation Gas                                |   |                 |                      |                    |                             |        |        |  |
| Other   |   |                 |                      |                    |                             |        |        |  |
| Uner  |   |                 |                      |                    |                             |        |        |  |
| Community   |   |                 |                      |                    |                             |        |        |  |
| Parks & Gardens                                   |   |                 |                      |                    |                             |        |        |  |
| Tains & Jaiueiis                                  | -   | -               |                      | -                  | -                           | -      | -      |  |

| Sportfields & Stadia Swimming Pools Community Halls Libraries Recreational facilities Fire, safety & emergency Security and policing Buses Clinics Museums & Art Galleries |   |   |   |   |   |   |
|--|---|---|---|---|---|---|
| Social rental housing Other  Heritage assets   |   |   |   |   |   |   |
| Buildings<br>Other   | - | - | - | - | - | - |

# APPENDIX J - CAPITAL PROGRAMME BY PROJECT BY WARD 2012/13

|                      | Capital Programme by project by ward 2 | 2011/12<br>R`000         |
|----------------------|--|--------------------------|
| Capital Project      | Ward(s) affected                       | Works completed (Yes/No) |
| Water                |  | (Tes/No)                 |
| "Project A"          |  |                          |
| "Project B"          |  |                          |
| Sanitation/sewerage  |  |                          |
| Odinication/3cwerage |  |                          |

Municipality | APPENDICES 148

| Electricity                 |     |    |
|-----------------------------|-----|----|
|                             |     |    |
|                             |     |    |
| Housing                     |     |    |
|                             |     |    |
|                             |     |    |
| Refuse Removal              |     |    |
|                             |     |    |
|                             |     |    |
| Storm water                 |     |    |
|                             |     |    |
|                             |     |    |
| <b>Economic Development</b> |     |    |
| Leonomic Development        |     |    |
|                             |     |    |
| Sports, Arts & Culture      |     |    |
| Sports, Arts & Culture      |     |    |
|                             |     |    |
| F                           |     |    |
| Environment                 |     |    |
|                             |     |    |
|                             |     |    |
| Health                      |     |    |
|                             |     |    |
|                             |     |    |
| Safety & Security           |     |    |
|                             |     |    |
|                             |     |    |
| ICT and Other               |     |    |
|                             | · · | TO |
|                             |     |    |

# APPENDIX K - SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

| Establishments lacking basic services | Water | Sanitation | Electricity | Solid Waste Collection |
|---------------------------------------|-------|------------|-------------|------------------------|
| Schools (Names, Locations)            |       |            |             |                        |
|                                       |       |            |             |                        |
|                                       |       |            |             |                        |
|                                       |       |            |             |                        |
|                                       |       |            |             |                        |
|                                       |       |            |             |                        |
| Clinics (Names, Locations)            |       |            |             |                        |
|                                       |       |            |             |                        |
|                                       |       |            |             |                        |
|                                       |       |            |             |                        |
|                                       |       |            |             |                        |

Names and locations of schools and clinics lacking one or more services. Use `X` to mark lack of service at appropriate level for the number of people attending the school/clinic, allowing for the proper functioning of the establishment concerned. TP

# APPENDIX L – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

| Service backlogs experienced by the community where another sphere of Government is the service provider (where the |   |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|
| municipality whether or not act on agency basis)  |   |  |  |  |  |  |  |
| Services and locations  | Services and locations Scale of backlogs Impact of backlogs |  |  |  |  |  |  |
| Clinics   |   |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |

| Housing                      |  |    |
|------------------------------|--|----|
|                              |  |    |
|                              |  |    |
|                              |  |    |
| Licensing and testing centre |  |    |
|                              |  |    |
|                              |  |    |
|                              |  |    |
| Reservoirs                   |  |    |
|                              |  |    |
|                              |  |    |
|                              |  |    |
| Schools (primary & High)     |  |    |
|                              |  |    |
|                              |  |    |
| Sports Fields                |  |    |
| Sports Fields                |  |    |
|                              |  |    |
|                              |  |    |
|                              |  | TQ |

# APPENDIX M – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

|    | Declaration of loans and grants made by the municipality 2011/12 |                   |                        |               |                          |  |  |  |  |
|----|--|-------------------|------------------------|---------------|--------------------------|--|--|--|--|
| Al | l organisation or  | Nature of project | Conditions attached to | Value 2011/12 | Total amount committed   |  |  |  |  |
|    | erson in receipt of  |                   | funding                | R`000         | over previous and future |  |  |  |  |
| lo | ans */Grants* provided   |                   |                        |               | years                    |  |  |  |  |
| by | the municipality   |                   |                        |               |                          |  |  |  |  |
|    |  |                   |                        |               |                          |  |  |  |  |
|    |  |                   |                        |               |                          |  |  |  |  |

| · | TR |
|---|----|
|   |    |
|   |    |

# APPENDIX N – PRESEDENTIAL OUTCOME FOR LOCAL GOVERNMENT

| President   | tial Outcome for Local Government |                                  |    |
|---|-----------------------------------|----------------------------------|----|
| Outcome/Output  | Progress to date                  | Number<br>Percentage<br>Achieved | or |
| Output: Improving access to basic services                      |                                   |                                  |    |
| Output: Implementation of the Community Work Programme          |                                   |                                  |    |
| Output: Deepen democracy through a refined Ward Committee model |                                   |                                  |    |

| Output: Administrative and financial capability      |   |                     |
|--|---|---------------------|
|  |   |                     |
|  |   |                     |
|  |   |                     |
|  |   |                     |
| *note: some of the outputs detailed on this table mi | ght have been reported for in other chapters, the informa | tion thereof should |
| correspond with previously reported information      | TT  |                     |
|  |   |                     |

# **VOLUME II: ANNUAL FINANCIAL STATEMENTS**

Provide the audited Annual Financial Statements to the Annual report for 2008/09 - This to be developed as a separate volume. Refer to MFMA Circular 36 for further guidance.

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# Molemole

# AUDITED ANNUAL FINANCIAL STATEMENTS 30 JUNE 2013

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#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2013

#### **GENERAL INFORMATION**

NATURE OF BUSINESS

performing the functions as set out in the Constitution. (Act no 105 of 1996)

COUNTRY OF ORIGIN AND LEGAL FORM South African Category B Municipality (Local Municipality) as defined by the Municipal

ACTING MUNICIPAL MANAGER

Mr. E K Moloko CHIEF FINANCIAL OFFICER

Mr. E K Moloko
REGISTERED OFFICE
Physical address:
303 Church Street
Mogwadi
715

Postal address: Private Bag X44 Mogwadi 715

**TELEPHONE NUMBER** 015 501 0243/4

FAX NUMBER 015 501 0419

E-MAIL ADDRESS molemole.gov.za

**AUDITORS** 

Office of the Auditor General (Limpopo)

PRINCIPLE BANKERS

Nedbank

**GRADING PF LOCAL AUTHORITY** 

3

RELEVANT LEGISLATION

Municipal Finance Management Act (Act no 56 of 2003)
Division of Revenue Act
The Income Tax Act
Value Added Tax Act
Municipal Structures Act (Act no 117 of 1998)
Municipal Systems Act (Act no 32 of 2000)
Municipal Planning and Performance Management Regulations
Water Services Act (Act no 108 of 1997)
Housing Act (Act no 107 of 1997)
Municipal Property Rates Act (Act no 6 of 2004)
Electricity Act (Act no 41 of 1987)
Skills Development Levies Act (Act no 9 of 1999)
Employment Equity Act (Act no 55 of 1998)
Unemployment Insurance Act (Act no 30 of 1966)
Basic Conditions of Employment Act (Act no 75 of 1997)
Supply Chain Management Regulations, 2005
Collective Agreements
Infrastructure Grants
SALBC Leave Regulations

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#### MEMBERS OF THE COUNCIL

MAKGATO M.P Mayor MOABELO M.L Speaker RAKUBU P Chiefwhip PAYA M.P Member of the Executive Committee PAKGADI D Member of the Executive Committee PHIHLELA A Member of the Executive Committee MOSEAMO R Member of the Executive Committee LEHONG D Member SENOAMADI S Member MAILA M Member MALATJI C Member MOYO T Member MALEBATSA B Member RAHLANA Member MPHELO E Member SEAKAMELA W Member MALEMA M Member TAWANA M Member MATJEE C Member RAMALEPE E Member MAKGALO G Member MEHALA P Member HLAPA J Member MAKGOKA A Member NKOANA M Member MAPARA M Member MAHLOPHE A Member

#### APPROVAL OF FINANCIAL STATEMENTS

I am responsible for the preparation of these annual financial statements, which are set out on pages 1 to 43 in terms of Section 126 (1) of the Municipal Finance Management Act and which I have signed on behalf of the Municipality.

Mr. E K Moloko Acting Municipal Manager Date

## STATEMENT OF FINANCIAL POSITION AT 30 JUNE 2013

| NET ASSETS AND LIABILITIES  | Notes                            | 2013<br>R<br>(Actual)   | 2012<br>R<br>(Actual)   | 2012<br>R<br>Corrections  | 2012<br>R<br>Previously<br>Reported   |
|---|----------------------------------|---|---|---|---|
| Net Assets  |                                  | 178 278 156   | 147 799 060   | -958 533  | 148 757 594   |
| Revaluation Reserve<br>Government Grant Reserve<br>Accumulated Surplus  | 1                                | 38 989 773<br>67 942 616<br>71 345 767                                  | 43 738 099<br>35 337 278<br>68 723 683                                  | 1 042 554<br>35 337 278<br>-37 338 365  | 42 695 546<br>106 062 048   |
| Non-Current Liabilities   |                                  | 6 283 867   | 5 709 981   | -3 892 783  | 9 602 764   |
| Non-current Finance Lease Liability<br>Employee Benefits<br>Non-Current Provisions  | 2<br>3<br>4                      | 1 195 258<br>3 822 077<br>1 266 532                                     | 1 455 727<br>3 135 106<br>1 119 148                                     | -937 844<br>-1 753 235<br>-1 201 704  | 2 393 571<br>4 888 341<br>2 320 852   |
| Current Liabilities   |                                  | 25 296 028  | 25 467 429  | -15 171 437   | 40 638 866  |
| Consumer Deposits Current Employee benefits Payables From Exchange Transactions Unspent Conditional Government Grants and Receipts Other Current Liabilities Vat Payable Current Portion of Long-term Liabilities | 5<br>6<br>7<br>8<br>10<br>9<br>2 | 466 647<br>5 574 142<br>10 133 460<br>7 570 477<br>1 290 832<br>260 469 | 451 113<br>4 148 945<br>1 851 099<br>17 712 574<br>1 127 222<br>176 475 | -2 750<br>4 148 945<br>-9 573 496<br>456 254<br>-4 408 612<br>-5 968 252<br>176 475 | 453 863<br>11 424 595<br>17 256 321<br>5 535 834<br>5 968 252               |
| Total Net Assets and Liabilities  |                                  | 209 858 050   | 178 976 471   | -20 022 754   | 198 999 224   |
| ASSETS  |                                  |   |   |   |   |
| Non-Current Assets  |                                  | 170 117 137   | 143 634 174   | 89 995  | 143 544 179   |
| Property, Plant and Equipment<br>Investment Property<br>Intangible Assets   | 11<br>12<br>13                   | 164 830 532<br>4 904 001<br>382 605                                     | 138 609 712<br>4 947 334<br>77 128                                      | -1 200 467<br>1 213 334<br>77 128   | 139 810 179<br>3 734 000  |
| Current Assets  | -                                | 39 740 913  | 35 342 297  | -20 112 749   | 55 455 045  |
| Inventory Trade Receivables from exchange transactions Other Receivables from non-exchange transactions Other current financial assets Vat Receivable Cash and Cash Equivalents                                   | 14<br>15<br>16<br>17<br>9<br>18  | 288 523<br>4 487 822<br>2 684 256<br>812 902<br>2 485 787<br>28 981 622 | 209 882<br>1 475 179<br>2 308 510<br>445 015<br>2 344 077<br>28 559 636 | -8 914 663<br>-3 285 468<br>-12 074 579<br>-5 944 689<br>10 106 651                 | 209 882<br>10 389 842<br>5 593 977<br>12 519 594<br>8 288 765<br>18 452 984 |
| Total Assets  |                                  | 209 858 050   | 178 976 471   | -20 022 754   | 198 999 224   |

#### STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2013

|   | Notes                | 2013<br>(Actual)<br>R   | 2012<br>(Actual)<br>R  | Correction<br>of error<br>R | 2012<br>(Previously reported)<br>R                                     |
|---|----------------------|---|--|-----------------------------|--|
| REVENUE   |                      |   |  |                             |  |
| Revenue from Non-exchange Transactions  |                      | 121 297 883   | 92 077 157   | 4 499 446                   | 87 577 711   |
| Taxation Revenue  |                      | 9 535 774   | 7 858 467  | 4 499 446                   | 3 359 021  |
| Property taxes  | 19                   | 9 535 774   | 7 858 467  | 4 499 446                   | 3 359 021  |
| Transfer Revenue  |                      | 111 553 058   | 83 704 478   | -                           | 83 704 478   |
| Government Grants and Subsidies - Capital<br>Government Grants and Subsidies - Operating<br>Public Contributions and Donations  | 20<br>20<br>24       | 34 445 369<br>77 107 689  | 5 603 540<br>68 917 862<br>9 183 076                                   | 5 603 540<br>(5 603 540)    | 74 521 402<br>9 183 076  |
| Other Revenue   |                      | 209 051   | 514 212  | -                           | 514 212  |
| Actuarial Gains<br>Fines  |                      | 82 226<br>126 825   | 514 212  | <u> </u>                    | 514 212  |
| Revenue from Exchange Transactions  |                      | 16 277 213  | 18 105 432   | 3 430 789                   | 14 674 643   |
| Property Rates - penalties imposed and collection charges<br>Service Charges Rental of Facilities and Equipment<br>Interest Earned - external investments<br>Interest Earned - outstanding debtors<br>Licences and Permits Gains on disposal of PPE<br>Other Income | 21<br>22<br>23<br>24 | 6 582 565<br>119 055<br>707 303<br>2 818 379<br>3 568 953<br>260 466<br>2 220 490 | 7 242 168<br>164 205<br>610 454<br>2 104 642<br>2 963 746<br>5 020 217 | 3 430 789<br>-<br>7 930 235 | 7 242 188<br>164 205<br>610 464<br>2 104 642<br>(467 043)<br>5 020 217 |
|   |                      |   |  |                             |  |
| EXPENDITURE   |                      |   |  |                             |  |
| Employee related costs Remuneration of Councilors   | 27<br>28             | 44 154 453<br>6 762 584   | 39 028 705<br>6 297 007  | (488 217)                   | 39 516 922<br>6 297 007  |
| Debt Impairment   | 29                   | 13 101 593  | 12 746 655   | 12 746 655                  | 0 20, 00.  |
| Depreciation and Amortisation   | 30                   | 12 556 107  | 4 144 334  | (780 378)                   | 4 924 712  |
| Repairs and Maintenance   | 3                    | 1 409 991   | 1 460 530  |                             | 1 460 530  |
| Actuarial losses<br>Finance Charges   | 32                   | 199 689<br>677 263  | 184 516<br>520 960   | 184 516<br>303 701          | 217 259  |
| Bulk Purchases  | 33                   | 5 804 647   | 5 544 185  | 303 701                     | 5 544 185  |
| Contracted services   |                      | 3 219 288   | 1 904 943  | 1 904 943                   |  |
| Loss on disposal of PPE   |                      | 370 242   | 523 710  | 523 710                     | _  |
| General Expenses  | 35                   | 18 840 143  | 20 062 247   | (2 428 653)                 | 22 490 900   |
| Total Expenditure   |                      | 107 096 001   | 92 417 792   | 11 966 277                  | 80 451 515   |
| Operating Surplus for the Year  |                      | 30 479 094  | 17 764 797   | (4 036 042)                 | 21 800 839   |
| NET SURPLUS/(DEFICIT) FOR THE YEAR  |                      | 30 479 094  | 17 764 797   | (4 036 042)                 | 21 800 839   |

## STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2013

|   | Government<br>Grant<br>Reserve          | Revaluations<br>Reserve | Accumulated<br>Surplus/<br>(Deficit) | Total<br>Nett Assets       |
|---|---|-------------------------|--------------------------------------|----------------------------|
|   | R                                       | R                       | R                                    | R                          |
| Balance at 1 JULY 2011<br>Correction of Error - Refer Note 36.4   | _                                       | -                       | 78 133 163<br>3 077 508              | 78 133 163<br>3 077 508    |
| Restated Balance at 1 JULY 2011 Revaluation of Roads Assets   | = ===================================== | 42 695 546              | 81 210 671                           | 81 210 671<br>42 695 546   |
| Other items Net Surplus/(Deficit) for the year Balance at 1 JULY 2012   |   | <u> </u>                | 6 128 047<br>21 800 839              | 6 128 047<br>21 800 839    |
| Correction of error note nr 36.1  | Ξ                                       | 42 695 546              | 109 139 557<br>(4 036 042)           | 151 835 103<br>(4 036 042) |
| Correction of error note nr 36.3  | 35 33 <u>7</u> 278                      | 1 042 554               | (1 042 554)<br>(35 337 278)          |                            |
| Restated Balance at 1 JULY 2012   | 35 337 278                              | 43 738 099              | 68 723 684                           | 147 799 061                |
| Net Surplus/(Deficit) for the year Capital Additions from Government Grant Reserve                              | 34 305 806                              |                         | 30 479 094<br>(34 305 806)           | 30 479 094                 |
| Disposal of Assets from Government Grant Reserve Depreciation on assets disposals from Government Grant Reserve | (1 276 236)<br>785 204                  | -                       | 1 276 236<br>(785 204)               | -                          |
| Off-setting of Depreciation from Government Grant Reserve Off-setting of Depreciation from Revaluation Reserve  | (1 209 435)                             | (4 748 326)             | 1 209 435<br>4 748 326               | -                          |
| Balance at 30 JUNE 2013   | 67 942 616                              | 38 989 773              | 71 345 767                           | 178 278 156                |

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#### CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2013

| CASH FLOW FROM OPERATING ACTIVITIES   | Notes | 2013<br>R                              | 2012<br>R                             |
|---|-------|--|---------------------------------------|
| Receipts  |       |  |                                       |
| Ratepayers and other<br>Government<br>Interest  |       | 11 071 739<br>104 213 000<br>3 525 682 | 26 352 541<br>74 521 402<br>2 715 096 |
| Payments  |       |  |                                       |
| Suppliers and employees<br>Finance charges<br>Transfers and Grants  | 32    | (80 056 801)<br>(677 263)<br>-         | -75 309 543<br>-217 259<br>0          |
| Net Cash from Operating Activities  |       | 38 076 357                             | 28 062 237                            |
| CASH FLOW FROM INVESTING ACTIVITIES   |       |  |                                       |
| Purchase of Property, Plant and Equipment<br>Proceeds on Disposal of Fixed Assets<br>Purchase of Intangible Assets<br>Increase in investment property | ,     | (39 635 195)<br>943 196<br>(347 070)   | -27 038 634<br>0<br>0<br>-3 734 000   |
| Net Cash from Investing Activities  |       | (39 039 070)                           | -30 772 634                           |
| CASH FLOW FROM FINANCING ACTIVITIES   |       |  |                                       |
| Increase in liability funding<br>Increase in provision funding  |       | 77 076                                 | 1 792 472<br>7 209 193                |
| Net Cash from Financing Activities  |       | 77 075                                 | 9 001 664                             |
| NET INCREASE/(DECREASE) IN CASH AND CASH<br>EQUIVALENTS   |       | (885 638)                              | 6 291 267                             |
| Cash and Cash Equivalents at the beginning of the year<br>Cash and Cash Equivalents at the end of the year  | 39    | 29 867 260<br>28 981 622               | 23 575 994<br>29 867 260              |
| NET INCREASE/(DECREASE) IN CASH AND CASH<br>EQUIVALENTS   |       | (885 638)                              | 6 291 266                             |

#### Molemole Local Municipality

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### for the year ending 30 June 2013

#### BASIS OF ACCOUNTING

#### 1.1 BASIS OF PRESENTATION

The annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention unless

These annual financial statements have been prepared in accordance with Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act. (Act No 56 of 2003).

The principal accounting poticies adopted in the preparation of these annual financial statements are set out below.

Assets, liabilities, revenues and expenses have not been offset except when offsetting is required or permitted by a Standard of GRAP. The accounting policies applied are consistent with those used to present the previous year's financial statements, unless explicitly stated. The details of any changes in accounting policies are explained in the relevant policy.

#### 1.2 PRESENTATION CURRENCY

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

#### 1.3 GOING CONCERN ASSUMPTION

These annual financial statements have been prepared on the assumption that the municipality will continue to operate as a going concern for at least the next 12 months

#### 1.4 COMPARATIVE INFORMATION

Budget information in accordance with GRAP 1 and 24, has been provided in an annexure to these financial statements and forms part of the audited annual financial statements

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are restated. The nature and reason for the reclassification is disclosed. Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

#### 1.5 STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE

The following GRAP standards have been issued but are not yet effective and have not been early adopted by the municipality:

GRAP 23 Revenue from Non-Exchange Transactions (Taxes and Transfers) - issued February 2008

GRAP 24 Presentation of Budget Information in Financial Statements - issued November 2007

The following standards, amendments to standards and interpretations have been issued but are not yet effective and have not been early adopted by the municipality:

IAS 19 Employee Benefits - effective 1 January 2009

IFRIC 17 Distribution of Non-cash Assets to Owners - effective 1 July 2009

Nature of impending changes in accounting policy:

Impact on the municipality's financial statements once implemented:

#### 1.6 USE OF ESTIMATES

The preparation of annual financial statements in conformity with Generally Recognised Accounting Practice requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the municipality's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the annual financial statements are disclosed in the relevant sections of the annual financial statements. Although these estimates are based on management's best knowledge of current events and actions they may undertake in the future, actual results ultimately may differ from those estimates.

Assets, liabilities, revenue and expenses have not been offset except when offsetting is required or permitted by a Standard of GRAP.

#### PROPERTY, PLANT AND EQUIPMENT

#### 2.1 INITIAL RECOGNITION

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one year. Items of property, plant and equipment are initially recorded at cost. The cost of an Item of property, plant and equipment are initially recorded at cost. The cost of an Item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the municipality. Trade discounts and rebates are deducted in arriving at the cost. The cost also includes the necessary costs of dismantling and removing the asset and restoring the site on which it is located.

When significant components of an item of property, plan and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Where an asset is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

Major spare parts and servicing equipment qualify as property, plant and equipment when the municipality expects to use them during more than one period. Similarly, if the major spare parts and servicing equipment can be used only in connection with an item of property, plant and equipment, they are accounted for as property, plant and equipment.

2.2 SUBSEQUENT MEASUREMENT - REVALUATION MODEL (LAND AND BUILDINGS)

Subsequent to initial recognition, land and buildings are carried at a revalued amount, being its fair value at the date of revalutaion less any subsequent accumulated depreciation and impairment losses.

An increase in the carrying amount of an asset as a result of a revalutation is credited directly to a revaluation surplus reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in surplus or deficit.

A decrease in the carrying amount of an asset as a result of a revaluation is recognised in surplus or deficit, except to the extent of any credit balance existing in the revaluation surplus in respect of that asset.

2.3 SUBEQUENT MEASUREMENT - COST MODEL

Subsequent to initial recognition, items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

Where the municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component. Subsequent expenditure incurred on an asset is capitalised when it increases the capacity or future economic benefits associated with the asset.

2.4 DEPRECIATION AND IMPAIRMENT

DEPRECIATION AND INFARMENT
Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately. The annual depreciation rates are based on the following estimated average asset lives:

| Infrastructure                    |          | Other                              |          |
|-----------------------------------|----------|------------------------------------|----------|
| Tarred Roads                      | 30 years | Buildings                          | 30 years |
| Paving On Car Pots                | 30 years | Gates And Fencing                  | 5 years  |
| Electricity                       | 45 years |                                    |          |
| Single Fase Meters 97/98          | 20 years | Other vehicles                     | 5 years  |
| Overhead, Bare (Inf-Mog-E-Lv-     |          |                                    |          |
| Trfwsp0-Con104                    | 30 years | Specialised Vehicles               | 10 years |
| Overhead, Bare (-Mog-E-Lv-Trfwsp0 | -        |                                    |          |
| Con097                            | 31 years | Computer Plotter                   | 10 years |
| Water                             | 20 years | Office equipment                   | 5 years  |
| Sewerage                          | 20 years | Furniture and fittings             | 7 years  |
| Community                         |          | Bins and containers                | 2 years  |
| Recreational Facilities           | 20 years | Other items of plant and equipment | 10 years |
| Tennis courts                     | 30 years |                                    |          |
| Swimming Pool And Pumps           | 5 years  | Landfill sites                     | 30 years |
| Security                          | 20 years | Computer equipment                 | 3 years  |
| Palisade Fence                    | 7 years  | Other                              |          |
| Construction Of Guard Room        | 30 years | Finance lease assets               |          |
| Parks and gardens                 | 30 years | Office equipment                   | 5 years  |
|                                   |          | Other assets                       |          |

The residual value, the useful life of an asset and the depreciation method is reviewed annually and any changes are recognised as a change in accounting estimate in the Statement of Financial Performance.

The municipality tests for impairment where there is an indication that an asset may be impaired. An assessment of whether there is an indication of possible impairment is done at each reporting date. Where the carrying amount of an item of property, plant and equipment is greater than the estimated recoverable amount (or recoverable service amount), it is written down immediately to its recoverable amount (or recoverable service amount) and an impairment loss is charged to the Statement of Financial Performance.

Items of Property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

#### INTANGIBLE ASSETS

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3.1 INITIAL RECOGNITION

An intangible asset is an identifiable non-monetary asset without physical substance. Examples include computer software, licences, and development costs. The municipality recognises an intangible asset in its Statement of Financial Position only when it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality and the cost or fair value of the asset can

Internally generated intangible assets are subject to strict recognition criteria before they are capitilised. Research expenditure is never capitalised, while development expenditure is only capitalised to the extent that:
- the municipality intends to complete the intangible asset for use or sale;
- it is technically feasible to complete the intangible asset;
- the municipality has the resources to complete the project; and

- · it is probable that the municipality will receive future economic benefits or service potential.

Intangible assets are initially recognised at cost.

Where an intangible asset is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

Where an intangible asset is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

#### 3.2 SUBEQUENT MEASUREMENT - COST MODEL

Intangible assets are subsequently carried at cost less accumulated amoritisation and impairments. The cost of an intangible asset is amortised over the useful life where that useful life is finite. Where the useful life is indefinite, the asset is not amortised but is subject to an annual impairment

#### 3.3 AMORTISATION AND IMPAIRMENT

Amortisation is charged so as to write off the cost or valuation of intangible assets over their estimated useful lives using the straight line method. The annual amortisation rates are based on the following estimated average asset lives:

The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at each reporting date and any changes are recognised as a change in accounting estimate in the Statement of Financial Performance.

The municipality tests intangible assets with finite useful lives for impairment where there is an indication that an asset may be impaired. An assessment of whether there is an indication of possible impairment is done at each reporting date. Where the carrying amount of an item of an intangible asset is greater than the estimated recoverable amount (or recoverable service amount), it is written down immediately to its recoverable amount (or recoverable service amount) and an impairment loss is charged to the Statement of Financial Performance.

Intangible assets are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an intangible asset is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

#### INVESTMENT PROPER

#### 4.1 INITIAL RECOGNITION

Investment property shall be recognised as an asset when, and only when

· it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the entity, and

the cost or fair value of the investment property can be measured reliably.

Investment property includes property (land or a building, or part of a building, or both land and buildings held under a finance lease) held to earn rentals and/or for capital appreciation, rather than held to meet service delivery objectives, the production or supply of goods or services, or the sale of an asset in the ordinary course of operations.

of an asset in the orbinally course of operations.

At initial recognition, the Municipality measures investment property at cost including transaction costs once it meets the definition of investment property. However, where an investment property was acquired through a non-exchange transaction (i.e. where it acquired the investment property for no or a nominal value), its cost is its fair value as at the date of acquisition. The cost of self-constructed investment property is measured at

Transfers are made to or from investment property only when there is a change in use.

For a transfer from investment property to owner occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. If owner occupied property becomes an investment property, the Municipality accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

4.2 SUBSEQUENT MEASUREMENT - COST MODEL Subsequent to initial recognition, items of investment property are measured at cost less accumulated depreciation and any accumulated impairment losses. Land is not depreciated as it is deerned to have an indefinite useful life.

#### 4.3 DEPRECIATION AND IMPAIRMENT - COST MODEL

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. Depreciation of an asset begins when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately. The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

Investment Property Years - Buildings 30 years

#### 4.4 DERECOGNITION

Investment property is derecognised when it is disposed or when there are no further economic benefits expected from the use of the investment property. The gain or loss arising on the disposal or retirement of an item of investment property is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

#### BIOLOGICAL ASSETS

#### 5.1 INITIAL RECOGNITION

A biological asset or agricultural produce is recognised when, and only when:

A biological asset or agricultural produce is recognised when, and only when:

- the municipality controls the asset as a result of past events;

- it is probable that future economic benefits associated with the asset will flow to the municipality;

- and the fair value or cost of the asset can be measured reliably.

#### 5.2 SUBSEQUENT MEASUREMENT

Biological assets are measured at their fair value less estimated point-of-sale costs

The fair value of livestock is determined based on market prices of livestock of similar age, breed, and genetic merit.

The fair value of milk is determined based on market prices in the local area.

The fair value of the vine / pine plantations is based on the combined fair value of the land and the vines / pine trees. The fair value of the raw land and land improvements is then deducted from the combined fair value to determine the fair value of the vines / pine trees.

A gain or loss arising on initial recognition of agricultural produce at fair value less estimated point-of-sale costs is included in profit or loss for the period in which it arises.

Where market determined prices or values are not available, the present value of the expected net cash inflows from the asset, discounted at a current market-determined pre-tax rate is used to determine fair value.

An unconditional government grant related to a biological asset measured at its fair value less estimated point-of-sale costs is recognised as income when the government grant becomes receivable.

Where fair value cannot be measured reliably, biological assets are measured at cost less any accumulated depreciation and any accumulated impairment losses.

Depreciation is provided on biological assets where fair value cannot be determined, to write down the cost, less residual value. The annual depreciation rates are based on the following estimated average asset lives:

Biological assets is derecognised when it is disposed or when there are no further economic benefits expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of biological asset is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

#### NON-CURRENT ASSETS HELD FOR SALE

#### 6.1 INITIAL RECOGNITION

NOn-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets held for sale (or disposal group) are measured at the lower of carrying amount and fair value less costs to sell.

A non-current asset is not depreciated (or amortised) while it is classified as held for sale, or while it is part of a disposal group classified as held for

Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale are recognised in surplus or deficit.

#### INVENTORIES

#### 7.1 INITIAL RECOGNITION

Inventories comprise current assets held for sale, consumption or distribution during the ordinary course of business. Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus taxes, transport costs and any other costs in bringing the inventories to their current location and condition. Where inventory is manufactured, constructed or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.

Where inventory is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of the item on the date acquired.

#### 7.2 SUBSEQUENT MEASUREMENT

SUBSEQUENT MEASUREMENT Inventories, consisting of consumable stores, raw materials, work-in-progress and finished goods, are valued at the lower of cost and net realisable value unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost. Redundant and slow-moving inventories are identified and written down in this way. Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

Subsequent inventories are measured at the lower of cost and net realisable value.
Inventories comprise current assets held for sale or for consumption during the ordinary course of business and are measured at the lower of cost

and current replacement cost where they are held for; a) distribution at no charge or for a nominal charge; or

b) consumption in the production process of goods to be distributed at no charge or for a nominal charge

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset.

The basis for allocating cost to inventory items is the first in first out(FIFO) method.

#### FINANCIAL INSTRUMENTS

#### 8.1 INITIAL RECOGNITION

Financial instruments are intitally recognised at fair value.

#### 8.2 SUBSEQUENT MEASUREMENT

SUBSEQUENT MEASUREMENT
Financial Assets are categorised according to their nature as either financial assets at fair value through profit or loss, held-to maturity, loans and receivables, or available for sale. Financial liabilities are categorised as either at fair value through profit or loss or financial liabilities carried at amortised cost ("other"). The subsequent measurement of financial assets and liabilities depends on this categorisation and, in the absence of an approved GRAP Standard on Financial Instruments, is in accordance with IAS 39.

#### 8.3 INVESTMENTS

Investments, which include listed government bonds, unlisted municipal bonds, fixed deposits and short-term deposits invested in registered commercial banks, are categorised as either held-to-maturity where the criteria for that categorisation are met, or as loans and receivables, and are measured at amortised cost. Where investments have been impaired, the carrying value is adjusted by the impairment loss, which is recognised as an expense in the period that the impairment is identified. Impairments are calculated as being the difference between the carrying amount and the present value of the expected future cash flows flowing from the instrument. On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the Statement of Financial Performance.

#### 8.4 TRADE AND OTHER RECEIVABLES

Trade and other receivables are categorised as financial assets: loans and receivables and are initially recognised at fair value and subsequently carried at amortised cost. Amortised cost refers to the initial carrying amount, plus interest, less repayments and impairments. An estimate is made for doubtful receivables based on a review of all outstanding amounts at year-end. Significant financial difficulties of the debtor, probablity that the debtor will enter bankruptcy or financial reorganisation, and default or definquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. Impairments are determined by discounting expected future cash flows to their present value. Amounts that are receivable within 12 months from the reporting date are classified as current.

An impairment of trade receivables is accounted for by reducing the carrying amount of trade receivables through the use of an allowance account, and the amount of the loss is recognised in the Statement of Financial Performance within operating expenses. When a trade receivable is uncollectible, it is written off. Subsequent recoveries of amounts previously written off are credited against operating expenses in the Statement of Financial Performance.

#### 8.5 TRADE PAYABLES AND BORROWINGS

Financial liabilities consist of trade payables and borrowings. They are categorised as financial liabilities held at amortised cost, are intitially recognised at fair value and subsequently measured at amortised cost which is the initial carrying amount, less repayments, plus interest.

#### 8.6 CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS

Cash includes cash on hand (including petty cash) and cash with banks (including call deposits). Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash, that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held on call with banks, net of bank overdrafts. The municipality categorises cash and cash equivalents as financial assets:

Bank overdrafts are recorded based on the facility utilised. Finance charges on bank overdraft are expensed as incurred. Amounts owing in respect of bank overdrafts are categorised as financial liabilities: other financial liabilities carried at amortised cost.

#### 9 UNAUTHORISED EXPENDITURE

Unauthorised expenditure is expenditure that has not been budgeted, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, municipality or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No.56 of 2003). Unauthorised expenditure is accounted for as an expense in the statement of financial performance unless it is recoverable (i.e. receivable), where it will then be raised as an asset.

#### 10 IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the municipality's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the statement of financial performance unless it is recoverable (i.e. receivable), where it will then be raised as an asset.

#### 11 FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure in the statement of financial performance unless it is recoverable (i.e. receivable), where it will then be raised as an asset.

#### 12 PROVISIONS

Provisions are recognised when the municipality has a present or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the provision can be made. Provisions are reviewed at reporting date and adjusted to reflect the current best estimate. Where the effect is material, non-current provisions are discounted to their present value using a pre-tax discount rate that reflects the market's current assessment of the time value of money, adjusted for risks specific to the liability (for example in the case of obligations for the rehabilitation of land).

The municipality does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is disclosed where an inflow of economic benefits is probable.

Future events that may affect the amount required to settle an obligation are reflected in the amount of a provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future operating losses. The present obligation under an onerous contract is recognised and measured as a provision.

A provision for restructuring costs is recognised only when the following criteria over and above the recognition criteria of a provision have been met:

(a) The municipality has a detailed formal plan for the restructuring identifying at least:

(b) The municipality has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

#### 13.1 MUNICIPALITY AS LESSEE

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the municipality. Property, plant and equipment or intangible assets subject to finance lease agreements are initially recognised at the lower of the asset's fair value and the present value of the minimum lease payments. The corresponding liabilities are initially recognised at the inception of the lease and are measured as the sum of the minimum lease payments due in terms of the lease agreement, discounted for the effect of interest. In discounting the lease payments, the municipality uses the interest rate that exactly discounts the lease payments and unguaranteed residual value to the fair value of the asset plus any direct costs incurred.

Subsequent to initial recognition, the leased assets are accounted for in accordance with the stated accounting policies applicable to property, plant, equipment or intangibles. The lease liability is reduced by the lease payments, which are allocated between the lease finance cost and the capital repayment using the effective interest rate method. Lease finance costs are expensed when incurred. The accounting policies relating to derecognition of financial instruments are applied to lease payables. The lease asset is depreciated over the shorter of the asset's useful life or the

Operating leases are those leases that do not fall within the scope of the above definition. Operating lease rentals are accrued on a straight-line basis over the term of the relevant lease.

#### 13.2 MUNICIPALITY AS LESSOR

Under a finance lease, the municipality recognises the lease payments to be received in terms of a lease agreement as an asset (receivable). The receivable is calculated as the sum of all the minimum lease payments to be received, plus any unguaranteed residual accruing to the municipality, discounted at the interest rate implicit in the lease. The receivable is reduced by the capital portion of the lease instalments received, with the interest portion being recognised as interest revenue on a time proportionate basis. The accounting policies relating to derecognition and impairment of financial instruments are applied to lease receivables.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

#### EMPLOYEE BENEFITS

#### 14.1 POST RETIREMENT MEDICAL OBLIGATION

The Municipality provides post-retirement medical benefits by subsidizing the medical aid contributions of certain retired staff according to the rules of the medical aid funds.

Council pays 70% as contribution and the remaining 30% is paid by the members. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The present value of the defined benefit liability is actuarially determined in accordance with GRAP 25 – Employee benefits (using a discount rate applicable to high quality government bonds). The plan is unfunded.

These contributions are charged to the Statement of Financial Performance when employees have rendered the service entitling them to the These contributions are charged to the Statement of Financial Fenormanice when employees have rendered the service entuing them to the contribution. The flability was calculated by means of the projected unit credit actuarial valuation method. The flability in respect of current pensioners is regarded as fully accrued, and is therefore not split between a past (or accrued) and future in-service element. The liability is recognised at the fair value of the obligation. Payments made by the Municipality are set-off against the liability, including notional interest, resulting from the valuation by the actuaries and are charged against the Statement of Financial Performance as employee benefits upon valuation.

Actuarial gains and losses arising from the experience adjustments and changes in actuarial assumptions, is charged or credited to the Statement of Financial Performance in the period that it occurs. These obligations are valued periodically by independent qualified actuaries.

#### 14.2 LONG SERVICE AWARDS

Long service awards are provided to employees who achieve certain pre-determined milestones of service within the Municipality. The Municipality's obligation under these plans is valued by independent qualified actuaries periodically and the corresponding liability is raised. Payments are set-off against the liability, including notional interest, resulting from the valuation by the actuaries and are charged against the Statement of Financial Performance as employee benefits upon valuation. Defined benefit plans are post-employment plans other than defined contribution plans.

Actuarial gains and losses arising from the experience adjustments and changes in actuarial assumptions, is charged or credited to the Statement of Financial Performance in the period that it occurs. These obligations are valued periodically by Independent qualified actuaries.

PROVISION FOR STAFF LEAVE
Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total amount of leave days due to employees at year end and also on the total remuneration package of the Accumulating leave is carried forward and can be used in future periods if the currentemployee, period's entitlement is not used in full. An employee's accumulated leave cannot exceed 48 days. Any days in excess thereof is forfeited. All unused leave will be paid out to the specific employee at the end of that employee's employment term. Accumulated leave is vesting.

#### 14.4 STAFF BONUSSES ACCRUED

Liabilities for staff bonuses are recognised as they accrue to employees. The liability at year end is based on bonus accrued at year end for each employee.

#### 14.4 PROVISION FOR PERFORMANCE BONUSSES

A provision, in respect of the liability relating to the anticipated costs of performance bonuses payable to Section 57 employees, contract workers and other senior managers, is recognised as it accrue. Municipal entities' performance bonus provisions are based on the employment contract stipulations as well as previous performance bonus payment trends. This bonus is not guaranteed.

#### 15 REVENUE

#### 15.1 REVENUE FROM EXCHANGE TRANSACTIONS

Revenue from exchange transactions refers to revenue that accrued to the municipality directly in return for services rendered / goods sold, the value of which approximates the consideration received or receivable.

value of which approximates the consideration received on receivable.

Service charges relating to electricity and water are based on consumption. Meters are read on a quarterly basis and are recognised as revenue when invoiced. Provisional estimates of consumption are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period.

Revenue from the sale of electricity prepaid meter cards is recognised at the point of sale.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage, and are levied monthly based on the recorded number of refuse containers per property.

Service charges from sewerage and sanitation are based on the number of sewerage connections on each developed property using the tariffs approved from Council and are levied monthly.

Interest revenue is recognised on a time proportion basis.

Revenue from the rental of facilities and equipment is recognised on a straight-line basis over the term of the lease agreement.

Dividends are recognised on the date that the Municipality becomes entitled to receive the dividend.

Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the relevant gazetted tariff. This includes the issuing of licences and permits.

Revenue from the sale of goods is recognised when substantially all the risks and rewards in those goods is passed to the consumer.

Revenue arising out of situations where the municipality acts as an agent on behalf of another entity (the principal) is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

#### 15.2 REVENUE FROM NON-EXCHANGE TRANSACTIONS

Revenue from non-exchange transactions refer to transactions where the municipality received revenue from another entity without directly giving approximately equal value in a personal research and there is no liability to repay the amount.

Revenue from property rates is recognised when the legal entitlement to this revenue arises. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportionate basis.

Fines constitute both spot fines and summonses. Revenue from spot fines and summonses is recognised when payment is received, together with an estimate of spot fines and summonses that will be received based on past experience of amounts collected.

Revenue from public contributions and donations is recognised when all conditions associated with the contribution have been met or where the contribution is to finance property, plant and equipment, when such items of property, plant and equipment qualifies for recognition and first becomes available for use by the municipality. Where public contributions have been received but the municipality has not met the related conditions, a deferred income (liability) is recognised.

Contributed property, plant and equipment is recognised when such items of property, plant and equipment qualifies for recognition and become available for use by the municipality.

Revenue from the recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the Municipal Finance Management Act (Act No.56 of 2003) and is recognised when the recovery thereof from the responsible councillors or officials is virtually certain.

#### 15.3 GRANTS, TRANSFERS AND DONATIONS

Grants, transfers and donations received or receivable are recognised when the resources that have been transferred meet the criteria for recognition as an asset. A corresponding liability is raised to the extent that the grant, transfer or donation is conditional. The liability is transferred to revenue as and when the conditions attached to the grant are met. Grants without any conditions attached are recognised as revenue when the asset is recognised.

#### 16 BORROWING COSTS

Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalised to the cost of that asset unless it is inappropriate to do so. The municipality ceases the capitalisation of borrowing costs when substantially all the activities to prepare the asset for its intended use or sale are complete. It is considered inappropriate to capitalise borrowing costs where the link between the funds borrowed and the capital asset acquired cannot be adequately established. Borrowing costs incurred other than on qualifying assets are recognised as an expense in surplus or deficit when incurred.

#### 7 RETIREMENT BENEFITS

The municipality provides retirement benefits for its employees and councillors. The contributions to fund obligations for the payment of retirement benefits are charged against revenue in the year they become payable. The defined benefit funds, which are administered on a provincial basis, are actuaristly valued triennially on the projected unit credit method basis. Deficits identified are recognised as a liability and are recovered through lump sum payments or increased future contributions on a proportional basis to all participating municipalities.

#### 18 IMPAIRMENT OF ASSETS

The municipality assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also:

- tests intangible assets with an indefinite useful life or intangible assets not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed during the annual period and at the same time every period.

If there is any indication that an asset may be impaired, the recoverable service amount is estimated for the individual asset. If it is not possible to estimate the recoverable service amount of the cash-generating unit to which the asset belongs is determined.

The recoverable service amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

If the recoverable service amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in surplus or deficit. Any impairment loss of a revalued asset is treated as a revaluation decrease.

An impairment loss is recognised for cash-generating units if the recoverable service amount of the unit is less than the carrying amount of the unit. The impairment loss is allocated to reduce the carrying amount of the assets of the unit as follows:

- to the assets of the unit, pro rata on the basis of the carrying amount of each asset in the unit.

A municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets may no longer exist or may have decreased. If any such indication exists, the recoverable service amounts of those assets are estimated.

The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation is recognised immediately in surplus or deficit. Any reversal of an impairment loss of a revalued asset is treated as a revaluation increase.

| RESERVED    |                |  |   |   |                         | 2013<br>R  | 2012<br>R     |
|--|----------------|--|---|---|-------------------------|------------|---------------|
| Convention of card Reserve   Separate   Se   | NET ASS        | ET RESERVES  |   |   |                         | K          | R             |
| Part      |                |  |   |   |                         |            |               |
| Convection of error. Refer to note 93.8   14 92.82 05.92   14 92.92 05.92   14 92.92 05.9   | Governme       |  |   |   |                         | 35 337 278 | 35 337 27B    |
| ## 1   |                | Correction of error. Refer to note 36.                 | .3  |   |                         |            |               |
| Total Not Assist Review and Liabilities   100 200 200 200 200 200 200 200 200 200  | Revaluatio     | Balance previously reported                            |   |   |                         | 38 989 773 |               |
| Control cost   Lability   Lability   Control cost   Lability   L   |                | Correction of error. Refer to note 36.                 | 2   |   |                         |            | 1 042 554     |
| Capitalize   Lability - At mortised and a Balance proviously may be a proviously ma    | Total Net      | Asset Reserve and Liabilities                          |   |   |                         | 67 942 616 | 79 075 377    |
| Balance previously reported   Correction of error. Refer to note 36.4   203 339   20   | LONG TE        | RM LIABILITIES   |   |   |                         |            |               |
| Repaire  | Capitalised    | Lease Liability - At amortised cost                    |   |   |                         | 1 455 727  | 1 632 203     |
| Labi:   Current Portion transferred to Current Liabilities   200 480   200   |                |  | 4   |   |                         |            | 2 393 571     |
| Labil   Current Perfoin franciser and to Current Labilities   Capitalized Lability   At americaed cost   Lability   At americaed cost   Lability   At americaed cost   Lability   At americaed cost   Lability   At americaed   Labil   |                | Correction of ental, reset to note 30.                 | -   |   |                         |            |               |
| 20 40   176 475   176 4    | Less:          | Current Portion transferred to Cu                      | irrent Liabilities                                      |   |                         |            |               |
| Total Long-term Liabilities - At amortised cost using the effective interest rate with last maturity date of 30 November 2016.  Finance Lease loans at amortised cost is calculated at 9.5% interest rate, with last maturity date of 30 November 2016.  The obligations under finance leases are scheduled below:    Amounts payable under finance leases are scheduled below:   Amounts payable under finance leases are scheduled below:   Amounts payable under finance leases are scheduled below:   Amounts payable within one year payable with |                | <ul> <li>Capitalised Lease Liability - At a</li> </ul> | mortised cost   |   |                         |            |               |
| The obligations under finance leases are scheduled below:  Amounts payable under finance leases: Payable within two to five years Payable within two the following medical aid schemes: Payable within two to five years Payable within two to five years Payable within tw | Total Long     | y-term Liabilities - At amortised cost (               | using the effective interes                             | t rate method                                       |                         | 1 195 258  |               |
| The obligations under finance leases are scheduled below:  Amounts payable under finance leases: Payable within two to five years Payable within two the following medical aid schemes: Payable within two to five years Payable within two to five years Payable within tw |                |  |   |   |                         |            |               |
| Amounts payable under finance leases: Payable within one year Payable within the to five years Payable within one year Payable within one year Payable within one year Payable within the year Payable within the file of the payable within | Finance Le     | ase loans at amortised cost is calculate               | d at 9.5% interest rate, with                           | last maturity date of 30 No                         | vember 2016.            |            |               |
| Amounts payable under finance leases: Payable within one year Payable within one year Payable within two to five years Payable withi | The obligati   | ions under finance leases are schedule                 | d below:  |   |                         |            |               |
| Payable within one years Payable within you for five years 1 455 727 1 452 727 1 632 203 727 727 727 727 727 727 727 727 727 72  |                |  |   |   |                         | lease pa   | yments        |
| Payable within two for five years Payable within two five years Payable within two for five years Payable within two five years Payable within two five years Payable within two |                |  |   |   |                         |            |               |
| Feyable effect very years  Future finance obligations  The capitalised lease flability consist out of the following contracts:  The capitalised lease flability consist out of the following contracts:  The capitalised lease flability consist out of the following contracts:    Description of lease of the profice Automation   Photo copy machine   9.50%   8%   5 Years   30-11-2016  | Payable wit    | hin two to five years                                  |   |   |                         |            |               |
| Lists   Future finance obligations   Ca50 4690   Ci176 4750     Present value of lease obligations   Description of lease obligations   Description of lease obligations   Description of lease obligations  | Payable afte   | er five years  |   |   |                         |            |               |
| Present value of lease obligations  The capitalised lease flability consist out of the following contracts:    Description of Instance   Instan | Less:          | Future finance obligations                             |   |   |                         |            |               |
| The capitalised lease liability consist out of the following contracts:    Supplier  | Present val    | ue of lease obligations                                |   |   |                         |            |               |
| Supplier  Detamaster Office Automation Detamaster Office Automation Detamaster Office Automation Detamaster Office Automation Photo copy machine P | The capitalis  | sed lease liability consist out of the follo           | wing contracts:   |   |                         |            |               |
| Supplier  Detamaster Office Automation Detamaster Office Automation Detamaster Office Automation Detamaster Office Automation Photo copy machine P |                |  | Description of  |   |                         |            |               |
| Datamaster Office Automation Photo copy machine 9.50% 8% 5 Years 30-11-2016  EMPLOYEE BENEFITS  3.1 Post-employment Health Care Benefits  The municipality makes monthly contributions for health care arrangements to the following medical aid schemes:  Bonitiae: Discovery: LA Health; Hosmed: Samwumed; and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R265 167. It is estimated to be R369 153 for the ensuing year.  Key actuarial assumptions used:  1) Rate of Interest  Discount rate Health Care Cost Inflation Rate Not Effective Discount Rate The amounts recognised in the Statement of Financial Position are as follows:  Present value of fund obligations  3 889 563  3 195 514  4 888 341  (1692 827)   | Supplier       |  |   | Effective Interest rate                             | Annual Escalation       | Lease Term | Maturity Date |
| EMPLOYEE BENEFITS  3.1 Post-employment Health Care Benefits  The municipality makes monthly contributions for health care arrangements to the following medical aid schemes:  Bonitas: Discovery: LA Health: Health: Health: Septimized: and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 653, The Current-service Cost for the year ending 30 June 2013 is estimated at R285 167. It is estimated to be R369 153 for the ensuing year.  Key actuarial assumptions used:  Discount rate Health Care Cost Inflation Rate Nat Effective Discount Rate The amounts recognised in the Statement of Financial Position are as follows:  Present value of fund obligations  Balance previously reported Correction of error, Refer to note 36.4  A 888 341 (1692 827)  |                |  |   |   |                         |            |               |
| The municipality makes monthly contributions for health care arrangements to the following medical aid schemes:  Bonitas: Discovery: LA Health; Hosmed; Semvurmed; and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R285 167. It is estimated to be R369 153 for the ensuing year.  Key ectuarial assumptions used:  Discount rate Health Care Cost Inflation Rate Not Effective Discount Rate  The amounts recognised in the Statement of Financial Position are as follows:  Present value of fund obligations  3 889 553  3 195 514  Balance previously reported Correction of error, Refer to note 36.4   | EMPLOYEE       | BENEFITS   |   |   |                         |            |               |
| Bonitas; Discovery; Discovery; Hoemed; Samwumed; and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R295 167. It is estimated to be R369 153 for the ensuing year.  (A)  Rate of Interest  Discount rate Health Care Cost Inflation Rate Health Care Cost Inflation Rate Health Care Cost Inflation Rate Health Care Gost Inflation Rate Health Care Gost Inflation Rate Health Care Cost Inflation Rate Health Care Rate Associated Rate Health Care Cost Inflation Rate Rate Rate Rate Rate Rate Rate Rate  | .1 Post-emplo  | yment Health Care Benefits                             |   |   |                         |            |               |
| Bonitas; Discovery; Discovery; Hoemed; Samwumed; and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R295 167. It is estimated to be R369 153 for the ensuing year.  (A)  Rate of Interest  Discount rate Health Care Cost Inflation Rate Health Care Cost Inflation Rate Health Care Cost Inflation Rate Health Care Gost Inflation Rate Health Care Gost Inflation Rate Health Care Cost Inflation Rate Health Care Rate Associated Rate Health Care Cost Inflation Rate Rate Rate Rate Rate Rate Rate Rate  |                |  |   |   |                         |            |               |
| Discovery: LA Health; Hosmed; Semwurmed; and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R285 167. It is estimated to be R369 153 for the ensuing year.  Key ectuarial assumptions used:  Discount rate Health Care Cost Inflation Rate Health Care Cost Inflation Rate Not Effective Discount Rate  The amounts recognised in the Statement of Financial Position are as follows:  Present value of fund obligations  3 889 553  3 195 514  Balance previously reported Correction of error, Refer to note 36.4   |                | ality makes monthly contributions for he               | alth care arrangements to                               | the following medical aid so                        | hemes:                  |            |               |
| LA Health; Hosmod; Samwumed; and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R295 167. It is estimated to be R369 153 for the ensuing year.  Key actuarial assumptions used:    Nate of Interest   9.30%   8.20%   |                |  |   |   |                         |            |               |
| Samwumed; and Keyhealth.  The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R285 167. It is estimated to be R369 153 for the ensuing year.  Key actuarial assumptions used:    Rate of Interest  |                |  |   |   |                         |            |               |
| The Municipality's Accrued Unfunded Liability at 30 June 2013 is estimated at R3 889 553. The Current-service Cost for the year ending 30 June 2013 is estimated at R295 167. It is estimated to be R369 153 for the ensuing year.  (***    ***   ***   **   **   **   **  | Samwumed;      | and  |   |   |                         |            |               |
| ### Present value of fund obligations  ###################################   | Keyhealth.     |  |   |   |                         |            |               |
| Discount rate Health Care Cost Inflation Rate Health Care Cost Inflation Rate Note Effective Discount Rate The amounts recognised in the Statement of Financial Position are as follows:  Present value of fund obligations  3 889 553 3 195 514 Balance previously reported Correction of error, Refer to note 36.4   | ending 30 Ju   | me 2013 is estimated at R295 167. It is                | June 2013 is estimated at i<br>estimated to be R369 153 | R3 889 553. The Current-se<br>for the ensuing year. | rvice Cost for the year |            |               |
| Discount rate  | -              |  |   |   |                         | %          | %             |
| Health Care Cost Inflation Rate Not Effective Discount Rate 1.13% 1.04% The amounts recognised in the Statement of Financial Position are as follows:  Present value of fund obligations 3 889 553 3 195 514 Balance previously reported Correction of error, Refer to note 36.4   | ŋ              |  |   |   |                         |            |               |
| Net Effective Discount Rate  The amounts recognised in the Statement of Financial Position are as follows:  Present value of fund obligations  Balance previously reported  Correction of error. Refer to note 36.4  |                |  |   |   |                         |            |               |
| Present value of fund obligations 3 889 553 3 195 514  Balance previously reported 4 888 341 (1 692 827)   |                | Net Effective Discount Rate                            |   |   |                         |            |               |
| Balance previously reported 4888 341 (1 692 827)   | The amount     | s recognised in the Statement of Fins                  | ncial Position are as foli                              | ows:  |                         |            |               |
| Balance previously reported 4 888 341 Correction of error. Refer to note 36.4 (1 892 827)  | Present value  | e of fund obligations                                  |   |   |                         | 3 889 553  | 3 195 514     |
| Correction of error. Refer to note 36.4 (1 892 827)  |                |  |   |   |                         | F          |               |
| Total Liability 3 889 553 3 195 514  |                |  |   |   |                         |            |               |
|  | Total Liabilit | ry .   |   |   |                         | 3 889 553  | 3 195 514     |

|                         |     | Reconciliation of present value of fund obligation:   |                    |                          |
|-------------------------|-----|---|--------------------|--------------------------|
|                         |     | Present value of fund obligation at the beginning of the year   | 3 195 514          | 2 672 758                |
|                         |     | Total expenses  | 494 350            | 428 052                  |
|                         |     | Current service cost Interest Cost  | 295 167<br>259 591 | 250 569<br>232 527       |
|                         |     | Benefits Paid   | (60 408)           | (55 044)                 |
|                         |     | Actuarial losses  | 199 689            | 94 704                   |
|                         |     | Present value of fund obligation at the end of the year   | 3 889 553          | 3 195 514                |
|                         |     | Loss: Transfer of Current Portion - Note 6  | (67 476)           | (60 408)                 |
|                         |     | Balance 30 June   | 3 822 077          | 3 135 106                |
| _                       |     | EMPLOYEE BENEFITS   |                    |                          |
| 4                       |     |   |                    |                          |
|                         | 4.1 | Long Service Leave  |                    |                          |
|                         |     | The Long Service Bonus plans are defined benefit plans. As at year end, 146 employees were eligible for Long Service Bonuses.   |                    |                          |
|                         |     | The Employer's Unfunded Accrued Liability at 30 June 2013 is estimated at R 1 334 404. The Current-service Cost for the year ending 30 June 2013 is estimated at R205 655. It is estimated to be R177 786 for the ensuing year. |                    |                          |
|                         |     | Key actuarial assumptions used:   | %                  | %                        |
|                         |     | i) Rate of Interest   |                    |                          |
| $\bigcirc$              |     | Discount rate   | 7.51%              | 6.70%                    |
|                         |     | General Salary Inflation (long-term)  | 6.82%              | 5.96%                    |
|                         |     | Net Effective Discount Rate applied to salary-related Long Service Bonuses  | 0.64%              | 0.70%                    |
|                         |     | The amounts recognised in the Statement of Financial Position are as follows:   |                    |                          |
|                         |     | Present value of fund obligations   | 1 334 404          | 1 228 193                |
|                         |     | Balance previously reported<br>Correction of error. Refer to note 36.4  |                    | 2 320 852<br>(1 092 659) |
|                         |     | Net liability/(asset)   | 1 334 404          | 1 228 193                |
|                         |     | Reconciliation of present value of fund obligation:   |                    |                          |
|                         |     | Present value of fund obligation at the beginning of the year   | 1 228 193          | 987 170                  |
|                         |     | Present value or fund duligation at the beginning of the year. Total expenses   | 188 437            | 151 211                  |
|                         |     | Current service cost  | 205 655            | 177 649                  |
|                         |     | Interest Cost Benefits Paid   | 78 685<br>(95 903) | 71 174<br>(97 612)       |
|                         |     | Actuarial (gains)/losses  | (82 226)           | 89 812                   |
|                         |     | Present value of fund obligation at the end of the year   | 1 334 404          | 1 228 193                |
|                         |     | Less: Transfer of Current Portion - Note 6  | (67 872)           | (109 045)                |
|                         |     | Balance 30 June   | 1 266 532          | 1 119 148                |
| _                       |     |   |                    |                          |
|                         |     | CONSUMER DEPOSITS   |                    |                          |
| $\langle \cdot \rangle$ |     | Electricity  Balance previously reported  | 466 647            | 451 112                  |
|                         |     | Balance previously reponed<br>Correction of error. Refer to note 36.4   | l l                | 453 862<br>(2 750)       |
|                         |     | Total Consumer Deposits   | 466 647            | 451 112                  |
|                         |     |   |                    | _                        |
| _                       |     | The fair value of consumer deposits approximate their carrying value. Interest is not paid on these amounts.  |                    |                          |
| 6                       |     | CURRENT EMPLOYEE BENEFITS   |                    |                          |
|                         |     | Current Portion of Post Retirement Healthcare Benefits - Note 4<br>Current Portion of Long-Service Provisions - Note 4  | 67 476<br>67 872   | 60 408<br>109 045        |
|                         |     | Staff Leave   | 5 438 794          | 3 979 492                |
|                         |     | Eplance previously reported<br>Category reclassification from . Refer to note 7   | Г                  | 4 399 324                |
|                         |     | Correction of error. Refer to note 36.4   | L                  | (419 832)                |
|                         |     | Total Current Employee Benefits   | 5 574 142          | 4 148 945                |
|                         |     | The movement in current employee benefits are reconciled as follows:  |                    |                          |
|                         |     | Provision for Staff Leave   |                    |                          |
|                         |     | Balance at beginning of year  | 3 979 492          | 4 672 437                |
|                         |     | Contribution to current portion   | 1 901 209          | 101 846                  |
|                         |     | Expenditure incurred  | (441 908)          | (793 991)                |
|                         |     | Balance at end of year  | 5 438 794          | 3 979 492                |
|                         |     | Staff leave accrued to employees according to collective agreement. Provision is made for the full cost of accrued leave at reporting date. This provision will be realised as employees take leave.                            |                    |                          |

|      | PAYABLES FROM EXCHANGE TRANSACTIONS  | 2013<br>R                        | 2012<br>R                              |
|------|--|----------------------------------|--|
|      | Trade Payables   |                                  | -                                      |
|      | Balance previously reported  | 5 073 879                        | 438 362<br>1 393 920                   |
|      | Category reclassification from : Refer from note 10<br>Correction of error. Refer to note 36.4   |                                  | 406 497                                |
|      | Unspent External Loans   |                                  | (1 362 055)                            |
|      | Other creditors  | 5 059 581                        | 1 412 737                              |
|      | Balance previously reported  |                                  |  |
|      | Category reclassification to . Refer to note 6   |                                  | 10 030 676<br>(4 399 324)              |
|      | Category reclassification to . Refer to note 16<br>Correction of error. Refer to note 36.4   |                                  | 82 539<br>(4 301 154)                  |
|      | Payables are being paid within 30 days as prescribed by the MFMA. Payables are boing recognised not of any discounts.  |                                  | (4 30 1 154)                           |
|      | UNSPENT CONDITIONAL GOVERNMENT GRANTS AND RECEIPTS   |                                  |  |
| 8.0  | 1 Total Conditional Grants and Receipts  |                                  |  |
|      | Opening balance  | 17 047 802                       | 2 854 470                              |
|      | Grants received<br>Conditions met - Operatina  | 30 216 000<br>(2 322 371)        | 2 854 479<br>24 206 026<br>(4 409 163) |
|      | Conditions met - Capital Other operating expenditure   | (34 674 857)<br>(1 787 145)      | (5 603 540)                            |
|      | Adjustments  | (1 787 145)<br>(908 952)         | i i                                    |
|      | Conditions still to be met   | 7 570 477                        | 17 047 802                             |
|      | Total Conditional Grants and Receipts received with conditions to be met.  |                                  |  |
|      | The Unspent Grants are cash-backed by term deposits. The municipality compiled with the conditions attached to all grants received to the extent of revenue recognised.  |                                  |  |
| 8.02 | Equitable share  |                                  |  |
|      | Opening batance  |                                  |  |
|      | Grants received Conditions met - Operating   | 74 498 000                       | 66 171 000                             |
|      | Conditions met - Capital   | (74 498 000)                     | (66 171 000)                           |
|      | Conditions still to be met   |                                  |  |
|      | The Equitable Share is the unconditional share of the revenue raised nationally and is being allocated in terms of Section 214 of the Constitution (Act 108 of 1996) to the municipality by the National Treasury. |                                  |  |
| 8.03 | Municipal Infrastructure Grant   |                                  |  |
|      | Opening balance  | 12 813 255                       | (655 650)                              |
|      | Grants received<br>Conditions met - Operating  | 23 916 000                       | 19 716 000                             |
|      | Conditions met - Capital   | (981 920)<br>(33 463 449)        | (858 595)<br>(5 388 501)               |
|      | Adiustments<br>Conditions still to be met  | 655 650                          |  |
|      | Municipal Infrastructure Grant received with conditions to be met.   | 2 939 535                        | 12 813 255                             |
| 8.04 | Finance Management Grant   |                                  |  |
|      | Opening balance  |                                  |  |
|      | Grants received  | 335 113<br>1 500 000             | 183 381<br>1 250 000                   |
|      | Conditions met - Operatina<br>Conditions met - Capital   | (892 643)<br>(579 588)           | (1 098 268)                            |
|      | Adiustments  | (183 381)                        |  |
|      | Conditions still to be met Finance Management Grant received with conditions to be met.  | 179 502                          | 335 113                                |
|      |  |                                  |  |
|      | UNSPENT CONDITIONAL GOVERNMENT GRANTS AND RECEIPTS   |                                  |  |
| 8.05 | Municipal System Improvement Grant   |                                  |  |
|      | Opening belance<br>Grants received   | 308 496                          | 308 496                                |
|      | Conditions met - Operating   | 800 000<br>(447 808)<br>(99 853) | 790 000<br>(790 000)                   |
|      | Conditions met - Capital Adjustments   | (99 853)<br>(308 496)            | •                                      |
|      | Conditions still to be met   | 252 339                          | 308 496                                |
|      | Municipal System Improvement Grant received with conditions to be met.   |                                  |  |
| 8.06 | CDM - Taxi Rank  |                                  |  |
|      | Opening balance  | 1 458 947                        | 1 525 105                              |
|      | Grants received<br>Conditions met - Operating  | -                                | _                                      |
|      | Conditions met - Capital   |                                  | (66 158)                               |
|      | Conditions still to be met  CDM - Text Renk received with conditions to be met.  | 1 458 947                        | 1 458 947                              |
| ~    | CDM - 18xi Kank received with conditions to be met. CDM - Starlium   |                                  |  |
| 6.07 |  |                                  |  |
|      | Opening balance<br>Grants received   | 500 000<br>300 000               | 500 000                                |
|      | Conditions met - Operatina<br>Conditions met - Capital   | 300 000                          | Ξ                                      |
|      | Conditions met - Capital Conditions still to be met  | 800 000                          |  |
|      | CDM - Stadium received with conditions to be met.  | 000 000                          | 500 000                                |
|      |  |                                  |  |

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|    | 8.08 | CDM - Mogwadi Community Hali  |                      |                          |
|----|------|---|----------------------|--------------------------|
|    |      | Opening balance   | 150 000              | 150 000                  |
|    |      | Conditions met - Operating  | (150 000)            | ,00000                   |
|    |      | Conditions met - Caoital Conditions still to be met   | (150 555)            | 150 000                  |
|    |      | CDM - Mogwadi Community Hall received with conditions to be met.  |                      | -3-0                     |
|    | 8.09 | CDM - Local Economic Development  |                      |                          |
|    |      | Opening balance   | 271 306              | 271 306                  |
|    |      | Grants received   | 2                    | 27.000                   |
|    |      | Conditions met - Operating Conditions met - Capital   |                      | Ξ                        |
|    |      | Adiustments Conditions still to be met  | (271 306)            | 271 306                  |
|    |      | Conditions state to be met  CDM - Local Economic Development received with conditions to be met.                  | (0)                  | 271 306                  |
|    |      | COGHSTA - RDP Houses  |                      |                          |
|    | 8.10 |   |                      |                          |
|    |      | Opening belance<br>Grants received  | 294 617              | 294 617                  |
|    |      | Conditions met - Operating  | Ξ                    | Ξ                        |
|    |      | Conditions met - Capital<br>Adjustments   | (294 617)            | <u>=</u>                 |
|    |      | Conditions still to be met  | (0)                  | 294 617                  |
|    |      | COGHSTA - RDP Houses received with conditions to be met.  | 2013                 | 2012                     |
|    | 8.11 | INEG  | , R                  | R                        |
| ~  |      | Opening balance   | 506 802              | 721 841                  |
| )  |      | Grants received Conditions met - Operating  | Ţ.                   |                          |
|    |      | Conditions met - Canital<br>Adiustments   | (506 802)            | (215 039)                |
|    |      | Conditions still to be met  | (0)                  | 506 802                  |
|    |      | INEG received with conditions to be met.  |                      |                          |
|    | 8.12 | Ecpanded Public Works Program   |                      |                          |
|    |      | Opening balance   |                      | -                        |
|    |      | Grants received Conditions met - Operating  | 1 000 000            | -                        |
|    |      | Conditions met - Capital  | (381 967)            |                          |
|    |      | Conditions still to be met  Ecpanded Public Works Program received with conditions to be met.                     | 618 033              |                          |
|    |      | Espanded Public Works Program received with conditions to be mer.   |                      |                          |
|    | 8.13 | CDM Operational and Maintenance (Water)   |                      |                          |
|    |      | Opening balance   | 409 266<br>2 700 000 | 2 005 409                |
|    |      | Grants received Conditions met - Operating  |                      |                          |
|    |      | Conditions met - Capital Other operating expendituro  | (1 787 145)          | (1 596 143)              |
|    |      | Conditions still to be met  | 1 322 121            | 409 266                  |
|    |      | CDM Operational and Maintenance (Water) received with conditions to be met.                                       | •                    |                          |
| 9  |      | TAXES   |                      |                          |
|    |      | VAT   | 2 485 787            | 2 344 077                |
|    |      | Balance previously reported<br>Correction of error. Refer to note 35.4  | Г                    | 2 357 640<br>23 564      |
| _) |      | Consecution and Research India 35.4   |                      | 23 364                   |
|    |      | VAT is claimable on the invoice basis. VAT is claimed from SARS once an invoice has been received from creditors. |                      |                          |
| 10 |      | OTHER CURRENT LIABILITIES   |                      |                          |
|    |      |   | on 4                 |                          |
|    |      | Stale cheques control account Balance previously reported   | 23 467               | (2 500)<br>228 863       |
|    |      | Correction of error. Refer to note 36.4   |                      | (231 363)                |
|    |      | Salary Control account<br>Year end Creditors  | 926 701              | 378 273                  |
|    |      | Polance proviously reported   | Г                    | 406 497                  |
|    |      | Category reclassification from : Refer to note 7 Receipts reversal  | 103 137 L            | (406 497)<br>76 080      |
|    |      | Traffic Income  | 147 434              | 556 363                  |
|    |      | Balance previously reported<br>Correction of error. Refer to note 36.4  | _ [                  | 4 110 564<br>(3 554 201) |
|    |      | Traffic insurance claim   | 50 696               | 95 447                   |
|    |      | Insurance claim sasrie  |                      | 140 #00                  |
|    |      | Balance previously reported<br>Correction of error. Refer to note 36.4  |                      | 140 500<br>(140 500)     |
|    |      | Loans redeemed and advances repaid  | 47 515               | 47 515                   |
|    |      | Other   | (8 117)              | (23 955)                 |
|    |      |   | · · ·                | 52.097                   |
|    |      | Balance previously reported<br>Correction of error. Refer to note 36.4  | 1 290 832            | 52 097<br>(76 052)       |

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| Reconcillation of Carrying Value        |                         |   | Cost           |                                |                       |                     | Accumulated Depreclation    | Depreclation                                 |                      | Carrying Value          |
|---|-------------------------|---|----------------|--------------------------------|-----------------------|---------------------|-----------------------------|--|----------------------|-------------------------|
| 30 JUNE 2013                            | Opening<br>Balance<br>R | Additions<br>R  | Transfers<br>R | Disposais/<br>Impairments<br>R | Closing Balance<br>R  | Opening<br>Balances | Depreciation<br>Charge<br>R | Disposals/<br>Impairments/<br>Transfers<br>R | Closing Balance<br>R | · ~                     |
| Land and Buildings                      | 27 750 171              | 385 672   |                | ٠                              | 28 135 843            | 1003 081            | 524816                      | •  | 1 527 897            | 26 607 946              |
| Land<br>Buildings                       | 12 283 390              | 385 672   |                |                                | 12 283 390 15 852 453 | 1003081             | 524.816                     |  | 100,000              | 12 283 390              |
| nfrastructure                           | 78 970 475              | 30 875 416  |                |                                | 109 845 891           | 849 056             | 9 083 180                   |  | 982 236              | 14 324 556              |
| Stormwater Network<br>Roads             | 6 241 000 62 544 896    | 877 939<br>29 688 962   |                |                                | 7 118 939             | . 404.              | 1414675                     | -  | 1414675              | 5 704 265               |
| Electricity Network                     | 10 184 580              | 308 514   |                |                                | 10 493 094            | 846 562             | 403 463                     |  | 1 250 025            | 84 966 321<br>9 243 068 |
| Community Assets                        | 22 500 296              | 4 803 338   |                |                                | 27 303 634            | 2 008 134           | 592 668                     |  | 2 600 803            | 24 702 832              |
| laxi kanik<br>Cemeteries                | 4 141 577               |   |                |                                | 4 141 577             | 37.576              | 175 752                     |  | 213 328              | 3 928 249               |
| Community Buildings<br>Recreation siles | 16 287 763<br>2 070 956 | 4 803 338   | • •            |                                | 21 091 101            | 1186 765            | 325 702                     | • •  | 1512 467             | 19 <i>57</i> 8 634      |
| braries                                 |                         | ,   | •              | •                              | 000 010 7             | 12/20/              | 91.214                      |  | 875 008              | 1 195 948               |
| -base Assets                            | 1 706 970               | ٠   |                |                                | 1 706 970             | 103 354             | 170 697                     |  | 274051               | 1 432 920               |
| Office Equipment (Lease)                | 1 706 970               | •   |                | •                              | 1 706 970             | 103 354             | 170 697                     |  | 274 051              | 1 432 920               |
| Other Assets                            | 18 714 600              | 3570770   |                | (2 246 753)                    | 20 038 617            | 7 069 175           | 2 099 819                   | (1 303 557)                                  | 7 865 437            | 12 173 180              |
| Computer Equipment<br>Air conditioners  | 1355 559                | 1 098 952   | •              | (162 413)                      | 2 292 097             | 537 135             | 233 963                     | (123 520)                                    | 647 578              | 1644519                 |
| Furniture and Fittings                  | 207.785                 | , 6<br>82<br>62<br>62<br>62<br>63<br>63<br>63<br>63<br>63<br>63<br>63<br>63<br>63<br>63<br>63<br>63<br>63 | •              | (76 715)                       | 162 878               | 34 28               | 17 673                      | (21 824)                                     | 27 448               | 135 430                 |
| lant and Equipment                      | 6 181 209               | 163 674   |                | (1537945)                      | 4806939               | 3 274 213           | 136 531<br>84 434           | (36 602)                                     | 631394               | 1363 717                |
| Motor Vehicles                          | 6 532 037               | 1 738 966   | •              | (199 439)                      | 8071564               | 2001 535            | 788 295                     | (81 280)                                     | 2708 550             | 5.363.044               |
| onice Equipment<br>Security Measures    | 1404 122                | 25 920<br>473 860   |                | (191 431)                      | 1238 611              | 539 638             | \$ E                        | (69 857)                                     | 613 880              | 624 730                 |
|   | 149 642 513             | 30 675 105  |                | (0) Ode 759)                   | 111 1111              | 100 001             | 13/ 823                     | •  | 291 424              | 1 179 994               |
|   | אויט שלפט טיבו          | 00 000 E0   | •              | (50, 045.5)                    | 187 030 955           | 11 032 800          | 12 471 180                  | (1 303 557)                                  | 22 200 424           | 164 830 532             |

11 PROPERTY, PLANT AND EQUIPMENT

| -       |  |
|---------|--|
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| 7       |  |
| 8.      |  |
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| Reconciliation of Carrying Value   |                          |                                    | Cost      |                             |                                       |                     | Accumulated Depreciation Disposals | Depreciation<br>Disnosals/ |                      | Carrying Value                       |
|--|--------------------------|------------------------------------|-----------|-----------------------------|---------------------------------------|---------------------|------------------------------------|----------------------------|----------------------|--------------------------------------|
|  | Opening<br>Balance       | Additions                          | Transfers | Disposals/<br>Impairments   | Closing Balance                       | Opening<br>Balances | Depreciation<br>Charge             | Impairments/<br>Transfers  | Closing Balance<br>R | Ω                                    |
| 30 JUNE 2012   | ٤                        | <u>د</u>                           | =         | c                           | ٤.                                    |                     | =                                  | =                          | £                    | •                                    |
| Land and Buildings   | 11 353 320               | 16 659 181                         | •         | (262 330)                   | 27 750 171                            | 603 425             | 523 351                            | (123 695)                  | 1 003 081            | 26 747 091                           |
| Land<br>Buildings  | 27 800<br>11 325 520     | 12 255 590<br>4 403 591            |           | (262 330)                   | 12 283 390<br>15 466 781              | 603 425             | . 523 351                          | . (123 695)                | 1003 081             | 12 283 390<br>14 463 701             |
| Infrastructure   | 47 410 845               | 69 595 662                         |           | (38 036 032)                | 78 970 475                            | 1 763 634           | 1127 201                           | (2 041 779)                | 849 058              | 78 121 419                           |
| Stormwater Network<br>Roads<br>Electricity Network   | 37 067 019<br>10 343 826 | 6 241 000<br>62 499 446<br>855 216 | • • •     | (37 021 569)<br>(1 014 463) | 6 241 000<br>62 544 896<br>10 184 580 | 1 230 429 533 205   | 726 656<br>400 545                 | (1 954 591)<br>(87 188)    | 2 494<br>846 562     | 6 241 000<br>62 542 402<br>9 338 017 |
| Community Assets   | 12 992 153               | 9 704 513                          |           | (196 370)                   | 22 500 296                            | 1 662 494           | 442 324                            | (98 684)                   | 2 008 134            | 20 492 162                           |
| Taxi Rank  | •                        | 4 141 577                          |           |                             | 4 141 577                             | •                   | 37 576                             |                            | 37 576               | 4 104 001                            |
| Cemeteries<br>Community Buildings<br>Recreation sites  | 10 745 547 2 245 606     | 5 562 936                          |           | (21 720)<br>(174 650)       | 16 287 763<br>2 070 966               | 892 414<br>770 080  | 298 696<br>106 052                 | (4 346)<br>(92 338)        | 1186 765<br>783 794  | 15 100 998<br>1 287 163              |
| Lease Assets   |                          | 1706 970                           | •         |                             | 1 706 970                             |                     | 103 354                            |                            | 103 354              | 1603617                              |
| Office Equipment (Lease)   |                          | 1 706 970                          |           |                             | 1 706 970                             |                     | 103 354                            |                            | 103 354              | 1 603 617                            |
| Other Assets   | 20 459 605               | 2 700 139                          |           | (445 144)                   | 18 714 600                            | 9 079 091           | 1898749                            | (3 908 664)                | 7 069 176            | 11 645 424                           |
| Computer Equipment   | 1115675                  | 407 859                            |           | (167 976)                   | 1 355 559                             | 546 880             | 157 050                            | (166 796)                  | 537 135              | 818 424                              |
| Air conditioners   | 166 973                  | 65 292                             | •         | •                           |                                       | 19 387              | 12 211                             | •                          | 31 599               | 200 686                              |
| Furniture and Fittings   | 1217 753                 | 834 935                            | •         | (40 838)                    |                                       | 46 634              | 119 282                            | (33 851)                   | 531 465              | 1 480 386                            |
| Plant and Equipment  | 6819417                  | 158 865                            | •         | (797 072)                   | 6 181 209                             | 3367772             | 648 734                            | (742 303)                  | 3 274 204            | 2 907 006                            |
| Motor Vehicles   | 8 474 729                | 554 404                            | •         | (2 497 096)                 |                                       | 3 623 869           | 740 515                            | (2 362 839)                | 2 001 535            | 4 530 502                            |
| Office Equipment<br>Security Messures  | 2 115 957                | 230 327                            | ٠.        | (942 163)                   | 1 404 122 997 558                     | 977 473<br>97 685   | 165 94<br>55 916                   | (602 876)                  | 589 638<br>153 801   | 964 484<br>728 557                   |
| and the same of th | 92 215 923               | 100 366 465                        |           | (42 939 875)                | =                                     | 13 108 644          | 4 094 978                          | (6 170 822)                | 11 032 801           | 138 609 712                          |

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|      |  | 2013                   | 2012                       |             |
|------|--|------------------------|----------------------------|-------------|
| 12   | INVESTMENT PROPERTY  | R                      | R                          |             |
|      | Net Carrying amount at 1 July  | 4 947 334              | 4 990 667                  |             |
|      | Cost/Valuation   | 5 034 000              | 5 034 000                  |             |
|      | Balance previously reported  |                        | 3 734 000                  |             |
|      | Correction of error. Refer to note 36.4 Accumulated Depreciation   |                        | 1 300 600                  |             |
|      | Balance previously reported  | 86 666                 | 43 333                     |             |
|      | Correction of error. Refer to note 36.4 Acquisitions   |                        | 43 333                     |             |
|      | Depreciation for the year  | 43 333                 | 43 333                     |             |
|      | Balance previously reported<br>Correction of error, Refer to note 36.4   | 1,5 555                |                            |             |
|      | Net Carrying amount at 30 June   |                        | 43 333                     |             |
| ~^   | Cost   | 4 904 001<br>5 034 000 | 4 947 334                  |             |
|      | Accumulated Depreciation   | 129 999                | 5 034 000<br>86 666        |             |
| -*   | Molemole Local Municipality received a donation in the form of land from Capricom District Municipality in the 2012 financial year. The land was received at market value, Molemole Local Municipality has not yet determined the use for which the land would be put.  There was no rental income accrued for received or expenses incurred in respect of the holding of the donated land by Molemole Local Municipality. |                        |                            |             |
|      | Molemole Local Municipality previously only accounted for the land of the clinic and now the building has been recognized<br>Rental income and operating expenditure relating to investment property was identified as not being material. As such these<br>amounts have not been separately disclosed.  |                        |                            |             |
| 13   | INTANGIBLE ASSETS  |                        |                            |             |
|      | Computer Software  |                        |                            |             |
|      | Net Carrying amount at 1 July  | 77 128                 |                            |             |
|      | Cost Accumulated Amortisation  | 82 155                 |                            |             |
|      | Acquisitions   | (5 027)<br>347 070     | 82 155                     |             |
|      | Amoritisation for the year<br>Net Carrying amount st 30 June   | (41 594)               | (5 027)                    |             |
|      | Cost   | 382 605<br>429 225     | 77 128                     |             |
|      | Accumulated Amortisation   | (46 621)               | 82 155<br>(5 027)          |             |
| 14   | INVENTORY  |                        |                            |             |
|      | Consumable Stores - Stationery and materials - At cost   | 288 523                | 209 882                    |             |
|      | Total Inventory  | 288 523                | 209 882                    |             |
|      | No inventory assets were pledged as security for Habilities.   | <u> </u>               |                            |             |
| 15   | TRADE AND OTHER RECEIVABLES FROM EXCHANGE TRANSACTIONS   |                        |                            |             |
|      | Service Receivables<br>Water   |                        |                            |             |
|      | voter<br>Etectricity   | 5 332 825              | 4 488 504                  |             |
|      | Balance previously reported  | 7 352 323              | 4 390 701                  | ,           |
|      | Correction of error. Refer to note 36.4 Refuse   |                        | 97 804                     | · · · · · · |
|      | Balance previously reported  | 3 869 050              | 2 786 270<br>2 780 855     |             |
|      | Correction of error. Refer to note 36.4  Total Service Receivables   |                        | 5 414                      |             |
|      |  | 9 201 875              | 7 274 774                  |             |
| •    | Balance previously reported Correction of error. Refer to note 36.4  | [                      | 7 171 556<br>103 218       |             |
|      | Less: Allowance for Doubtful Debts   | (8 166 336)            | (6 191 831)                |             |
|      | Balance previously reported<br>Correction of error. Refer to note 36,4   |                        | (3 372 016)<br>(2 819 815) |             |
| -    | Net Service Receivables  | 1 035 539              |                            |             |
| •    | Balance previously reported  | 1035 539               | 1 082 943<br>3 799 540     |             |
| pa - | Correction of error. Refer to note 36.4  |                        | (2 716 597)                |             |
|      | Other Receivables  |                        |                            |             |
| •    | Other Arrears  Balance previously reported   | 16 696 002             | 10 477 979                 |             |
|      | Balance previously reported Correction of error to note 36.4   | i                      | 10 080 756<br>397 223      |             |
|      |  |                        |                            |             |
|      |  |                        |                            |             |

|           |   | 2013<br>R                    | 2012<br>B                  |
|-----------|---|------------------------------|----------------------------|
|           | Total Other Receivables   | 16 696 002                   | 10 477 979                 |
|           | Less: Allowance for Doubtful Debts  Balance previously reported   | (13 243 720)                 | (10 085 743)               |
|           | Correction of error. Refer to note 36.4   | Ļ                            | (2 109 652)<br>(7 976 091) |
|           | Net Other Receivables   | 3 452 283                    | 392 236                    |
|           | Balance previously reported<br>Correction of error. Refer to note 38.4  | <u></u>                      | 7 971 104<br>(7 578 868)   |
|           | Total Net Receivables from Exchange Transactions  | 4 487 822                    | 1 475 179                  |
|           | Balance previously reported<br>Correction of error. Refer to note 36.4  |                              | 11 770 644<br>(10 295 465) |
|           | Included in the outstanding balances are consumer debtors to the value of R6 059 546.54 (2009: R5 981 354), who have made arrangements to repay their outstanding debt over a re-negotiated period.   |                              |                            |
|           | Againg of Receivables from Exchange Transactions  |                              |                            |
|           | (Électricity): Ageing   |                              |                            |
|           | Current (0 - 30 days)<br>31 - 60 Days   | 307 727<br>146 921           | 362 315<br>153 316         |
|           | 61 - 90 Days  | 145 485                      | 152 540                    |
|           | + 50 Days<br>Total  | 4 732 692<br>5 332 825       | 3 820 333<br>4 488 505     |
|           |   | 5 332 625                    | 4 488 505                  |
| 7         | (Refuse): Ageing  |                              |                            |
|           | Current (0 - 30 days)<br>31 - 60 Days   | 223 261<br>106 594           | 224 910<br>95 172          |
|           | 61 - 90 Days  | 105 551                      | 94 690                     |
|           | + 90 Days   | 3 433 644                    | 2 371 498                  |
|           | Total   | 3 869 051                    | 2 786 270                  |
|           | (Other Debtors): Ageing   |                              |                            |
|           | Current (0 - 30 days)   | 860 756                      | 956 519                    |
|           | 31 - 60 Days<br>61 - 90 Days  | 410 959<br>406 941           | 404 757<br>402 708         |
|           | + 90 Days   | 15 017 347                   | 8 713 995                  |
|           | Total   | 16 696 002                   | 10 477 979                 |
| 16        | TRADE AND OTHER RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS  |                              |                            |
|           | Service Receivables<br>Taxes - Rates  | 23 852 496                   | 15 507 638                 |
|           | Balance previously reported   |                              | 11 500 061                 |
|           | Correction of error. Refer to note 36.4   | L.                           | 4 007 577                  |
|           | Less: Allowance for Doubtful Debts Balance previously reported  | (21 168 240)                 | (13 199 128)               |
|           | Correction of error. Refer to note 36.4   | L                            | (7 286 886)<br>(5 912 242) |
| _         | Total Net Receivables from Non-Exchange Transactions  | 2 684 256                    | 2 308 510                  |
| $\supset$ | Ageing of Receivables from Non-Exchange Transactions  |                              |                            |
|           | (Rates): Ageing   |                              |                            |
|           | Current (0 - 30 days)<br>31 - 60 Days   | 1 376 393<br>65 <b>7</b> 144 | 1 251 788<br>529 701       |
|           | 61 - 90 Days  | 650 719                      | 527 020                    |
|           | + 90 Days<br>Receivables with Credit Balances   | 21 168 240                   | 13 199 128                 |
|           | Total   | 23 852 496                   | 15 507 638                 |
|           | Debts are required to be settled after 30 days, interest is charged after this date at 15%. The fair value of trade and other receivables approximates their carrying amounts.  |                              |                            |
|           | Reconciliation of the Total doubtful debt provision   |                              |                            |
|           | Balance at beginning of the year<br>Contributions to provision  | 29 476 703<br>13 101 593     | 16 730 048<br>12 746 655   |
|           | Doubtful debts written off against provision  |                              | <u> </u>                   |
|           | Balance at end of year  | 42 578 296                   | 29 476 703                 |
|           | In determining the recoverability of a trade receivable, the Municipality considers any change in the credit quality of the trade receivable from the date the credit was initially granted, up to the reporting date. The concentration of credit risks is limited due to the customer base being large and unrelated. Accordingly, management believes no further credit provisions are required in excess of the present allowance for doubtful dobts. |                              |                            |

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|     |  | 2013                     | 2012                                 |   |
|-----|--|--------------------------|--------------------------------------|---|
| 17  | OTHER FINANCIAL ASSETS   | R                        | R                                    |   |
|     |  |                          |                                      |   |
|     | Other current financial assets   | 812 902                  | 445 015                              |   |
|     | Balance previously reported<br>Category reclassification . Refer to note 18  | f                        | 12 519 594<br>(10 053 154)<br>82 539 |   |
|     | Category rectassification from : Refer from note 7 Correction of error. Refer to note 36.4   |                          | (10 053 154)<br>82 539               |   |
|     |  |                          | (2 103 964)                          |   |
|     | Total Other current financial assets   | 812 902                  | 445 015                              |   |
| 18  | CASH AND CASH EQUIVALENTS  |                          |                                      |   |
| • • | CACH AND CACH ELECTRIC   |                          |                                      |   |
|     | Assets   |                          |                                      |   |
|     | Call Investments Deposits  | 26 911 315               | 27 451 572                           |   |
| _   | Balance previously reported<br>Category reclassification . Refer to note 16<br>Correction of error. Refer to note 36.4   | Г                        | 17 344 921                           |   |
|     | Correction of error. Refer to note 36.4  |                          | 10 053 154<br>53 497                 |   |
|     | Castibook positive balance<br>Cash Floats  | 2 067 251                | 1 108 063                            |   |
| -   |  | 3 057                    |                                      |   |
|     | Total Cash and Cash Equivalents - Assets   | 28 981 622               | 28 559 635                           |   |
|     | The municipality has the following bank account:   |                          |                                      |   |
|     |  |                          |                                      |   |
|     | <u>Current Account</u>   |                          |                                      |   |
|     | - Account Number 1467000442 (Primary Account):   |                          |                                      |   |
|     | Cash book balance at beginning of year<br>Cash book balance at end of year   | 1 108 063                | 12 161 717                           | ( |
|     | Cash book balance at end or year   | 2 067 251                | 1 108 063                            |   |
|     | Bank statement balance at beginning of year  | 5 168 000                | 44.000                               |   |
|     | Bank statement balance at end of year  | 4 930 619                | 14 822 565<br>5 168 000              |   |
|     |  | -                        |                                      |   |
|     | Call Investment Deposits   |                          |                                      |   |
|     | Call investment deposits consist out of the following accounts:  |                          |                                      |   |
|     | Nedbank - A/C Nr - 03/7411508977/000001  | 5 586 764                | 10 053 154                           |   |
|     | Nedbank - A/C Nr-03/7411508977/000011<br>Nedbank - A/C Nr-03/7411508977/000010   | 5 000 000<br>10 000 000  | 10 033 134                           |   |
|     | Nedbank - A/C Nr - 1013994825  | 6 324 551                | 18 452 984                           |   |
|     |  | 26 911 315               | 28 506 138                           |   |
| 19  | PROPERTY RATES   |                          |                                      |   |
|     | · · · · · · · · · · · · · · · · · · ·  |                          |                                      |   |
|     | <u>Actual</u>  |                          |                                      |   |
|     | Rateable Land and Buildings  | 11 800 965               | 10 058 228                           |   |
|     | Balance previously reported<br>Correction of error. Refer to note 36.4   | Г                        | 5 558 782                            |   |
|     |  |                          | 4 499 446                            |   |
|     | Residential, Commercial Property, State  | 9 535 774                | 10 058 228                           |   |
|     | Less: Rebates  | (2 265 191)              | (2 199 761)                          |   |
|     | Total Assessment Rates   | 9 535 774                | 7 858 467                            |   |
|     | Bušinėsa   |                          |                                      |   |
|     | Church   | . 9 227 010<br>2 297 000 | 9 227 010<br>2 297 000               |   |
|     | Farms<br>Government  | 1 332 057 400            | 1 332 057 400                        | · |
|     | Municipal  | 15 474 601<br>14 673 100 | 15 474 601<br>14 673 100             |   |
|     | Residential  | 420 827 052              | 14 673 100<br>197 781 752            |   |
|     | Total Property Valuations  | 1 794 556 163            | 1 571 510 863                        |   |
|     |  | - 1 7/0                  |                                      |   |
| -   | Valuations on land and buildings are performed every four years. The last valuation came into effect on 1 July 2009, Rebates were granted on land with buildings used solely for dwellings purposes as follows: Residential - The first R 75 000 on the valuation is exempted. |                          |                                      |   |
|     |  |                          |                                      |   |
| _   | Rates are levied monthly and payable by the 12th of the following month. Interest is levied at the 15%pa on outstanding monthly rates.   |                          |                                      |   |
| 20  | GOVERNMENT GRANTS AND SUBSIDIES  |                          |                                      |   |
|     | Unconditional Grants   | 74 498 000               |                                      |   |
|     | Equitable Share - Refer to Note 20,1   |                          | 66 171 000                           |   |
| •   | Conditional Grants   | 74 498 000<br>37 055 058 | 66 171 000                           |   |
|     | Municipal Infrastructure Grant   | 34 445 369               | 8 350 402                            |   |
|     | Finance Management Grant   | 34 445 369<br>1 472 231  | 6 247 096<br>1 098 268               |   |
|     | Municipal System Improvement Grant   | 547 661                  | 790 000                              |   |
|     | CDM - Mogwadi Community Hell<br>INEG   | 150 000                  | -                                    |   |
|     | Expanded Public Works Program  | 439 797                  | 215 039                              |   |
|     | Total Government Grants and Subsidies  | 111 553 058              | 74 521 402                           |   |
|     |  | 11, 555 554              | 74 521 402                           |   |
|     | Government Grants and Subsidies - Capital<br>Government Grants and Subsidies - Operating   | 34 445 369<br>77 107 689 | 5 603 540                            |   |
|     |  | 111 553 058              | 68 917 862                           |   |
|     |  | 111 353 058              | 74 521 402                           |   |
|     |  |                          |                                      |   |

2012

|                         |      |  | 2013                 | 2012             |           |
|-------------------------|------|--|----------------------|------------------|-----------|
|                         |      |  | R                    | R                |           |
|                         |      | The municipality does not expect any significant changes to the level of grants.   |                      |                  |           |
|                         |      | Equitable share to the amount of R501 000 was not paid to Molemole Municipality during the year under review. National treasury however gave their commitment to pay this amount, thus a debtor was created.   |                      |                  |           |
|                         | 20.1 | Equitable share  |                      |                  |           |
|                         |      | In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.   |                      |                  |           |
|                         |      | All registered indigents receive a monthly subsidy as per approved budget, funded from this grant. Indigent subsidies is based on the cost of free basic services for the geographical area concerned<br>See Appendix F & note 8 for a reconciliation of all grants. |                      |                  |           |
| 21                      |      | SERVICE CHARGES  |                      |                  |           |
|                         |      | Electricity  | 5 015 439            | 5 720 012        | ~ -       |
|                         |      | Refuse removal Sewerage and Sanitation Charges Other Service Charges   | 1 299 594<br>267 532 | 1 522 156        |           |
|                         |      | Total Service Charges  | 6 582 565            | 7 242 168        | ~         |
|                         |      | Rebates can be defined as any income that the Municipality is entitled by law to levy, but which has<br>subsequently been forgone by way of rebate or remission.   |                      |                  |           |
| 22                      |      | RENTAL OF FACILITIES AND EQUIPMENT   |                      |                  |           |
|                         |      | Rental of facilities   | 94 633               | 145 698          |           |
| $\langle \cdot \rangle$ |      | Rental of equipment<br>Other rentals   | 24 422               | 18 508           |           |
|                         |      | Total Rentals  | 119 055              | 164 205          |           |
| 23                      |      | INTEREST EARNED EXTERNAL INVESTMENTS   |                      |                  |           |
|                         |      | Bank   | 707 303              | 610 454          |           |
|                         |      | Total Interest   | 707 303              | 610 454          |           |
|                         |      |  |                      |                  |           |
| 24                      |      | INTEREST EARNED OUTSTANDING DEBTORS  |                      |                  |           |
|                         |      | Interest on debtors  | 2 818 379            | 2 104 642        |           |
|                         |      | Total Service Charges  | 2 818 379            | 2 104 642        |           |
| 25                      |      | OTHER INCOME   |                      |                  |           |
|                         |      | Books Lost   | 223                  | 673              |           |
|                         |      | Building Plan Fees<br>Clearance Certificates   | 7 861<br>5 480       | 6 211<br>6 704   |           |
|                         |      | Commission/Water   | 677 784              | 4 314 891        |           |
|                         |      | Debt Recovery - Councillors  | 76 354               | 49 865           |           |
|                         |      | Free Basic Water<br>Grave Fees   | 5 484                | 35 312           |           |
|                         |      | insurance income Received  | 207 866              | 3 310            |           |
|                         |      | Membership Fees  | 100                  | 355              |           |
| _                       |      | New Connections  | 34 681               | 46 335           |           |
| ( )                     |      | Penalties  | 686                  | 632              |           |
|                         |      | Pipeline Levies<br>Provision For Sale Of Assets  | 264                  | 264<br>(140 491) |           |
|                         |      | Re-Connections   | 23 806               | 20 089           |           |
|                         |      | Sale Of Stands   | 20 100               | =                |           |
|                         |      | Sales Of Prepaid Meters  | 13 068               | 20 923           |           |
|                         |      | Surplus Cesh<br>Tender Documents   | 1 072 725<br>70 662  | 120 982          |           |
|                         |      | Tender Documents Town Planning Fees  | 3 348                | 1 893            |           |
|                         |      | 20% Commission Traffic Revenue   | 0.040                | 532 268          |           |
|                         |      | Total Other Income   | 2 220 490            | 5 020 217        |           |
| 26                      |      | PUBLIC CONTRIBUTIONS AND DONATIONS   |                      |                  | -         |
|                         |      | Donations  | -                    | 9 183 076        | ۰ .       |
|                         |      | Total Public Contributions and donations   |                      | 9 183 076        |           |
|                         |      |  |                      |                  | <b>**</b> |

|    |  | 2013<br>R  | 2012<br>R                               |
|----|--|------------|---|
| 27 | EMPLOYEE RELATED COSTS   |            | ĸ                                       |
|    | Annual Bonus   | 1 929 172  | 1 536 211                               |
|    | Housing Subsiby  | 158 209    | 167 994                                 |
|    | Subsistence and travel claim   | 1 045 667  | 320 774                                 |
|    | Overtime   | 348 355    | 243 740                                 |
|    | Telephone / Celiphone Aliowance  | 726 846    | 251 130                                 |
|    | Temporary Salaries   | 16 055     |   |
|    | Acting Allowance   | 243 569    | 38 400<br>513 814                       |
|    | Leave ProvisionLeave   | 1 901 210  |   |
|    | Salaries   | 26 487 265 | 793 991                                 |
|    | Standby allowance  | 137 798    | 21 415 305<br>131 695                   |
|    | Travelling/vehicle allowance   | 2 537 685  | 2 372 979                               |
|    | Interns salaries: FMG  | 544 814    | 370 379                                 |
|    | Danger allowance PMU: MIG  | 23 500     | 18 750                                  |
|    | Long Services  | 960 635    | 593 222                                 |
|    | Clothing allowance   | 95 903     | 66 389                                  |
|    |  | 6 000      | 6 365                                   |
|    | Industrial/Bargaining Council  | 11 073     | 7 302                                   |
|    | Insurance Unemployment   | 209 411    | 169 976                                 |
|    | Medical Aid Scheme   | 1 574 050  | 1 349 058                               |
|    | Pension Funds  | 4 468 172  | 4 051 583                               |
|    | Other allowances & Benefits  | 344 511    | 4 406 818                               |
|    | Skills Development Levy  | 384 554    | 292 642                                 |
|    | Total Employee Related Costs   | 44 154 453 |   |
|    | Category reclassification . Refer to note 3  | 44 134 483 | 39 118 517                              |
|    | Category reclassification . Refer to note 4  |            | (94 704)                                |
|    | Category reclassification . Refer to note 32   |            | (89 812)<br>(303 701)                   |
|    |  |            | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
|    | KEY MANAGEMENT PERSONNEL   |            |   |
|    | Municipal Manger is appointed on a 5-year fixed contract and the Director Community Services, Director Corporate Services<br>and Director Finance on a 5-year fixed contract. There are no post-employment or termination benefits payable to them at the<br>end of the contract period. |            |   |
|    | REMUNERATION OF KEY MANAGEMENT PERSONNEL   |            |   |
|    | Remuneration of the Municipal Manager:   |            |   |
|    | Annual Remuneration  | 1 113 833  |   |
|    | Performance Bonuses  | 33 169     | 951 229                                 |
|    | Travel, motor car, accommodation, subsistence and other allowances   | 255 385    | 79 606<br>121 000                       |
|    | Contributions, Medical and Pension Funds   |            |   |
|    | Total  | 1 402 387  | 1 151 835                               |
|    | Remuneration of the Director Financial Services:   |            |   |
|    | Remuneration of the Director Financial Services: Annual Remuneration   |            |   |
|    | Annual Remuneration  | 746 357    | -                                       |
|    | Travel, motor car, accommodation, subsistence and other allowances   | 293 406    |   |
|    | Total  | 1 039 763  |   |
|    |  | 1 039 763  |   |
|    | <b>-</b>   |            |   |
|    | Remuneration of the Director Technical Services:   |            |   |
|    | Annual Remuneration  | 734 130    | 52 308                                  |
|    | Travel, motor car, accommodation, subsistence and other allowances   | 160 000    | 13 333                                  |
|    | Total  |            |   |
|    |  | 894 130    | 65 641                                  |
|    |  |            |   |
|    | Remuneration of the Director Corporate Services:   |            |   |
|    | Annual Remuneration  | 740 843    | 51 692                                  |
|    | Performance Bonuses  | 60 000     | 0.052                                   |
|    | Travel. motor car, accommodation, subsistence and other allowances   | 112 000    | 6 833                                   |
|    | Total  |            |   |
|    | rotal  | 912 843    | 58 525                                  |
|    |  |            |   |
|    | Remuneration of the Director Community Services;   |            |   |
|    | Annual Remuneration  | 744 284    | 277 500                                 |
|    | Performance Bonuses  | 61 846     | 377 522                                 |
|    | Travel, motor car, accommodation, subsistence and other allowances   | 88 000     |   |
|    |  |            | 55 301                                  |
|    | Total  | 894 130    | 432 823                                 |
|    |  |            |   |
|    | Remuneration of the Manager Local Economic Development:  |            |   |
|    | Annual Remuneration  | 734 130    | 396 667                                 |
|    | Travel, motor car, accommodation, subsistence and other allowances   | 160 000    | 6 833                                   |
|    | Total  | 894 130    |   |
|    |  | 634 130    | 403 500                                 |
|    | REMUNERATION OF COUNCILLORS  |            |   |
|    | Executive Mayor  |            |   |
|    | Speaker  | 630 735    | 630 735                                 |
|    | Speaker<br>Chief Whip  | 508 356    | 477 761                                 |
|    | Mayorat Committee Members  | 477 761    | 508 356                                 |
|    | Mayorat Committee Members Councillors  | 1 320 775  | 1 056 620                               |
|    | Councinots   | 3 824 957  | 3 623 535                               |
|    | Total Councillors' Remuneration  |            |   |
|    |  | 6 762 584  | 6 297 007                               |
|    | In-Kind Benefits   |            |   |

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The Mayor, Speaker and chief whip are full-time. Each is provided with an office and secretarial support at the cost of the Council. The Executive Mayor has the use of a Council owned vehicle for official duties.

|            |  | 2013<br>R  | 2012<br>R                |
|------------|--|------------|--------------------------|
| 29         | DEBT IMPAIRMENT  |            | -                        |
|            | Balance at beginning of the year Balance previously reported   | 29 476 703 | 16 730 048<br>12 768 554 |
|            | Correction of error. Réfer to note 36.4(i.r.o.2010/2011)  Contributions to provision  Balance previously reported  | 13 101 593 | 3 961 493<br>12 746 655  |
|            | Correction of error. Refer to note 36.4(I.r.o.2011/2012)   |            | 12 746 655               |
|            | Total Contribution to Impairment Provision   | 29 476 703 | 29 476 703               |
| 30         | DEPRECIATION AND AMORTISATION  |            |                          |
|            | Depreciation   | 12 514 513 | 4 144 334                |
|            | Balance previously reported<br>Correction of error. Refer to note 36.4   |            | 4 924 712<br>(780 378)   |
|            | Amortisation   | 41 594     |                          |
|            | Total Depreciation and Amortisation  | 12 556 107 | 4 144 334                |
| 31         | IMPAIRMENTS  |            |                          |
|            | Property Plant & Equipment - Leased Assets<br>Property Plant & Equipment - Other Assets  |            | -                        |
|            | Total Impairments  | -          |                          |
| $\bigcirc$ | Property Plant & Equipment During the physical verification of all movable assets, a condition assessment of each asset was conducted, it was established that no were in worse conditions than the previous year. |            |                          |
|            | Investment Property No asset in this category was impaired.  |            |                          |
|            | Other Financial Assets<br>No asset in this category was impaired.  |            |                          |
| 32         | FINANCE CHARGES  |            |                          |
|            | Finance leases   | 338 987    | 212 512                  |
|            | Post Retirement Charges Cattegory reclassification from : Refer from note 27   | 338 276    | 303 701<br>303 701       |
|            | Other  |            | 4 747                    |
|            | Total finance charges  | G77 263    | 520 960                  |
| 33         | BULK PURCHASES   |            |                          |
|            | Electricity  | 5 804 647  | 5 544 185                |
|            | Total Bulk Purchases   | 5 804 647  | 5 544 185                |
| 34         | GRANTS AND SUBSIDIES   |            |                          |
|            | Donations  | -          | -                        |
|            | Total Grants and Subsidies   | · •        | _                        |
| $\bigcirc$ |  |            |                          |

|  | 2013                                  | 2012               |
|--|---------------------------------------|--------------------|
| GENERAL EXPENSES   | R                                     | R                  |
| Accomodation and Meals   |                                       |                    |
| Accomposition and Meals : FMG  | 390 820                               | 489 472            |
| Admin Costs  | 164 290                               | 138 783            |
| Advertisements   | 106 937                               | 113 843            |
| Advertsing : recruitment   | 41 884                                | 201 028            |
| Affiliation & membership fees:salga  | 400 000                               | 245 273            |
| Audit committees expenses  | 359 999                               | 133 950            |
| Audit fees - external  | 2 332 966                             | 1 984 542          |
| Bank charges   | 250 595                               | 251 153            |
| Bill: municipal electricity  | 71 461                                | 20.100             |
| Bill: municipal water  | 291 758                               | _                  |
| Cash management services   | 78 847                                | -                  |
| Catering general   | -                                     | 69 003             |
| Cellphones   | -                                     | 400 269            |
| Cleaning materials<br>Commission paid  | 166 806                               | 222 035            |
| Consultancy fees   | 267 483                               | _                  |
| Councillors induction  | 720 442                               | 197 127            |
| Demarcation registry   | <del>-</del>                          | 163 725            |
| Departmental: electricity  | · · · · · · · · · · · · · · · · · · · | 57 570             |
| Departmental: water  | 278 787                               | 308 285            |
| Eap  | 155 459                               | 125 961            |
| Employee toan/bursary scheme   |                                       | 56 550             |
| Financial system support   | 320 904                               |                    |
| Free basic electricity   | 1 783 391                             | 418 937            |
| Free basic water   | 181 921                               | 2 312 440          |
| Fuel and oil : municipal fleet   | 941 969                               | 364 880<br>795 894 |
| Fuel and oil : other   | 58 113                                | 795 894            |
| HR management strategy   | 236 800                               | -                  |
| IDP expenditure  |                                       | 388 530            |
| Insurance - general  | 581 293                               | 673 488            |
| ITC wireless solutions   | 72 314                                | 0.0400             |
| Legal expenses   | 1 343 651                             | 1 561 956          |
| Licenses - vehicles  | 85 730                                | 37 940             |
| Mandela day  | 72 082                                |                    |
| Mapping<br>Mayoral bursary   | 55 000                                | _                  |
| maybiai bursary Mombership fees  | 225 508                               | 65 696             |
| Plant hire   | 2 400                                 | 749 962            |
| Postage and telephone  | 58 010                                | -                  |
| Printing & stationery  | 399 748                               | 439 646            |
| Printing , publication & marketing   | 3 150<br>154 491                      | 290 115            |
| Protective clothing  | 377 299                               |                    |
| Public participation   | 535 751                               | 290 405<br>243 688 |
| Rental building  | 33 600                                | 243 688<br>64 477  |
| Rental office machines: usage  | 23 639                                | 112 418            |
| Rental payments: photocopier   |                                       | 1638 163           |
| Special focus - women  | 93 359                                | 1 030 103          |
| Special focus - youth  | 80 103                                | 7 700              |
| Stationery   | 418 505                               | 780 622            |
| Strategic planning expenditure   | 123 474                               | 106 013            |
| Subscription and systems licensing<br>Subsistance and travelling                     | 241 500                               | 103 608            |
| Subsistance and traveiling : fmg   | -                                     | 485 265            |
| Subsitance and travelling : Img  | -                                     | 73 126             |
| Telephone management system  | 65 938                                | -                  |
| Tracking device system   | 149 092                               | -                  |
| Traffic expenses   | 75 794                                | 54 615             |
| Training and conferences   | 101<br>340 696                        | 132 175            |
| Training and education : fmg   | 145 005                               | 275 929            |
| Unbundling of infrastructure assets  | 145 005<br>232 544                    | 261 765            |
| Valuation roll costs   | 232 544<br>844 792                    | 556 930            |
| Ward committee expenses  | 576 500                               | 299 586            |
| Ward committee expenses : msig   | 210 000                               | 299 586<br>507 821 |
| Ward committee induction   | 210 000                               | 507 821<br>404 205 |
| Infrastructure masterplan  | 1 290 080                             | 404 206            |
| Other  | 327 360                               | 405 684            |
| General Expenses   | 18 840 143                            |                    |
| Optoma providently appointed   | 18 840 143                            | 20 062 247         |
| Balance previously reported Category reclassification . Refer to contracted services |                                       | 22 490 900         |
| Category reclassification to : Refer to loss on disposal                             |                                       | (1 904 943)        |
| •  |                                       | (523 710)          |

General expenses contains administrative and technical expenses otherwise not provided for in the line-items of the Statement of Financial performance. This include items such as telecommunications, travelling, legal fees and auditing fees.

| 36         |      | CORRECTION OF ERROR IN TERMS OF GRAP 3   | 2013<br>R   | 2012<br>R                  |
|------------|------|--|-------------|----------------------------|
|            | 36.1 | Changes to Statement of Financial Performance  |             |                            |
|            |      | _  |             |                            |
|            |      | Balance previously reported  |             | 21 800 839<br>(4 036 042)  |
|            |      | Correction of adjustment property rates previously incorrectly identified as understated   |             | 4 499 446                  |
|            |      | Recognition of Traffic and Licencing revenue after all the departments of transport and prodiba actual and accruals expenses<br>has been taken into account for 2012 financial year.                                   | 1           | 3 430 789                  |
|            |      | Recalculation of provision for doutful debts for 2012 financial year.  | •           | (12 746 655)               |
|            |      | Recalculation of accumutated depreciation for 2012   | L           | 780 378                    |
|            |      | Total  | -           | 17 764 797                 |
|            | 36.2 | Revaluation Reserve  | -           | 17 764 797                 |
|            | 36.2 | Ketalitation Reserve   |             |                            |
|            |      | Balance Previously Reported incorrectly included in revaluation reserve should be part of Accumulated Surplus - Refer Note 1   |             | 42 695 546                 |
|            |      | incorrecity included in revaluation reserve should be part of Accumulated Surplus - Refer Note 1 Total   | -           | 1 042 554                  |
|            | 36.3 | Government Grant Reserve   |             |                            |
|            | 30.3 |  |             |                            |
|            |      | Balance Previously Reported Assets financed from Government Grants   |             | -<br>38 694 894            |
|            |      | Assus manage from Government of anis Accumulated depreciation as at 30 June 2012   |             | (3 357 616)                |
| $\bigcirc$ |      | Total  |             | 35 337 278                 |
|            | 36.4 | Accumulated Surplus/(Deπcit)   | 2012        | Prior Years                |
|            |      | Correction of prior year error on finance lease flability - Refer note 2   | -           | (761 369)                  |
|            |      | Correction of prior year error on leave health care - Refer note 3   | -           | (1 692 827)                |
|            |      | Correction of prior year error on long service bonus - Refer note 4  | -           | (1 092 659)                |
|            |      | Correction of prior year error on leave reserve fund - Refer note 6  | -           | (419 833)                  |
|            |      | Trade Creditors incorrectly raised in 2010/2011 reversed to accumulated surplus - Note 7   | ~           | (1 362 055)                |
|            |      | Retention moneys incorrectly raised i.r.o. prior financial years not due to contractors Refer note 7<br>Reversal of unknown deposits incorrectly recognise on suspense account in prior financial years - Refer note 7 |             | (2 655 805)<br>(1 630 079) |
|            |      | Reversal of unknown deposits incorrectly revenue of a paperine account in pirol intended years - Refer note / Creditor traveline incorrectly raised in prior financial years - Refer note 7                            |             | (1630079)                  |
|            |      | Reinstating the correct opening balances on grants as per approvat from National Treasury - refer note 8   | -           | 456 825                    |
|            |      | Recognition of Traffic and Licencing revenue after all the departments of transport and prodiba actual and accruals expenses<br>has been taken into account for 2011 and 2012 financial year Refer Note 10             | (3 430 789) |                            |
|            |      | Reversal of Stale cheques control account - Refer note 10  | (3 430 765) | (123 412)<br>(231 363)     |
|            |      | Clearing of claim received from SASRIA fire equipment posted on suspense account/clearing of expenditure payment posted  | _           | (231 363)                  |
|            |      | against operational expense account Refer Note 10  | -           | (140 500)                  |
|            |      | Reversal of Other fiabilities - Refer note 10  | -           | (76 052)                   |
|            |      | Clinic accounted for as investment property - Refer note 12 Correction of debtors - Refer note 15  | -           | (1 213 334)                |
|            |      | Water debtors derecognised - Refer note 15   | -           | 102 105<br>1 945 696       |
|            |      | •  | -           |                            |
| ( )        |      | Clearing of Suspense account used in 2010/11 as a result of court order in favour of TE Mokganya - Refer Note 17<br>Expenses incurred in prior financial years incorrectly raised in suspense accounts - Refer note 17 | -           | 1 423 176                  |
|            |      | Correction of adjustment property rates previously incorrectly ideal a understated - Refer Note 19   | (4 499 446) | 665 272<br>(2 232 285)     |
|            |      | Recalculation of provision for doutful debts for 2010, 2011 and 2012 financial year. Refer note 29:15:16   | 12 746 655  | 3 587 010                  |
|            |      | Recalculation of provision for doutful debts for 2010, 2011 financial year. Refer note 29  | 12 740 000  | 374 483                    |
|            |      | Correction of depreciation - Refer note 30:11  | (780 378)   | 1 560 756                  |
|            |      | Correction of depreciation - Refer note11  | (           | 366 066                    |
|            |      | Other transactions related to previous financial years before 2012 reversed to accumulated surplus - Note 18,11  | _           | 87 944                     |
|            |      | Total  | 4 036 042   | (3 077 508)                |
|            |      |  | -, 036 042  | (3 077 508)                |
| 37         |      | COMPARITIVE FIGURES  |             |                            |

|      |   | •                          |                      |                                 |                          |
|------|---|----------------------------|----------------------|---------------------------------|--------------------------|
|      |   |                            |                      | 2013                            | 2012                     |
| 38   | RECONCILIATION BETWEEN NET SURPLUS!(DEFICIT) FOR THE OPERATIONS   | YEAR AND CASH GENERATED!(A | BSORBED) BY          | R                               | R                        |
|      | Surplus/(Deficit) for the year Adjustments for:   |                            |                      | 30 479 094                      | 17 764 797               |
|      | Depreciation  |                            |                      | 12 556 107                      |                          |
|      | (Gain)/Loss on disposal of property, plant and equipment  |                            |                      | 109 776                         | 4 144 334                |
|      | Contribution from/to provisions - non-current   |                            |                      | 694 039                         | 460 494                  |
|      | Contribution to employee benefits – current<br>Contribution to provisions – Debt Impairment   |                            |                      | 1 696 874                       | 1 810 068                |
|      | Finance Costs   |                            |                      | 13 101 593<br>(677 263)         | 12 746 655               |
|      | Increase/(Decrease) in Unspent Conditional Government Grants and I  | Receipts                   |                      | (9 685 844)                     | (217 259)<br>15 674 680  |
|      | Operating Surplus/(Deficit) before changes in working capital   |                            |                      | 48 274 375                      | 52 383 769               |
| •    | Changes in working capitat  |                            |                      | (10 198 019)                    | (24 321 532)             |
|      | (Increase)/Decrease in Trade and Other Payables   |                            |                      | (8 282 361)                     | (10 990 454)             |
|      | Increase/(Decrease) in Taxes<br>(Increase)/Decrease in Inventory  |                            |                      | 141 710                         | (448 773)                |
| -    | Other Liability   |                            |                      | (78 641)<br>1 425 197           | 330 390<br>258 779       |
|      | (Increase)/Decrease in Consumer Deposits  |                            |                      | (15 535)                        | 8 996                    |
|      | (Increase)/Decrease in Trade Receivables from exchange transactions<br>(Increase)/Decrease in Other Receivables from non-exchange transac | ;<br>#                     |                      | (3 012 643)                     | (2 373 364)              |
|      | Cash generated/(absorbed) by operations   | uons                       |                      | (375 747)                       | (11 187 106)             |
| 39   | CASH AND CASH EQUIVALENTS   |                            |                      | 38 076 356                      | 28 062 237               |
| 39   | Cash and cash equivalents included in the cash flow statement comprise  | ee the following:          |                      |                                 |                          |
|      |   | se the following.          |                      |                                 |                          |
|      | Call Investments Deposits - Note 18 Cash Floats - Note 18   |                            |                      | 26 911 315                      | 27 451 572               |
|      | Bank - Note 18  |                            |                      | 3 057                           | -                        |
|      | Total cash and cash equivalents   |                            |                      | 2 067 251                       | 1 108 063<br>28 559 635  |
| 40   |   |                            |                      | 20 30 7 022                     | 28 559 635               |
| 40   | RECONCILIATION OF AVAILABLE CASH AND INVESTMENT RESO  | URCES                      |                      |                                 |                          |
|      | Cash and Cash Equivalents - Note 39 Less:   |                            |                      | 28 981 622<br>18 549 797        | 28 559 635<br>26 602 783 |
|      | Unspent Committed Conditional Grants - Note 8   |                            | í                    | 7 570 477                       | 17 047 802               |
|      | Staff Leave - Note 6  |                            |                      | 5 438 794                       | 3 979 492                |
|      | Trade Payables<br>Consumer Deposits   |                            | J                    | 5 073 879                       | 5 121 626                |
|      | Net cash resources available for internal distribution  |                            | L L                  | 466 647                         | 453 863                  |
|      | Allocated to:   |                            |                      | 10 431 825                      | 1 956 851                |
|      | Capital Replacement Reserve   |                            |                      | -                               | _                        |
|      | Resources available for working capital requirements  |                            |                      | 10 431 825                      | 1 956 851                |
| 41   | BUDGET COMPARISONS  |                            |                      |                                 |                          |
|      |   | 2013                       | 2013                 | 2013                            | 2013                     |
|      |   | R                          | R                    | R                               | 2013                     |
| 41.1 | Operational   | (Actual)                   | (Budget)             | (Variance)                      | (%)                      |
|      | Revenue by source   |                            |                      |                                 |                          |
|      | Property Rates  | 9 535 774                  | 5 599 749            | 3 936 025                       |                          |
|      | Government Grants and Subsidies - Capital   | 34 445 369                 | 37 385 494           | (2 940 125)                     | 70%<br>-8%               |
|      | Government Grants and Subsidies - Operating Public Contributions and Donations  | 77 107 689                 | 84 549 732           | (7 442 043)                     | -9%                      |
|      | Actuarial Gains   | 82 226                     | -                    |                                 | 0%                       |
|      | Fines   | 126 825                    | 500 000              | 82 226<br>(373 175)             | 100%<br>-75%             |
|      | Property Rates - penalties imposed and collection charges<br>Service Charges  | -                          | _                    | <u>-</u>                        | 0%                       |
|      | Service Charges Rental of Facilities and Equipment  | 6 582 565<br>119 055       | 6 681 955<br>126 227 | (99 390)                        | -1%                      |
|      | Interest Earned - external investments  | 707 303                    | 126 227<br>800 000   | (7 172)<br>(92 <del>6</del> 97) | -6%<br>-12%              |
|      | Interest Earned - outstanding debtors   | 2 818 379                  | 2 000 000            | 818 379                         | 41%                      |
|      | Licences and Permits Gains on disposal of PPE   | 3 568 953                  | 4 000 000            | (431 047)                       | -11%                     |
|      | Other Revenue   | 260 466<br>2 220 490       | 14 240 136           | (12 019 646)                    |                          |
|      |   | 137 575 095                | 155 883 293          | <del></del>                     | 84%                      |
|      |   | 137 373 095                | 155 883 293          | (18 568 664)                    | -12%                     |

|                         |      |   |                             |                             | 2013<br>R               | 2012<br>R    |
|-------------------------|------|---|-----------------------------|-----------------------------|-------------------------|--------------|
|                         |      | Expenditure by nature   |                             |                             |                         | ~            |
|                         |      | Employee Related Costs  | (44 154 453)                | (46 031 975)                | 1 877 522               | -4%          |
|                         |      | Remuneration of Councillors Debt Impairment   | (6 762 584)<br>(13 101 593) | (7 040 398)<br>(2 408 250)  | 277 814<br>(10 693 343) | -4%<br>444%  |
|                         |      | Depreciation and Amortisation   | (12 556 107)                | (4 600 000)                 | (7 956 107)             | 173%         |
|                         |      | Impairments Repairs and Maintenance   | (1 409 991)                 | Ţ                           | (1 409 991)             | 0%<br>100%   |
|                         |      | Actuarial losses  | (199 689)                   | (134 093)                   | (65 596)                | 49%          |
|                         |      | Finance Charges Bulk Purchases  | (677 263)<br>(5 804 647)    | (6 624 844)                 | (677 263)<br>820 197    | 100%<br>-12% |
|                         |      | Contracted services   | (3 219 288)                 | (3 276 000)                 | 56 712                  | -2%          |
|                         |      | Loss on Disposat of PPE<br>General Expenses   | (370 242)<br>(18 840 143)   | (29 983 185)                | (370 242)<br>11 143 042 | 100%<br>-37% |
|                         |      | Contributions toffrom Reserves  |                             |                             |                         | 0%           |
|                         |      |   | (107 096 001)               | (100 098 745)               | (6 997 256)             | 7%           |
|                         |      | Net Surplus for the year  | 30 479 094                  | 55 784 548                  | (25 565 921)            |              |
|                         |      | Details of material variances   |                             |                             |                         |              |
|                         |      | Depreciation and Amortisation - Unbundling of assets Debt Impairment - Change in calculation of Allowance for Doubtful Dobts Finance Charges - Not budgeted for Post Retirement Finance Charges Loss on disposal of PPE - Not budgeted for Post Retirement Finance Char | ges                         |                             |                         |              |
|                         |      |   | 2013                        | 2013                        | 2013                    | 2013         |
| $\sim$                  |      |   | R                           | R                           | R                       |              |
|                         | 41.2 | Expenditure by Vote   | (Actual)                    | (Budget)                    | (Variance)              | (%)          |
|                         |      | Executive & Council   | (21 643 829)                | (21 132 161)                | (511 668)               | 2%           |
|                         |      | Budget & Treasury   | (44 729 198)                | (27 118 844)                | (17 610 354)            | 65%          |
|                         |      | Corporate Services Planning & Development   | (17 318 091)<br>(2 506 372) | (19 578 266)<br>(3 469 787) | 2 260 175<br>963 415    | -12%<br>-28% |
|                         |      | Community & Social Services   | (9 359 051)                 | (11 962 038)                | 2 602 987               | -22%         |
|                         |      | Road Transport  | (5 378 035)                 | (5 205 348)                 | (172 687)               | 3%           |
|                         |      | Water<br>Electricity  | (4 528 235)<br>(1 633 190)  | (9 232 933)<br>(2 399 368)  | 4 704 698<br>766 178    | -51%<br>-32% |
|                         |      |   | (107 096 001)               | (100 098 745)               | (6 997 256)             | 7%           |
|                         |      | ·   |                             |                             | <del>-</del>            |              |
|                         |      | Details of material variances   |                             |                             |                         |              |
|                         |      | Budget and Treasury - Change in calculation of Allowance for Doubtful Del<br>Executive & Council - Not budgeted for Actuarial losses and Post Retireme<br>Road Transport - Increased Depreciation charge  | ots<br>nt Finance Charges   |                             |                         |              |
| 41                      |      | BUDGET COMPARISONS (CONTINUE)   | 2013                        | 2013                        | 2013                    | 2013         |
|                         |      | Capital expenditure by vote   | R<br>(Actual)               | R<br>(Budget)               | R                       |              |
|                         | 41.3 |   |                             |                             | (Variance)              | (%)          |
|                         |      | Executive & Council   | (35 462)<br>(13 934)        | (1 201 000)                 | 1 165 538               | -97%         |
|                         |      | Budget & Treasury Corporate Services  | (1 241 563)                 | (416 832)<br>(3 228 836)    | 402 898<br>1 987 273    | -97%<br>-62% |
|                         |      | Planning & Development  | (364 167)                   | (1 275 000)                 | 910 833                 | -71%         |
| (                       |      | Community & Social Services Road Transport  | (5 540 858)<br>(32 305 868) | (7 558 585)<br>(41 235 851) | 2 017 727<br>8 929 983  | -27%<br>-22% |
| $\langle \cdot \rangle$ |      | Electricity   | (480 414)                   | (752 000)                   | 271 586                 | -36%         |
|                         |      |   | (39 982 266)                | (55 668 104)                | 15 685 838              | -28%         |
| 42                      |      | UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPEND  | ITURE DISALLOWED            |                             |                         |              |
|                         | 42.1 | Unauthorised expenditure  |                             |                             |                         |              |
|                         |      | Reconciliation of unauthorised expenditure:   |                             |                             |                         |              |
|                         |      | Opening balance   |                             |                             | <del>-</del>            | -            |
|                         |      | Unauthorised operating expenditure current year Unauthorised capital expenditure current year   |                             |                             | 6 493 124               |              |
|                         |      | Approved by Council or condoned   |                             |                             | -                       | <u>-</u>     |
|                         |      | Transfer to receivables for recovery  |                             |                             |                         |              |
|                         |      | Unauthorised expenditure awaiting authorisation   |                             |                             | 6 493 124               |              |
|                         | 42.2 | Fruitless and wasteful expenditure  |                             |                             |                         |              |
|                         |      | Reconciliation of fruitless and wasteful expenditure:   |                             |                             |                         |              |
|                         |      | Opening balance<br>Fruitless and wasteful expenditure current year  |                             |                             | 186 140                 | -            |
|                         |      | Condoned or written off by Council  |                             |                             | -                       | Ī.           |
|                         |      | Transfer to receivables for recovery - not condoned   |                             |                             | <del></del>             |              |
|                         |      | Fruitless and wasteful expenditure awaiting condonement   |                             |                             | 186 140                 |              |
|                         |      |   |                             |                             |                         |              |

|   |   |    | 42.3 |  | 2013<br>R                           | 2012<br>R                        |     |
|---|---|----|------|--|-------------------------------------|----------------------------------|-----|
|   |   |    |      |  |                                     |                                  |     |
|   |   |    |      | Reconciliation of irregular expenditure: Opening balance   |                                     |                                  |     |
|   |   |    |      | Irregular expenditure current year Condenement supported by Council Transfer to receivables for recovery - not condoned  | 2 166 145<br>1 299 261<br>-         | 2 166 145                        |     |
|   |   |    |      | fregular expenditure swaiting condonement  | 3 465 406                           |                                  |     |
|   |   |    |      | Irregular expenditure awaiting condonement from National Treasury  |                                     | 2 166 145                        |     |
|   |   |    |      | ·  | 3 465 406                           | 2 166 145                        |     |
|   |   |    |      | Recoverability of all irregular expenditure will be evaluated by Council in terms of section 32 of MFMA. No steps have been taken at this stage to recover any monies. |                                     | •                                |     |
|   |   | 43 |      | DISTRIBUTION LOSSES  |                                     |                                  |     |
|   |   |    |      | Electricity Distribution losses  | 1 290 674                           | 2 136 613                        |     |
|   |   | 44 |      | ADDITIONAL DISCLOSURES IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT  |                                     | 2.00010                          |     |
|   |   |    | 44.1 | Contributions to organised local government - IMFMA 125 (1)(b)] - SALGA CONTRIBUTIONS  |                                     |                                  |     |
|   |   |    |      | Opening balance Council subscriptions  | 400 000                             | 414 023                          |     |
|   |   |    |      | Amount paid - current year  Balance unpaid (included in creditors)   | (400 000)                           | (414 023)                        |     |
|   |   |    | 44.2 | Audit fees - [MFMA 125 (1)(b)]   |                                     |                                  | ( · |
|   |   |    |      | Opening balance  |                                     |                                  | -   |
|   |   |    |      | Current year audit fee   | 2 338 231                           | 2 117 606                        |     |
|   |   |    |      | Extomel Auditor-General  | 2 338 231                           | 2 117 606                        |     |
|   |   |    |      | Amount paid - current year  Balance unpaid (included in creditors)   | (2 338 231)                         | (2 117 606)                      |     |
|   |   |    |      | Salance in part (included in creditors)  |                                     | -                                |     |
|   |   |    | 44.3 | <u>VAT - IMFMA 125 (1)(b)]</u><br>VAT  | _                                   | _                                |     |
|   |   |    |      | VAT is claimable on the invoice basis. VAT is claid from SARS once an invoice has been received from creditors.  |                                     |                                  |     |
|   |   |    | 44.4 | PAYE. SDL and UIF - [MFMA 125 (1)(b)]  |                                     |                                  |     |
|   |   |    |      | Opening batance<br>Current year payroll deductions and Council Contributions<br>Amount paid - ourrent year   | 6 638 543<br>(6 638 543)            | 55 694 337                       |     |
|   |   |    |      | Balance unpaid (included in creditors)   | (6 638 543)                         | (55 694 337)                     |     |
|   |   |    | 44.5 | Pension and Medical Aid Deductions - IMFMA 125 (1)(b)]   |                                     |                                  |     |
|   |   |    |      | Opening balance  |                                     |                                  |     |
|   |   |    |      | Current year payroll deductions and Council Contributions Amount paid - current year   | 10 456 840                          | 5 400 641                        | · · |
|   |   |    |      | Amount paid - previous year  | (10 456 840)                        | (5 400 641)                      | €   |
|   |   |    |      | Balance unpaid (included in creditors)   |                                     |                                  |     |
|   |   |    |      | Gouncillor's arrear consumer accounts - IMFMA 125 (1)(b))  |                                     |                                  |     |
|   |   |    |      | The following Councillors had arrear accounts for more than 90 days as at 30 JUNE 2013:  |                                     |                                  |     |
| - | - |    |      |  | Outstanding<br>more than 90<br>days | Outstanding more<br>than 90 days |     |
|   | _ |    |      | Councillor ML Mosbels  | _                                   | 881                              |     |
|   |   |    |      | Total Councilior Arrear Consumer Accounts  | <del></del>                         | 881                              |     |
|   |   |    | 44.7 | Quotations awarded - Supply Chein Management   |                                     |                                  |     |
|   |   |    |      | SOLE PROVIDER DEVIATIONS   | 416 505                             |                                  |     |
|   | - |    | !    | EMEGENCY DEVIATIONS<br>SUPLLIER EXEMTED INTERMS OF SECTION 110(2) MFMA   | 203 423                             | -                                |     |
|   |   |    |      |  | 45 843<br>665 771                   |                                  |     |
|   |   |    | ;    | Refer to Supply Chain Management Implementation Report for the year ended 30 June 2013: Appendix   |                                     |                                  |     |

2012 R 2013 R COMMITMENTS 45.1 CAPITAL COMMITMENTS CAPITAL COMMITMENTS
Commitments in respect of capital expenditure:
Approved and contracted for: 15 617 276 5 471 687 Land & Buildings Infrastructure Community 15 165 293 451 983 5 471 687 Total 15 617 276 5 471 687 This expenditure will be financed from: Government Grants 15 617 276 5 471 687 15 617 276 5 471 687 OPERATING COMMITMENTS

The activities of the municipality expose it to a variety of financial risks, including market risk (comprising fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The municipality's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the municipality's financial performance.

Commitments in respect of Operating expenditure:

Foreign Exchange Currency Risk

(b) Price risk

The municipality is not exposed to price risk.

The municipality does not engage in foreign currency transactions.

FINANCIAL RISK MANAGEMENT (CONTINUE)

(c) Interest Rate Risk

As the municipality has significant interest-bearing liabilities, the entity's income and operating cash flows are substantially dependent on changes in market interest rates.

The municipality enalyses its potential exposure to interest rate changes on a continuous basis. Different scenarios are simulated which include refinancing, renewal of current positions, atternative financing and hodging. Based on these scenarios, the onlitty calculates the impact that a change in interest rates will have on the surplus/doficit for the year. These scenarios are only simulated for liabilities which constitute the majority of interest bearing liabilities.

The municipality did not hedge against any interest rate risks during the current year.

(d) Credit Risk

Credit risk is the risk that a counter party to a financial or non-financial asset will fall to discharge an obligation and cause the municipality to incur a financial loss. Credit risk consist mainly of cash deposits, cash equivalents, trade and other receivables and unpaid conditional grants and subsidies.

grants and subsidies. Receivables are disclosed net after provisions are made for impairment and bad debts. Trade debtors comprise of a large number of ratepayers, dispersed across different sectors and geographical areas. Ongoing credit evaluations are performed on the financial condition of these debtors. Credit risk pertaining to trade and other debtors is considered to be moderate due the diversified nature of debtors and immaterial nature of individual balances, in the case of consumer debtors the municipality effectively has the right to terminate services to customers but in practice this is difficult to apply. In the case of debtors whose accounts become in arrears, Council endeavours to collect such accounts by "lovying of penalty charges" chemand for payment", "restriction of services" and, as a last resort, "handed over for collection", whichever procedure is applicable in terms of Council's Credit Control and Debt Collection Policy.

The credit quality of receivables are further assessed by grouping individual debtors into different categories with similar risk profiles. The categories include the following: Bad Debt, Deceased, Good payers, Slow Payers, Government Departments, Debtors with Arrangements, Indigents, Municipal Workers, Handed over to Attorneys and Untraceable account. These categories are then impaired on a group basis based on the risk profile/credit quality associated with the group.

17 437 426

11 124 462

| 46   | FINANCIAL RISK MANAGEMENT (CONTINUE  | E)   |   | 2013<br>R        | 2012<br>R               |
|------|--|--|---|------------------|-------------------------|
|      | Balances past due not impaired:  |  |   |                  |                         |
|      | and the management of the contract of the cont | 2013   | 2013  | 2012             | 2012                    |
|      | Non-Exchange Receivables   | %  | R   | %                | R .                     |
|      | Rates  | 98.85%   | 23 852 496  | 100.00%          | 15 507 638              |
|      | <u>Exchange Receivables</u> Electricity  |  |   |                  |                         |
|      | Refuse   | 22.10%<br>16.03%   | 5 332 825<br>3 869 050  | 23.46%<br>14.57% | 4 488 504               |
|      | Other  | 61.87%   | 14 928 037  | 61.97%           | 2 786 270<br>11 854 663 |
|      |  | 100.00%  | 24 129 912  | 100.00%          | 19 129 437              |
| -    | applicable.  | de and other receivables the carrying value disclosed in note<br>ts fair value. Interest on overdue balances (rates) are include<br>ts fair value.   | ed at 15% where   |                  | •                       |
| -    | The provision for bad debts could be   | se allocated between the different classes of debtors as follo   | ws:   |                  |                         |
|      |  | 2013   | 2013  | 2012             | 2012                    |
|      |  | %  | R   | %                | 2012<br>R               |
|      | Non-Exchange Receivables   |  |   |                  |                         |
|      | Rates  | 100.00%  | 21 168 240  | 100.00%          | 15 507 638              |
|      | <u>Exchange Receivables</u><br>Electricity   |  |   |                  |                         |
|      | Refuse   | 22.10%<br>16.04%   | 4 732 692<br>3 433 644  | 23.47%<br>14.57% | 3 820 333<br>2 371 498  |
|      | Other  | 61.86%   | 13 243 720  | 61.96%           | 10 085 743              |
|      |  | 100.00%  | 21 410 056  | 100%             | 16 277 575              |
|      | The entity only enters into non-curre Atthough the credit risk pertaining to are disclosed below.  The banks utilised by the municipali (NEDBANK). The credit quality of th as other media reports. Based on all quality and the credit risk pertaining  The risk pertaining to unpaid conditist receivable from national and province  (e) Liquidity Risk  Prudent liquidity risk management in adequate amount of committed credit   | ent investment transactions with major banks with high quality non-current investments are considered to be low, the maxify for current and non-current investments are all listed on the sea institutions are ovaluated besed on their required Stay. I public communications, the financial sustainability is evaluated to the sea institutions are considered to be low.  I public communications, the financial sustainability is evaluated to the sea institutions are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants and subsidies are considered to be very low. Annual grants are subsidies are considered to be very low. Annual grants are subsidies are considered to be very low. | y credit standing, mum exposure e JSE releases as well ted to be of high ounts are y default. |                  |                         |
|      | The entity's risk to liquidity is a result<br>liquidity risk through an ongoing revion<br>The table befow analyses the entity's<br>period at the financial year end to the<br>contractual undiscounted cash flows,<br>of discounting is not significant.   | ng by maintaining availability under credit lines.  of the funds available to cover future commitments. The ent wo of future commitments and credit facilities, wo future commitments and credit facilities, commitments and credit facilities, contractival maturity date. The table of the table Balances due within 12 months equal their carrying balance  | the remaining   |                  |                         |
| 47   | FINANCIAL INSTRUMENTS  |  |   |                  |                         |
|      | In accordance with GRAP 104 the financial instrum  |  |   |                  |                         |
|      | The fair value of financial instruments approximates   | s the amortised costs as reflected below.  |   |                  |                         |
| 47.1 | Financial Assets   | Classification   |   | 2013             | 2012                    |
|      | Investments Fixed Deposits   | Held to maturity   |   | R<br>-           | R                       |
|      | Consumer Debtors   |  |   |                  |                         |
| •    | Trade receivables from exchange transactions   | Financial instruments at amortised cost  |   | 9 201 875        | 7 274 774               |
|      | Other receivables from exchange transactions   | Financia! instruments at amortised cost  |   | 16 696 002       | 11 854 663              |
|      | Call Deposits  | Financial instruments at amortised cost  |   | 26 911 315       | 28 759 197              |
|      | Bank Balances and Cash   |  |   |                  |                         |
|      | Cash Floats and Advances   | FTT  |   |                  |                         |

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Financial instruments at amortised cost

Cash Floats and Advances

SUMMARY OF FINANCIAL ASSETS

3 057

52 812 248

3 057

47 891 691

|                         | 47.2              | Financial Liability  | Classification   | 2013<br>R  | 2012<br>R  |
|-------------------------|-------------------|--|--|------------|------------|
|                         |                   | Long-term Liabilities<br>Cepitalised Lease Liability   | Financial instruments at amortised cost  | 1 195 258  | 1 455 727  |
|                         |                   | Trade Payables<br>Trade creditors  | Financial instruments at amortised cost  | 5 073 879  | 5 121 626  |
|                         |                   | Bank Balances and Cash<br>Bank Balances  | Financial instruments at amortised cost  | 26 911 315 | 28 759 197 |
|                         |                   | Current Portion of Long-term Liabilities<br>Annuity Loans<br>Capitalised Lease Liability   | Financial instruments at amortised cost<br>Financial instruments at amortised cost   | 260 469    | 176 475    |
|                         |                   | SUMMARY OF FINANCIAL LIABILITY   |  | 33 440 921 | 35 513 026 |
| 48                      |                   | EVENTS AFTER THE REPORTING DATE  |  |            |            |
|                         |                   | The municipality did have any event after the reporting da   | ate.   |            |            |
| 49                      |                   | IN-KIND DONATIONS AND ASSISTANCE   |  |            |            |
|                         |                   | The municipality did not receive any in-kind donations or a  | assistance during the year under review.   |            |            |
| 50                      |                   | PRIVATE PUBLIC PARTNERSHIPS  |  |            |            |
| $\langle \cdot \rangle$ |                   | Council has not entered into any private public partnership  | os during the financial year.  |            |            |
| 51                      |                   | CONTINGENT LIABILITY See attach appendix F for more details  |  | 4 903 062  | 445 000    |
| 52                      |                   | RELATED PARTIES  |  |            |            |
|                         |                   | Key Management and Councillors receive and pay for servesidents.   | vices on the same terms and conditions as other ratepayers /   |            |            |
|                         | 52.1              | Related Party Transactions   |  |            |            |
|                         | 52.2              | Compensation of key management personnel   | _  |            |            |
|                         |                   | The compensation of key management personnel is set ou   | it in note 27 to the Annual Financial Statements.  |            |            |
|                         | 52.3              | The municipality is providing water services to the municip  | al area on behalf of CDM on an agency basis.   |            |            |
| 53                      | RETIR             | EMENT BENEFIT INFORMATION  |  |            |            |
|                         | The Co<br>provide | uncil provides retirement benefits to employees by contribut<br>nt fund is compulsory for all permanent employees.   | ling to pension and provident Funds Membership of either pension or  |            |            |
|                         | Municip           | inicipality and its employees contribute to 5 different Pensis<br>sail Gratulty Pund and Samwu National Provident Fund ) se<br>n Fund and the Municipal Employees Pension Fund, are de | n Funds, of which 3 (The Municipal Employees Pension Fund.<br>er for the majority of the staff. The South African Local Authorities<br>afined benefit funds. |            |            |

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APPENDIX A - Unaudited

| Land and Buldings Land Buldings Land Buldings Stormwaler Network Roads Stormwaler Network Roads Community Assets Flexibility Network Community Buldings Revoalion siles Longuler Equipment An conflictness Flexibility Storal Compuler Equipment Motor Verioles Office Equipment Motor Verioles Office Equipment Motor Verioles Office Equipment Scounty Networks   |             | - 1       | Cost/Revaluation |             |             |              | Accumulated  | Accumulated Depreciation |            | į           |
|---|-------------|-----------|------------------|-------------|-------------|--------------|--------------|--------------------------|------------|-------------|
| and and Buildings.  and  and  and  and  and  and  and  an   | Opening     | Additions | Under            | Olsposals   | Closing     | Operifina    | Addillione   | Dienorale                | į          | Carrying    |
| and and buildings and infrastructure community Assets community Assets community Assets community Assets community Assets community Assets community Buildings mmunity Buildings readion siles failes free Equipment (Lesso) free Equipment free and Filtings free Equipment free Conditioners free Equipment for Vehicles free Equipment conflictioners conflictioners conflictioners conflictioners conflictioners conflictioners conflictioners conflictioners conflictioners  | Balance     |           | Construction     |             | Balance     | Balance      |              | siesada                  | Glosing    | Vaine       |
| uidings minetruchure community Assets colicity Network community Assets of Afank minetrity Buidings credition sites credition sites credition sites credition sites credition sites conditioners minetrity Buidings conditioners conditioners minetrity Assets conditioners  | 49 905 000  |           |                  |             |             |              |              |                          | Allaine    |             |
| instructure  axis  cochicily Network  cochicily Network  infarity Assets  monarity Buildings  cochicily sies  relates  r  | 185 602 21  | - 200     | •                | •           | 12 283 390  | •            |              |                          | •          | 12 283 390  |
| iffacturative  axis  action Well Meanant  at Alen's  and Alen's  and Alen's  and Alen's  and Alen's  and Couloment  and Prings  and Couloment  and Prings  and Couloment  and Prings  and Couloment  and Prings  and Alen's  and Prings  and Alen's  a  | 101 000 01  | 7/9.000   |                  |             | 15 862 453  | 1 003 091    | 524816       |                          | 1 527 897  | 14 324 656  |
| casis community Assets community Assets in Reviews in Reviews in Reviews in Reviews conditions is a condition site and Palacity in the Capignment (Leases) for Equipment (Leases) for Equipment (Leases) and Fallings in the Indiges or Equipment in the Capignment in the Capignment in the Capignment in the Capignment in the Vehicles or Equipment in the Capignment in the Capi  | 111.001.77  | 385 672   |                  |             | 28 135 843  | 1 003 081    | 524816       | Ĺ                        | 1 \$27 897 | 26 607 946  |
| ads<br>controlly Network<br>community Assets<br>in Reviews<br>in Reviews<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>ratios<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>rational<br>ratio | 2014 000    | i         |                  |             |             |              |              | L                        |            |             |
| chicity Network chicity Nesets (Perry Creditories aries arie  | 000 157 0   | 877 939   | •                | •           | 7 118 939   | •            | 1414675      |                          | 1414 675   | 5.704 ngs   |
| The first of the f  | 02 344 896  | 335 059   | 29 353 903       | _           | 92 233 858  | 2 494        |              | •                        | 7.267.597  | 007 to 1 c  |
| ifork ifork ifork inelinies ariss arispuner (Lesso) britches arith Massuras arith Massuras  | 086 P01 U1  | 308 514   | 1                |             | 10 493 094  | 846 562      | 403 463      |                          | 1250 025   | 9263068     |
| Figure, whethers are realized as a series of the series of  | 103/104/3   | 1 521 513 | 29 353 903       |             | 109 845 891 | 849 056      | 9 083 480    | Ľ                        | 9 932 236  | 99 943 655  |
| muruh Buldings alies alies alies cos Experiment (Lesso) cos Experiment puller Experiment inter and Pilitigs inter and Pilitigs inter and Pilitigs with Measures   | 4 141 577   | •         | •                |             | 4141577     | 37 576       | 175752       |                          | 213 328    | 3928.249    |
| ation sites are Assets sed Assets re Equipment (Lesse) public Equipment and Equipment when and Philips which iss e Equipment infy Heasures  | 16 287 783  | . 197.0   | , 12007.7        | •           | •           | •            | •            | •                        | •          |             |
| airiss sed Assets coel Assets to Epyloment (Lesse) puller Epyloment and Equipment and Equipment and Equipment and History whiches Epyloment and Massures  | 2.070.956   | 5         | 4 / 93 384       |             | 21 091 101  | 1 188 765    | 325 702      |                          | 1512467    | 19 578 634  |
| Sed Assets PEpulpmer (Lexes) er Assets friesets puller Equipment and Prings and Prings ar Vehicles Equipment mity Measures  |             |           | •                |             | 2 070 956   | 783 794      | 91214        | •                        | 875 008    | 1 195 948   |
| sor Assets  22 Epulpmant (Lass)  pular Equipment  fordinges  and Equipment  vierties  e Equipment  mit Hoseures   | 22 600 236  | 9754      | 4 793 584        |             | 27 303 634  | 2 008 134    | 592.868      |                          | 2 CM BAT   |             |
| R Equipment (Lesso)  Assets  Trickets   |             |           |                  |             |             |              |              |                          |            | 760 701 67  |
| r Assets puller Equipment puller Equipment inor and Phings in Equipment in Equipment in Heacures  | 1706 970    | 1         |                  |             | 1 706 970   | 108 354      | 170 697      |                          | 274 051    | 1 432 920   |
| in colonia<br>conflictors<br>conflictors<br>for Equipment<br>and Equipment<br>r Vehicles<br>e Equipment   | 076 907 L   | 1         |                  |             | 1 706 970   | 103 354      | 170 697      |                          | 274 051    | 1432 920    |
| oralinaes<br>Iura aut Plaigs<br>I auf Equipment<br>Vehicles<br>E Equipment  | 1355559     | 1 098 952 | ,                | (182 443)   | TOT COL     | 107.200      |              |                          |            |             |
| furr and Phitigs and Equipment r Vehicles e Equipment   | 232 265     | 7 328     | •                | (78745)     |             | 8 8          | GE 257       | _                        | 647 578    | 1644519     |
| and Exuipment Vehicles Equipment inf Measures   | 2011851     | 62 970    | •                | (78.847)    | _           | 886 FS       | 17 673       | (21 824)                 | 27 48      | 135 430     |
| v Vehicles<br>e Equipment<br>mity Massures  | 6 181 209   | 163 674   |                  | (1.537 945) |             | 931 499      | 136 531      | (38 602)                 | 631394     | 1363717     |
| Equipment Equipment Masures   | 6 532 037   | 1738 966  | •                | (199 439)   |             | 207470       | 641434       | (970 475)                | 2 945 163  | 1861776     |
| rily Measures   | 1404122     | 25 920    | •                | (194 434)   | 123844      | 2001 000     | /88.285<br>/ | (81 280)                 | 2 708 550  | 5 363 014   |
|   | 997 558     | 473 860   | •                |             | 017 1/7 S   | 909 000      | 144 100      | (69 857)                 | 613 880    | 624730      |
|   | 18 714 600  | 3 570 770 |                  | 17 24E 7EW  | ľ           | 100 001      | 13/ 823      |                          | 291 424    | 1 179 994   |
|   |             |           |                  |             | ı           | C/L can      | 5.039 819    | (1 303 657)              | 7 865 437  | 12 173 180  |
| Total Property, Plant and Equipment   | 149 642 513 | 5 487 709 | 34 147 487       | 17 246 7531 | 407 MM GEE  | 74 000       |              | - 1                      | 1          |             |
| <u>!</u> _  | T           |           |                  |             | 1           | 11 05Z 600 L | 12 471 180   | (1 303 557)              | 22 200 424 | 164 830 532 |
| Investment Property   | _           |           |                  |             |             |              |              |                          |            |             |
| Investment Property   | 5 034 000   | •         | -                | •           | 5 034 000   | 86 666       | 48.333       |                          | 95 65      |             |
|   | 5 034 000   | •         |                  |             | 5 034 000   | 86 666       | 45.33        | 1                        | 170 000    | 4304 001    |
| Innangible Assats<br>Compuker Software  | 82 155      | 347 070   | •                |             | 400 005     | 2            | 1            |                          |            | 20.000      |
| <u> </u>  | 82 166      | 347 070   | Ť                |             | 100 Ann     | 170.0        | 980 G        | 1                        | 46 621     | 362 605     |
|   |             |           | 1                | 1           | 422.259     | 2057         | 41 594       |                          | 48 621     | 382 605     |
| Total   | 154 758 668 | C 814 776 | 24 447 107       |             |             |              |              |                          |            |             |
|   |             |           | 104. /41         | (4.640 (03) | 132 434 131 | 11 124 493   | 12 556 107   | (1 303 557)              | 22 377 043 | 170 117 137 |

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# APPENDIX B - Unaudited MOLEMOLE LOCAL MUNICIPALITY SEGMENTAL ANALYSIS OF PROPERTY, PLANT AND EQUIPMENT AS AT 30 JUNE 2013 GENERAL FINANCE STATISTICS CLASSIFICATION

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|                             |                    | 3         | Cost/Revaluation      |              |                    |                                     | Accumulated | Accumulated Depreciation |                    | Carrying    |
|-----------------------------|--------------------|-----------|-----------------------|--------------|--------------------|-------------------------------------|-------------|--------------------------|--------------------|-------------|
|                             | Opening<br>Balance | Additions | Under<br>Construction | Disposals    | Closing<br>Balance | Opening<br>Balance                  | Additions   | Disposals                | Closing<br>Balance | Value       |
|                             |                    |           |                       |              |                    |                                     |             |                          |                    |             |
| Executive & Council         | 8 706 984          | 35 462    | •                     | (15 005)     | 8 727 441          | 1 416 950                           | 390 977     |                          | 1800 721           | 6 926 720   |
| Budget & Treasury           | 1 078 560          | 13 934    | i                     | (175 464)    |                    | 372 463                             | 104 925     |                          | 397 687            | 519 342     |
| Corporate Services          | 21 445 574         | 1 241 563 | •                     | (381528)     | 23                 | 2 561 700                           | 1 216 010   |                          | 3 636 243          | 18 669 366  |
| Planning & Development      | 186 627            | 364 167   | •                     | (12 229)     |                    | 41 989                              | 27 585      |                          | 65 116             | 473 449     |
| Community & Social Services | 26 155 769         | 747 275   | 4 793 584             | (30 022)     | 윤                  | 3 057 725                           | 954 344     | (16 409)                 | 3 995 661          | 27 670 892  |
| Road Transport              | 80 697 146         | 2 951 965 | 29 353 903            |              | -                  | 2 494                               | 8 819 787   |                          | 8 822 281          | 104 180 732 |
| Electricity                 | 16 488 009         | 480 414   | •                     | (1 632 451)  | 15 335 971         | 3 671 172                           | 1 042 479   | (1 054 316)              |                    | 11 676 636  |
|                             | 454 759 660        | 6 924 770 | 707 777 707           | (9 9.46 759) | 100 101 101        | 144 494 404                         |             |                          | 27.0 78.0 00       | 400 400 040 |
|                             | 200 001 401        | 2004112   |                       | (00 / 047 7  | 101 666 761        | 12 240 (30) (32 434 (01) 11 124 434 | DNI 000 71  | (1 303 557)              | 27 1 140           | 1/011/13/   |
|                             |                    |           |                       |              |                    |                                     |             |                          |                    |             |

SEGMENTAL STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2013 General Finance Statistic Classifications APPENDIX C - Unaudited Molemole Local Municipality

| 2012       | 2012         | 2012         |                     |             |               |              |
|------------|--------------|--------------|---------------------|-------------|---------------|--------------|
| Actual     | Actual       | Surplus/     |                     | 2013        | 2013          | 2013         |
| Income     | Expenditure  |              |                     | Actual      | Actual        | Surplus/     |
| œ          | c×           | - F          |                     | income      | Expenditure   | (Deficit)    |
|            |              |              |                     | ×           | ~             | ~            |
| •          | (14 702 990) | (14 702 990) | Executive & Council |             |               |              |
| 18 462 769 | (8 857 566)  |              |                     | 40.40       |               | (21 643 829) |
| 140 491    | (23 049 118) |              | _                   | 91.104.316  | _             | 46 435 118   |
| 1893       | (3 041 451)  |              |                     | 707.857     | (17 318 091)  | (17 078 884) |
| 831 574    | (8 751 785)  |              | _                   | 2,50        | (2 506 372)   | (2 503 024)  |
| 6 985 093  | (4 605 825)  |              | _                   | 35 454 359  | (9 359 051)   | (5 412 147)  |
| 5 565 011  | (7 976 515)  |              |                     | 30 134 / 32 | (5 378 035)   | 30 756 757   |
| 5 805 504  | (9 466 041)  | (3 660 537)  | _                   | 988 534     | (4 528 235)   | (3 528 701)  |
|            |              | (100 000 0)  |                     | 5 086 994   | (1 633 190)   | 3 453 804    |
| 37 792 335 | (80 451 291) | (42 RSR 958) | Total               |             |               | •            |
|            | (I           | (15,000,000) |                     | 137 575 095 | (107 096 001) | 30 479 094   |
|            |              |              |                     |             |               |              |

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### APPENDIX D - Unaudited MOLEMOLE LOCAL MUNICIPALITY INCOME AND EXPENDITURE ACTUAL VERSUS BUDGET FOR THE YEAR ENDED 30 JUNE 2013 GENERAL FINANCE STATISTIC CLASSIFICATIONS

|                                  | 2013          | 2013          | 2013         | 2013         |
|----------------------------------|---------------|---------------|--------------|--------------|
|                                  | Actual (R)    | Budget (R)    | Variance (R) | Variance (%) |
| REVENUE                          |               |               |              |              |
| Executive & Council              |               | _             | _            | 0.00%        |
| Budget & Treasury                | 91 164 316    | 94 181 879    | (3 017 563)  |              |
| Corporate Services               | 239 207       | 2 074 000     | (1 834 793)  |              |
| Planning & Development           | 3 348         | 25 000        | (21 652)     |              |
| Community & Social Services      | 3 946 904     | 6 706 272     | (2 759 368)  |              |
| Road Transport                   | 36 134 792    | 38 385 494    | (2 250 702)  |              |
| Water                            | 999 534       | 8 634 340     | (7 634 806)  |              |
| Electricity                      | 5 086 994     | 5 876 308     | (789 314)    |              |
| Total Revenue                    | 137 575 095   | 155 883 293   | (18 308 198) |              |
| EXPENDITURE                      |               |               | , ,          |              |
| Executive & Council              | (21 643 829)  | (21 132 161)  | (511 668)    | 2.42%        |
| Budget & Treasury                | (44 729 198)  | (27 118 844)  | (17 610 354) |              |
| Corporate Services               | (17 318 091)  | (19 578 266)  | 2 260 175    |              |
| Planning & Development           | (2 506 372)   | (3 469 787)   | 963 415      | -27,77%      |
| Community & Social Services      | (9 359 051)   | (11 962 038)  | 2 602 987    | -21.76%      |
| Road Transport                   | (5 378 035)   | (5 205 348)   | (172 687)    |              |
| Water                            | (4 528 235)   | (9 232 933)   | 4 704 698    |              |
| Electricity                      | (1 633 190)   | (2 399 368)   | 766 178      | -31.93%      |
| Total Expenditure                | (107 096 001) | (100 098 745) | (6 997 256)  |              |
| SURPLUS / (DEFICIT) FOR THE YEAR | 20 470 004 1  |               |              |              |
| SORPEDS / (DEFICIT) FOR THE YEAR | 30 479 094    | 55 784 548    | (25 305 454) | -45.36%      |

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## APPENDIX E - Unaudited MOLEMOLE LOCAL MUNICIPALITY ACTUAL VERSUS BUDGET FOR THE YEAR ENDED 30 JUNE 2013 ACGUISITION OF PROPERTY, PLANT AND EQUIPMENT & INTANGABLE ASSETS GENERAL FINANCE STATISTIC CLASSIFICATIONS

|                             | 2013<br>Actual | 2013<br>Under<br>Construction | 2013<br>Total<br>Additions | 2013<br>Budget | 2013<br>Variance | 2013<br>Variance |
|-----------------------------|----------------|-------------------------------|----------------------------|----------------|------------------|------------------|
|                             | R              | R                             | R                          | R              | R                | %                |
| Executive & Council         | 35 462         | _                             | 35 462                     | 1 201 000      |                  |                  |
| Budget & Treasury           | 13 934         | _                             | 13 934                     | 416 832        | (1 165 538)      | -97.05%          |
| Corporate Services          | 1 241 563      |                               | 1 241 563                  | 3 228 836      | (402 898)        | -96.66%          |
| Planning & Development      | 364 167        | _                             | 364 167                    |                | (1 987 273)      | -61.55%          |
| Community & Social Services | 747 275        | 4 793 584                     | 5 540 858                  | 1 275 000      | (910 833)        | -71.44%          |
| Road Transport              | 2 951 965      | 29 353 903                    | 32 305 868                 | 7 558 585      | (2 017 727)      | -26.69%          |
| Electricity                 | 480 414        | 29 333 903                    | 480 414                    | 41 235 851     | (8 929 983)      | -21.66%          |
| •                           | 100 114        | _                             | 460 414                    | 752 000        | (271 586)        | -36.12%          |
| Total .                     | 5 834 779      | 34 147 487                    | 39 982 266                 | 55 668 104     | (15 685 838)     | -28.18%          |

# APPENDIX F. CONTINGENT L'ABILITY FOR THE PERIOD 01 IULY 2012 TO 30 IUNE 2013

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|   |   |  |   | UPDATE CALIFICATIONS   |  | l            |                |
|---|---|--|---|--|--|--------------|----------------|
| Name of legal rep&                                | [Hinethan   | Marketon Mar |   |  | Cocte incurred                               | Projected    | Projected      |
| contact Mr  | nugation  | Nature of dispute  | States  | Progress   | to date                                      | estimates    | estimates      |
| MG Pintudi Attorneys<br>015 295 5666              | Molemale v/s Mr. 64 Hako  | irregular payment of performance bones   | li propress   | Obhad ingwal in Innu a'i beamnigabh oi speal ja 184 dan chalad far 18 ha 100) Pagand an be and dat de<br>Is urandidalin a'i cun wan, i konseinere onsei by burn ligh Cond Faldasen is be-dabalde in Uspander 2013  | 86167685                                     | #15000       | #72.000        |
| MG Phatual Attenners<br>015 295 5666              | Molemale vjs Mr. IA Hako  | (Tegz) occupation (refusal to comply with an eviction order from municipal property)   | ln progress   | Oktion doffice and somes   | R 157 630.13                                 | 0000034      | 1K39 000       |
| NG Platual<br>Attorneys<br>015 195 5666           | Mokrade vjs Pelokvane<br>Surfacing (277) IIO  | Non-parment of Cession annoted construction<br>project   | इस्जीनार्थ वा   | Volpeset datriet spinst Volketein Grove Consordion as and beinnes is call Volpeset the Spinst is eating could be house from<br>Very Dyent mates from cathe qualted between the Consordion of the Consordion of the Spinst is eating could be house from<br>Monthe Barbon in a field the shall go on the Colorenes Schieder from monthed Emele 2 becale to gener face Mariophily would<br>but the believes of Mariobe Coloren repairs of comparation stude in the<br>Company is resp days and supervisor served day, is used a print the montholity as first responsert, goodek exception is majered.   | R 13 602,33                                  | #D5 000      | ±0.379.062     |
| MG Phrtudi Attorneys<br>015 295 5666/002 855 2460 | Moternale vis Matabele Dinare   | Irregular overpayments on a road project (unjustified emidencent)  | in progress   | lkelder with derne vollen et with dieden der der Translage and de Lange so well en Die content Later Scionarcu Gener   | R.42 612.78                                  | 9150 000     | 000,0864       |
| MG Phetusi Attorneys<br>015 295 5666              | Kotenole vjs Letahed KTR  | Tregular payment of performance bonus  | ssadoud u   | The date Estation.   | R.25 S77.59                                  | 900 5284     | #1500          |
| MG Phatudi Attorneys -<br>Pratt Loyf and De Lange | Molemble v/s<br>Matebele Dirare   | Inkerätt agaiset the municipality pertaining to<br>Phase II  | In pragress<br>Cont cider   | Mandan bernicula firm McC Macch Mandagen to Pertityri Man parsaen na spesia aprincipaturad. Cerestiya makes de<br>De pulgenesi whoi will gesie nasura israppaal Mates to spone inigati by Frait (syckod De Luga ni March Gauteng High Coort<br>new line season for the pulgenesi   | R 402 097.77                                 |              | 000 SQUF       |
| Pratt Lyt & De tange                              | Motemole výs Chičí Atterneys<br>(representing<br>Mokgehte and taod dráments)          | Urgean Internact by the Ge-Matochiadana<br>commanally, Land Claims Court.<br>LCC44/2013  | ssafbad y   | Mandapathy tak of all reposition on secentrica policity CMI executany all of Megadition neet to wate reservi-<br>Caladion parti- encept-rabbed project   | R524153                                      |              | 1945 000       |
| Mathabatha  | Molenzie Manzipalty / RV<br>Thoriskale (Somer Director<br>Technical Services)         | Olom isel dispose  | to progress the marker may now proceed<br>any further clue to time and jurisdiction<br>relative errors committed by the<br>complainant and also representable   | to space therefor my two proced COUA, offer being bear representative by all parties defined o miles in talky at agraphical beauties on the analysis of the real judicion instear of the completes representative upolatify not departies 15AGCK, which claft typewe the application. On the complete complete complete the complete complete the complete    | R 116 036                                    | 98159 000    | 4845 000       |
| Mathebatha  | Molemate výs R Molamodi   | Took the municipality to<br>CCMA on claims that she is an employee of<br>the municipality  | Matter resolved at<br>CCMA  | Mitter faulted for was employed for Contactor and not the multiplicity enablesed and treas solded formens beaufund the<br>Contactor par Commissioner's internetical  | 8 46 800                                     |              | <b>F</b>       |
| AM Certins  | Municipality vis Motganya &<br>Raselaya (Former Manager LEOP<br>& Community Services) | Untile dismissal dispute   | sealfead u;   | The series to all inform Court medicy rest class. Porter secs for a resolvable segration has could bend converse as<br>Notegory and absolps doby's wait to pay the assess bloom from the menicipal accoming per the Court coder. Advant made by bush<br>payeds with a resolved of 2000 MCCCC by the Absolgany and 1800 ROG Oriente Milk Absolps  | R 82 800,00                                  |              | ££120 000      |
| AM Carrim<br>Q15.293 1666<br>G82.766 1700         | Molemole Municipalityvys<br>SAMWU   | Request for talornation in terms of the privisions of PAIA   | in progress   | frey ever responsed to such in further action case from then   | R 13 053.00                                  | £835 000     | 000 D94F       |
| AM Carrien  | Molemole Municipathy v/s Tycer<br>T Security co                                       | Ten der dopuments requested  | in progress   | Paperel for tonder obtaind Documents   | R33 117.00                                   |              | 1880 000       |
| AM Carin  | Melenciej Wabady Bachila IV   | Mon-payment of submissions in the form of<br>debtes for sender readered  | Stalked (4)   | The constant object is the upport be monitopely mensing to 185.3 Meds not not appropriate to that solubed in the<br>monitor the object of the constant of the co | R 61 161,00                                  |              | #B300 000      |
| AM Carrim<br>015 293 1666<br>082 786 1700         | Molemole Mankipality v/s Badau<br>Film and Video Productions CC                       | Okil cikin for damages   | strußtud ig   | heplanet urviknam ros, verzeporded, fesy west quits and we are availing any funiter action   | R 54 428.17                                  | ±850 000     | 1960 COO       |
| AM Canin  | Data Master & Mr. Beans   | Obtain legal opinion   | Inprogress  | lequest for tender related Deciments   | R 45 602.00                                  |              | 1830000        |
| Mashego Attorneys                                 | Albana TD v/s Molerrole   | Misconfret charges   | Inpropress  | (D)C could be in progress)   | R 281 250.00                                 |              | ±K1 500 000    |
| Potokwane Sorfecing                               | Polisiwase Serfacing vs<br>Molemole   | Municipality had unjustified enrichment chain<br>against the Contractor. The Judgment was  | In progress by the municipality against<br>the Contractor   | The semicipality after the exact shifted focus from the Contracts (Mandele Disord) but to the semicipality after the group to the contract of    |  |              |                |
| JUIAL<br>PARTICIONARY CONTRACTOR                  | CONTRACTOR SECURITIES   | - Historia in the second and the second second   | CONTRACTOR | STOCK OF CHARLES OF CONTROL OF CO   | R 1 493 853,77  7 445 000,00   R 4903 062,00 | 3 445 000.00 | 8 4 903 062.00 |

#### APPENDIX G- Schedule of deviations for the year ending 30 June 2013

| SUMMARY OF ALL DEVIATIONS   | TOTAL NUMBER OF DEVIATIONS | TOTAL VALUE OF ALL<br>DEVIATIONS |
|---|----------------------------|----------------------------------|
| ALL DEVIATIONS FOR MOLEMOLE MUNICIPALITY<br>FOR THE 2012/13 FINANCIAL YEAR. | 44                         | R 665,770.83                     |
| SOLE PROVIDER DEVIATIONS  | 31                         | R 416,504,97                     |
| EMEGENCY DEVIATIONS   | 11                         | R 203,422.86                     |
| SUPLLIER EXEMTED INTERMS OF SECTION 110(2) MFMA                             | 2                          | R 45,843.00                      |

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Auditor - General

23 June 2014

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Auditing to build public confidence

#### REPORT OF THE AUDITOR-GENERAL TO THE LIMPOPO PROVINCIAL LEGISLATURE AND THE COUNCIL ON THE MOLEMOLE LOCAL MUNICIPALITY

#### REPORT ON THE FINANCIAL STATEMENTS

#### Introduction

 I have audited the financial statements of the Molemole Local Municipality set out on pages XX to XX, which comprise the statement of financial position as at 30 June 2013, the statement of financial performance, statement of changes in net assets and the cash flow statement for the year then ended, and the notes, comprising a summary of significant accounting policies and other explanatory information.

#### Accounting officer's responsibility for the financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with the South African Standards of Generally Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether

#### Auditor-General's responsibility

- 3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA), the *General Notice* issued in terms thereof and International Standards on Auditing. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
- 4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the the financial statement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an evaluating the appropriateness of the entity's internal control. An audit also includes accounting estimates made by management, as well as evaluating the overall
- I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified audit opinion.

#### Basis for qualified opinion

#### Property, plant and equipment

6. SA Standards of GRAP 17, Property, plant and equipment, requires that the municipality revalue its assets with sufficient regularity to ensure that the carrying amount does not differ materially from fair value at reporting date. I have noted that the land and buildings of the municipality were last valued in the 2008-09 financial year. The municipality's records did not permit the application of alternative audit procedures. Consequently, I was unable to determine whether any adjustments to

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property, plant and equipment stated at R164 830 532 in the financial statements were necessary.

- 7. The municipality did not review the useful lives and residual values of its items of property, plant and equipment in accordance with SA Standards of GRAP 17, Property, plant and equipment. The municipality's records did not permit the application of alternative audit procedures. I was not able to determine the correct net carrying amount of property, plant and equipment as it was impracticable to do so.
- 8. Standards of GRAP 3, Accounting policies, change in accounting estimates and errors requires material prior period errors to be corrected retrospectively by restating the comparative amounts for the prior periods in which the error occurred. I have noted that the statement of financial position, the statement of financial performance, the statement of change in net assets and the cash flow statement were not adjusted retrospectively for the unbundling of infrastructure assets. The municipality's records did not permit the application of alternative audit procedures. Consequently, I was plant and equipment stated at R138 609 712 in the financial statements were

#### Other current liabilities

9. Supporting documentation for other current liabilities amounting to R740 949 was not available for audit purposes. I was unable to confirm the other current liabilities by alternative means. Consequently, I was unable to determine whether any adjustments to the other current liabilities as disclosed in note 10 to the financial statements amounting to R1 290 832 were necessary.

#### Receivables from exchange and non-exchange transactions

10. The International Financial Reporting Standard, IFRS 7, Financial Instruments: Disclosures, requires the municipality to develop an appropriate accounting policy which highlights the methods and assumptions used to determine the fair value of each class of financial assets or financial liabilities. The municipality has not developed accounting policies, methods and assumptions for the calculation of the trade receivable impairment provisions amounting to R42 578 296 as disclosed in notes 15 understated by R1 550 938.

#### Other current financial assets

11. Supporting documentation for items included as part of other current financial assets amounting to R812 902 could not be submitted for audit purposes. I was unable to confirm these items by alternative means. Consequently I was unable to determine whether any adjustments to the other financial assets as disclosed in note 17 to the financial statements amounting to R812 902 were necessary.

#### Irregular expenditure

12. I was unable to obtain sufficient appropriate evidence that the irregular expenditure identified and disclosed in note 42.3 to the financial statements of R3 465 406 represents all the irregular expenditure incurred during the financial year under review due to the inadequate implementation of an appropriate procurement and provisioning system. Consequently, I was unable to obtain appropriate audit evidence to satisfy myself as to the completeness of fruitless and wasteful expenditure.

#### Contingent liabilities

13. The municipality has not disclosed a contingent liability in respect of the uncertainties arising from the dispute declared by the unions and the pending litigation regarding the wage curve agreement. I was unable to confirm the contingent liabilities by alternative

means. Consequently, I am unable to determine whether any adjustments to the contingent liability disclosed as R4 903 062 (2012: R445 000) in note 51 to the financial statements was necessary.

#### **Budget information**

SA Standards of GRAP 24, Presentation of budget information in the financial statements, requires entities to disclose a comparison of the budget, for which the municipality is held publicly accountable and the actual amounts, either as a separate additional financial statement or as additional budget columns in the financial statements currently presented in accordance with SA Standards of GRAP. In contravention with GRAP 24, the municipality has not disclosed its budget either as a separate additional financial statement or as additional budget columns in the financial statements currently presented in accordance with SA Standards of GRAP.

#### Opinion

In my opinion, except for the possible effects of the matters described in the Basis for qualified opinion paragraphs, the financial statements present fairly, in all material respects, the financial position of the Molemole Local Municipality as at 30 June 2013 and its financial performance and cash flows for the year then ended, in accordance with SA Standards of GRAP and the requirements of the MFMA.

#### Emphasis of matters

I draw attention to the matters below. My opinion is not modified in respect of these

#### Restatement of corresponding figures

As disclosed in note 37 to the financial statements, the corresponding figures for 30 June 2012 have been restated as a result of errors discovered during 2013 in the financial statements of the municipality at, and for the year ended, 30 June 2012.

#### Material underspending of the budget and conditional grants

With reference to note 8 to the financial statements, the municipality materially underspent on its conditional grants for the year under review by R7 570 477. This was mainly due to the late appointment of contractors.

#### Unauthorised expenditure

As disclosed in note 42.1 to the financial statements, the municipality incurred unauthorised expenditure of R6 997 256 as a result of the overspending of the total amount appropriated in the municipality's approved budget.

#### Fruitless and wasteful expenditure

As disclosed in note 42.2 to the financial statements, the municipality incurred fruitless and wasteful expenditure of R186 140 as a result of expenses incurred for services not received.

#### Additional matters

I draw attention to the matters below. My opinion is not modified in respect of these

#### Unaudited supplementary schedules

The supplementary information set out on pages XX to XX does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion thereon.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

Expenditure was incurred in excess of the limits of the amounts provided for in the votes of the approved budget, in contravention of section 15 of the MFMA.

#### Annual financial statements, performance and annual report

- The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122 of the MFMA. Material misstatements identified by the auditors in the submitted financial statements were not adequately corrected, which resulted in the financial statements receiving a qualified
- The 2011-12 annual report was not tabled in the municipal council within seven months after the end of the financial year, as required by section 127(2) of the MFMA.
- The 2011-12 annual report was not made public immediately after the annual report was tabled to council, as required by section 127(5)(a) of the MFMA.
- The council's oversight report on the 2011-12 annual report was not made public within 34 seven days of its adoption, as required by section 129(3) of the MFMA.
- The annual performance report for the year under review does not include the performance of each external service provider as required by section 46 (1)(a) of the Municipal Systems Act, 2000 (Act No. 32 of 2000)(MSA).

#### **Audit committees**

- The audit committee did not advise the council on matters relating to compliance with legislation, as required by section 166(2)(a)(vii) of the MFMA.
- The audit committee did not review the annual financial statements to provide the council with an authoritative and credible view of the financial position of the municipality, its efficiency and effectiveness and its overall level of compliance with legislation, as required by section 166(2)(b) of the MFMA.

#### Asset management

An adequate management, accounting and information system which accounts for assets was not in place, as required by section 63(2)(a) of the MFMA.

#### Procurement and contract management

- Awards were made to providers who are in the service of other state institutions or whose directors are in the service of other state institutions, in contravention of MFMA
- Sufficient appropriate audit evidence could not be obtained that goods and services with a transaction value of below R200 000 were procured by means of obtaining the required price quotations, as required by SCM regulation 17(a) and (c).
- Sufficient appropriate audit evidence could not be obtained that goods and services of a transaction value above R200 000 were procured by means of inviting competitive bids, as required by SCM regulation 19(a).
- The competencies of financial and supply chain management officials were not assessed in a timely manner in order to identify and address gaps in competency levels as required by the Municipal Regulations on Minimum Competency Levels

#### Expenditure management

Money owing by the municipality was not always paid within 30 days or an agreed period, as required by section 65(2)(e) of the MFMA.

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- 44. An adequate management, accounting and information system was not in place which the recognised expenditure when it was incurred, as required by section 65(2)(b) of the MFMA.
- 45. Reasonable steps were not taken to prevent unauthorised expenditure, irregular expenditure and fruitless and wasteful expenditure, as required by section 62(1)(d) of the MFMA.

#### **Human resources**

46. An acting CFO was appointed for a period of more than six months, in contravention of section 56(1)(c) of the MSA.

#### Consequence management

- 47. Unauthorised expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, in accordance with the requirements of section 32(2) of the MFMA.
- 48. Irregular expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, in accordance with the requirements of section 32(2) of the MFMA.
- 49. Fruitiess and wasteful expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, in accordance with the requirements of section 32(2) of the MFMA.

#### internal control

50. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with laws and regulations. The matters reported below under the fundamentals of internal control are limited to the significant deficiencies that resulted in the basis for qualified opinion and the findings on compliance with laws and regulations included in this report.

#### Leadership

51. Management does not always provide the required supervision and review over the operations of the municipality to ensure compliance with all laws and regulations and appoint the necessary skilled staff members. Action plans were developed but not fully implemented, hence the recurrence of findings identified in the prior year with regard to property, plant and equipment and irregular expenditure.

#### Financial and performance management

- 52. A lack of adequate technical knowledge within management and a lack of adherence to laws and regulations resulted in the qualified audit opinion on the financial
- 53. A lack of adequate technical knowledge in the finance section with regard to accounting standards and legislation applicable to the municipality to adequately perform their functions relating to adherence to laws and regulations and reporting against predetermined objectives.
- 54. Lack of adequate monitoring of, and controls within the performance management process to ensure performance against predetermined objectives are useful and reliable.

#### Governance

55. Management's ineffectiveness with the implementation of recommendations from internal and external audit prevented the audit committee from promoting accountability and service delivery through evaluating and monitoring responses to

risks and providing oversight over the effectiveness of the internal control environment, including financial and performance reporting and compliance with laws and regulations.

Auditor - General Polokwane

23 June 2014



Auditing to build public confidence